LEAN ENTERPRISE

AN INNOVATION-LED ALTERNATE TO SAFe

Keith Dodds + Ian Kelsall

DIGITAL HURDLES

Lack of experimentation mind-set

Difficulty finding talent

Inappropriate Organisational Structure

Lack of quality data

Inflexible business processes

Source: McKinsey & Co, June 2014

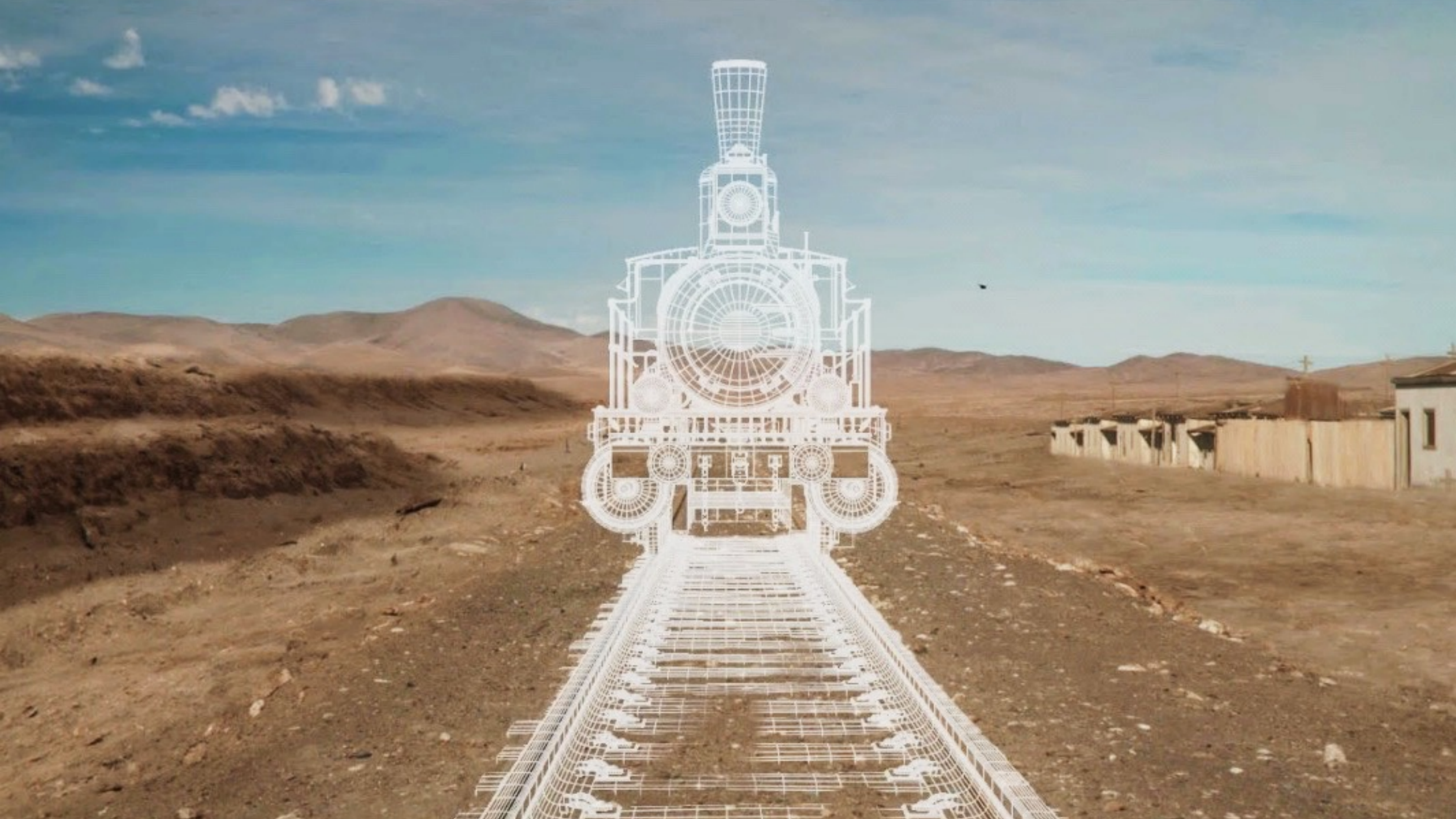
SCALING AGILE < > SAFe

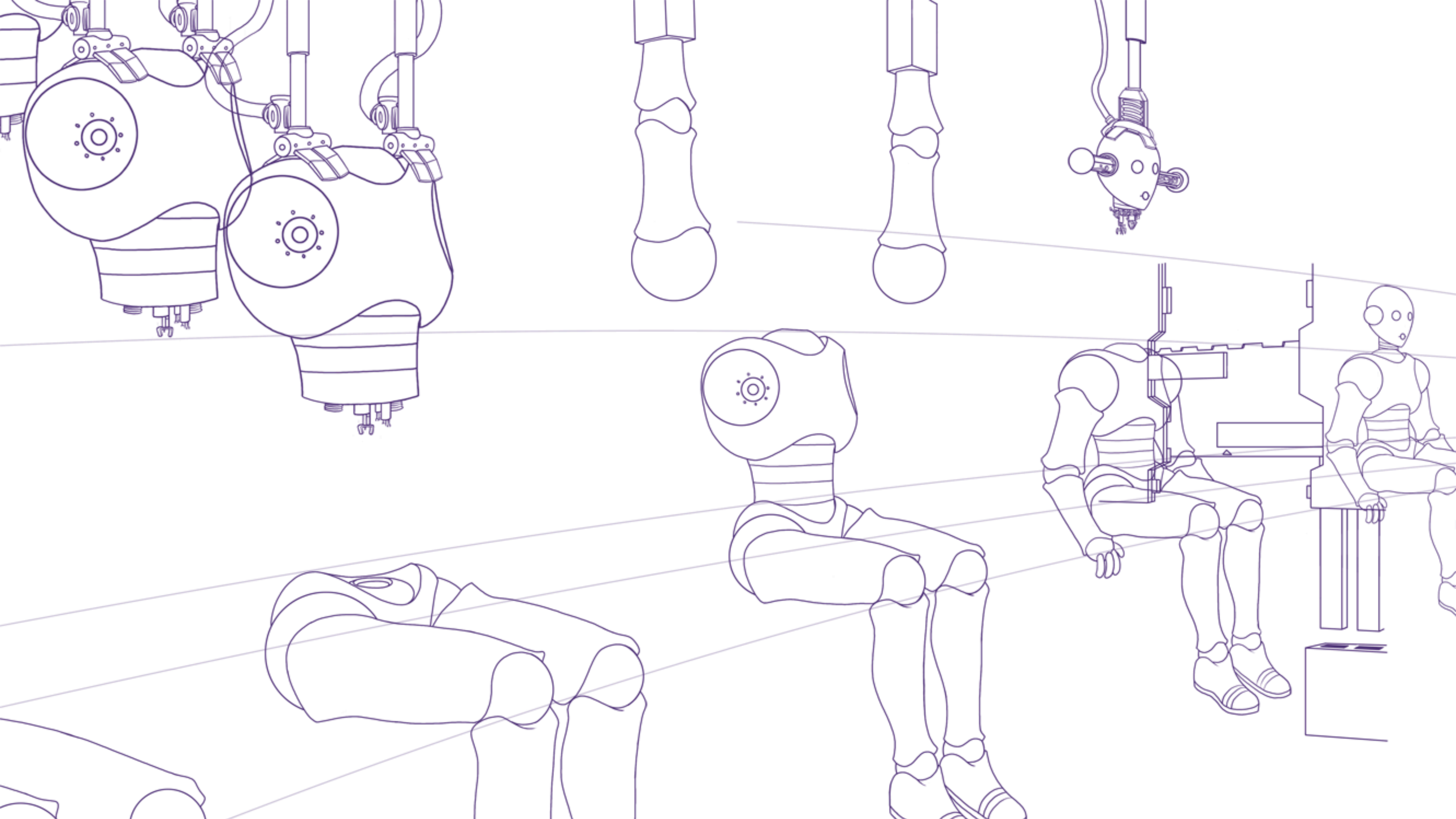
SAFe is good. It's just not good enough.

