



Maximising customer impact with Product Engineering

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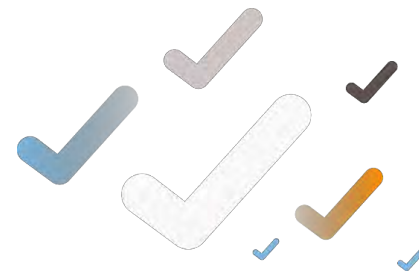
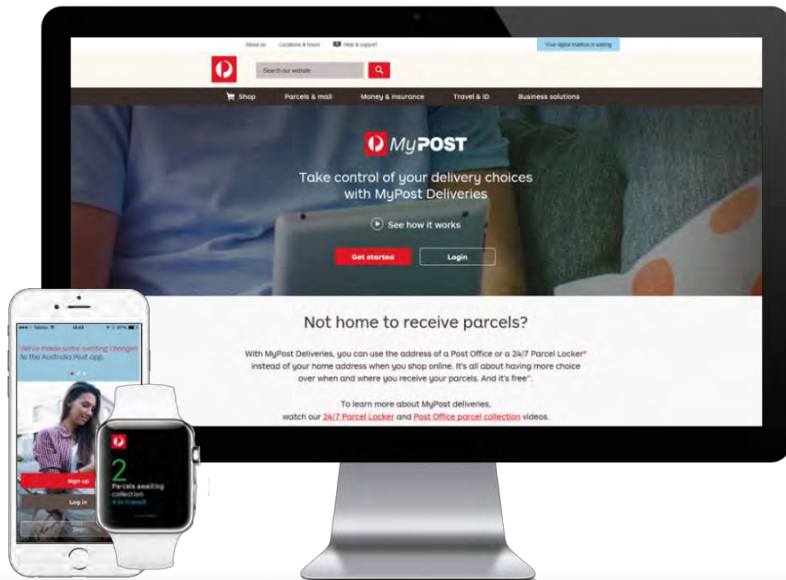


Letter volume
-50%
since 2008



Store visits
-40%
since 2008





600+
Digital natives

30
Long running teams

Production environment **50 days > 8 minutes**

Production releases **20 per year > 800+**

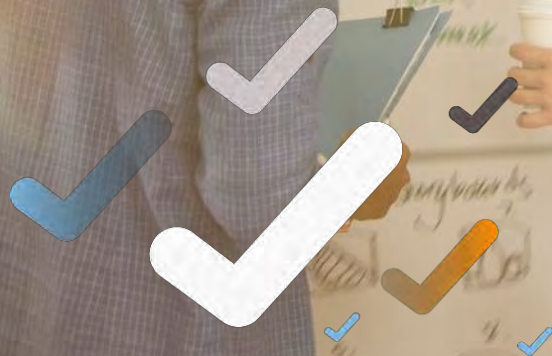


An efficient delivery
process is not enough





Product Engineering



Areas of focus

01

Building our ability to execute

02

Deep understanding of vision

03

Commercial transparency

04

“One team” culture

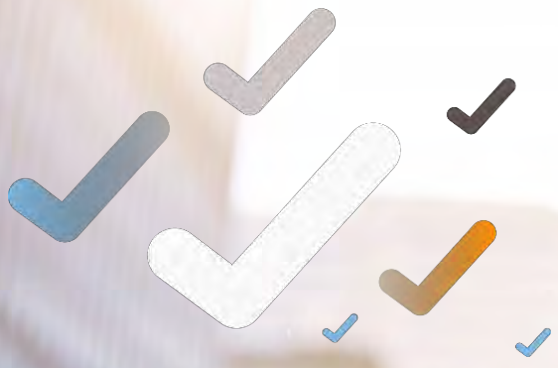
05

Everyone should learn from our customers

06

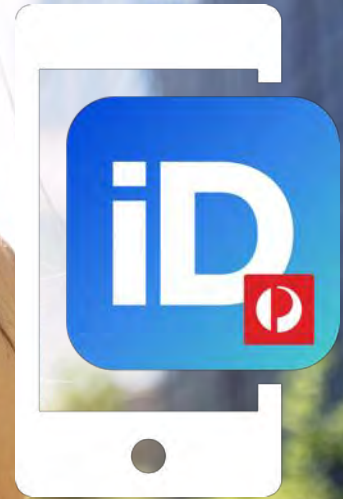
Measure and Improve





Digital iD™

www.digitalid.com





Iterative development
practices

Stable, long running,
capacity funded teams

Strong engineering
practices

01

Building our ability to execute



Clear vision for the
product

Make sure it's deeply
understood

More than just a slogan
on the wall

02

Deep understanding of vision



02

Deep understanding of vision