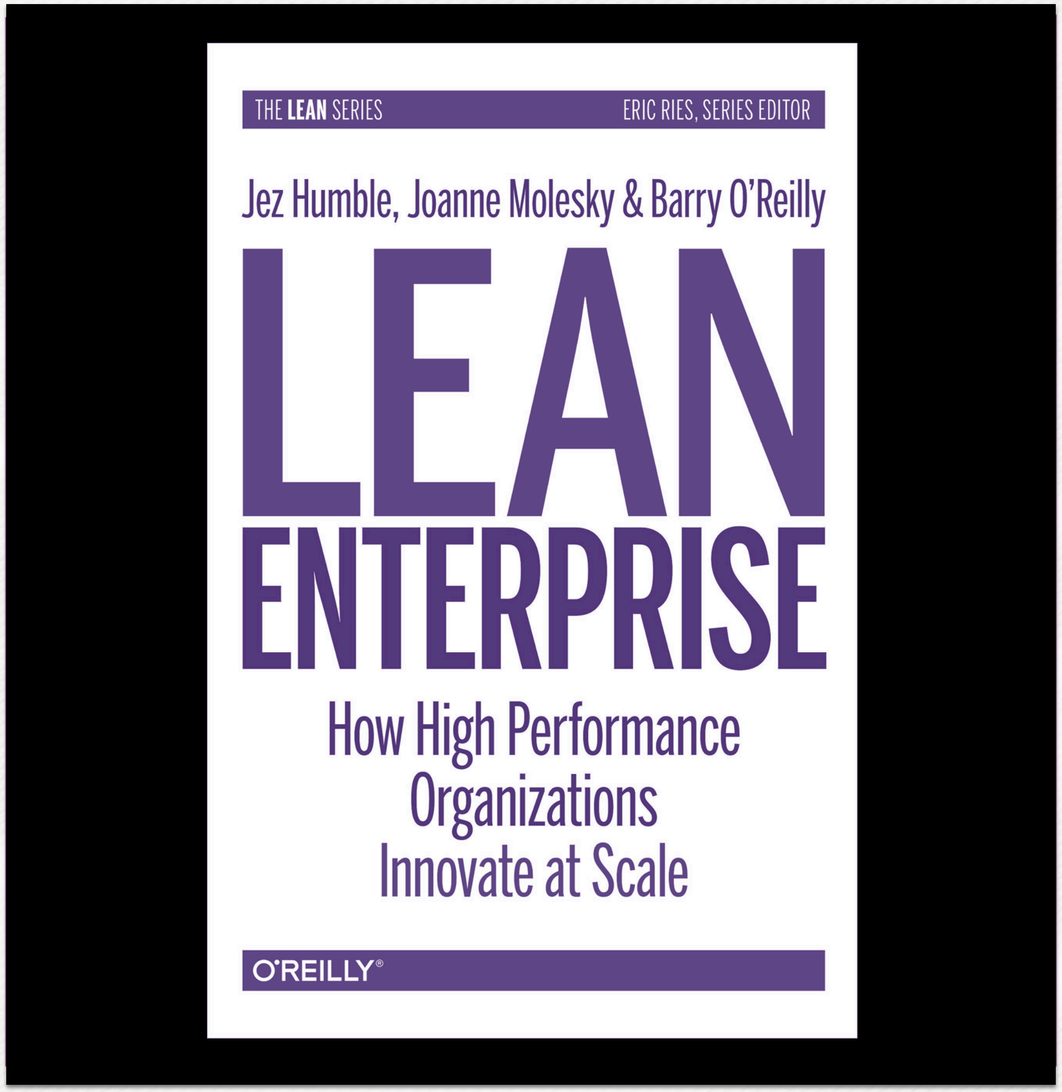
It provides some benefit, but endangers an organization's progress toward really high functioning.

As someone who has been in the Agile movement since before it started, I do not like it. It's fast food. You can do better.

Ron Jefferies - Feb 2014






THE LEAN SERIES
ERIC RIES, SERIES EDITOR
Jez Humble, Joanne Molesky & Barry O'Reilly
LEAN ENTERPRISE
How High Performance Organizations Innovate at Scale
O'REILLY®

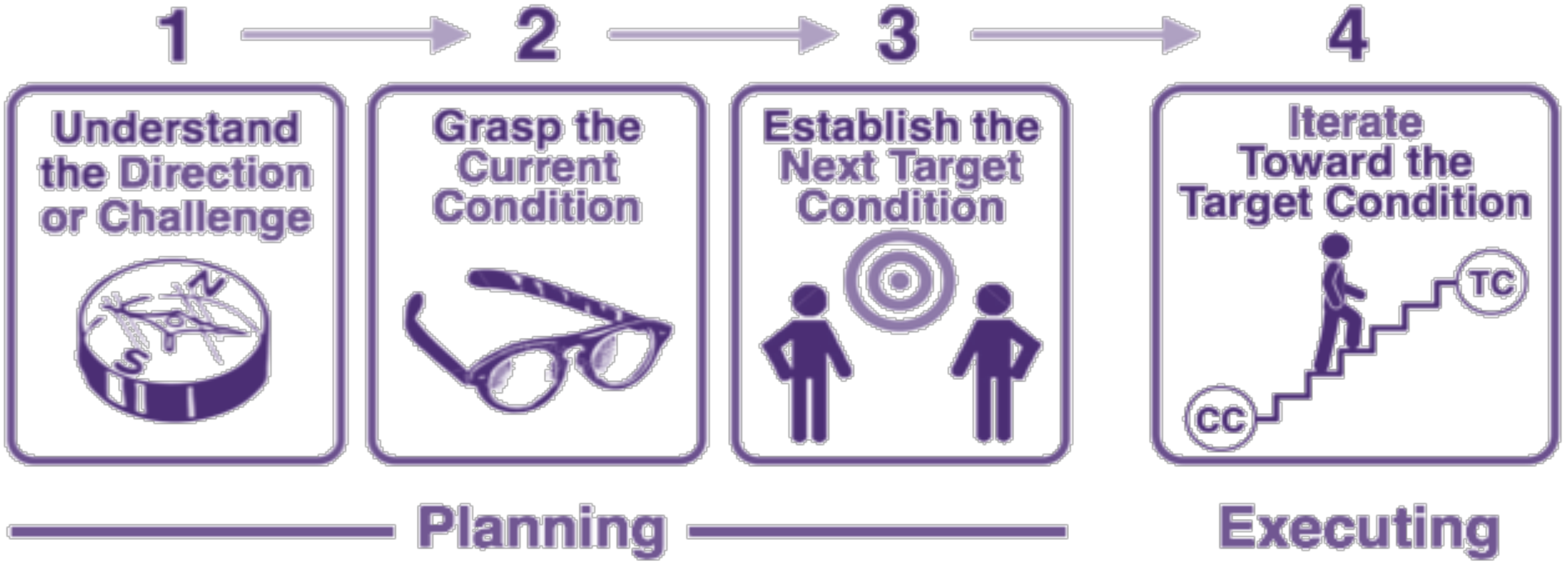
2015

PURPOSE

$500Bn

PRINCIPLE OF MISSION

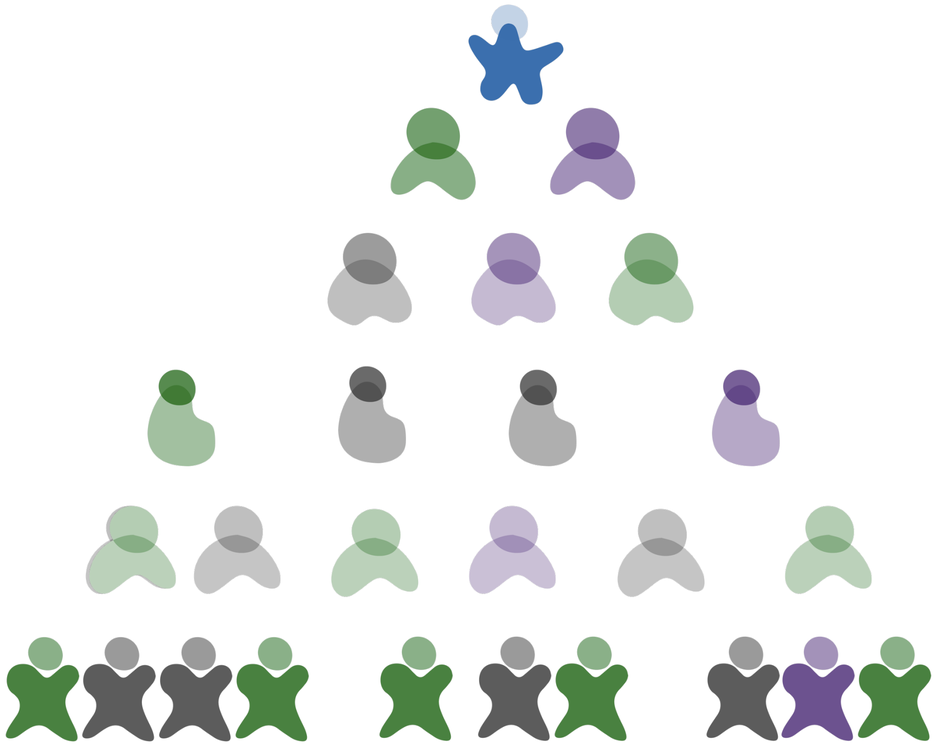
BAKE IN CONTINUOUS IMPROVEMENT



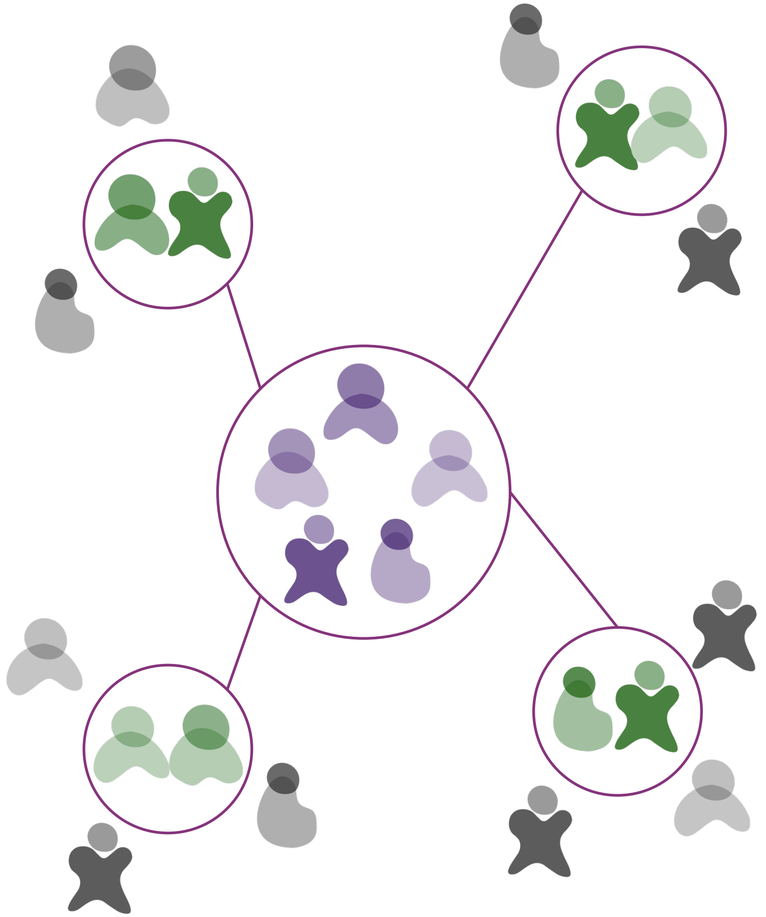
The Improvement Kata, courtesy of Mike Rother

NURTURE YOUR CULTURE

A SECOND OPERATING MODEL



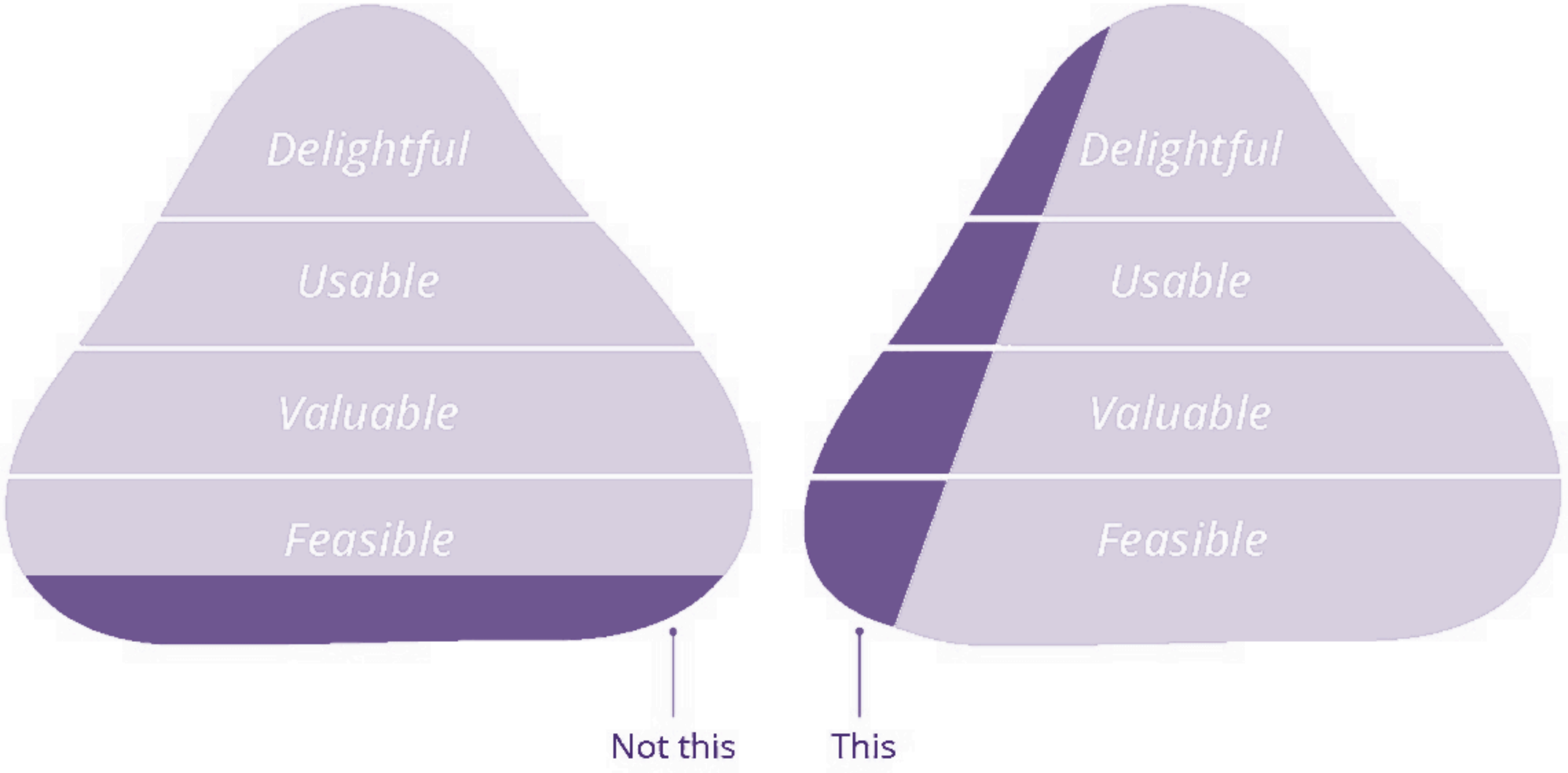
HIERACHY



NETWORK

John Kotter's Accelerate Model

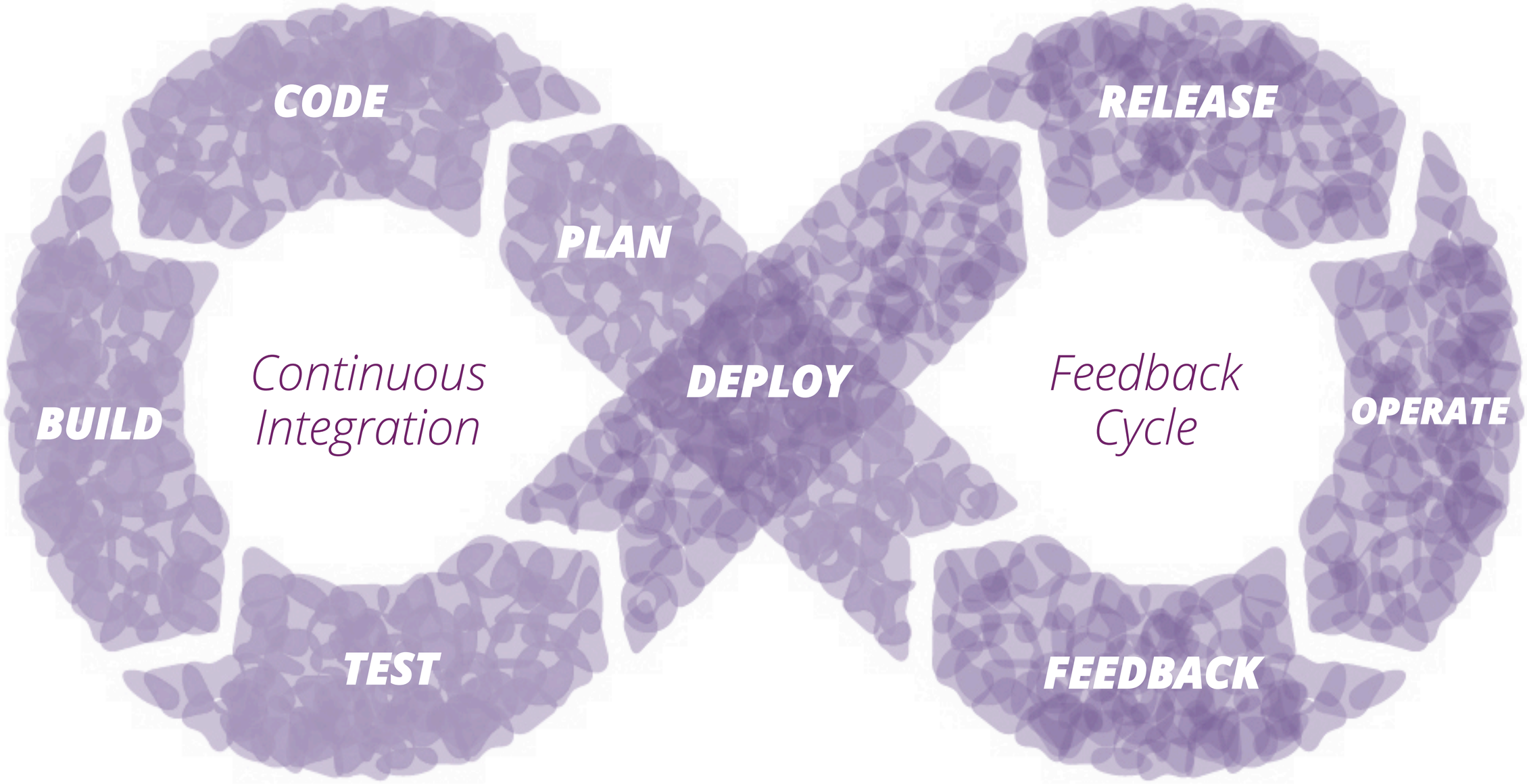
MODEL TO MITIGATE RISK



BEYOND BUDGETS

FINANCIAL YEAR

Q1 *Q2* *Q3* *Q4*


CODE
PLAN
BUILD
DEPLOY
TEST
RELEASE
OPERATE
FEEDBACK
Continuous Integration
Feedback Cycle

Change in technology and business
is the order of the day.
Embrace change
or be safe, and sorry.

SRIRAM NARAYAN
Agile IT Organization Design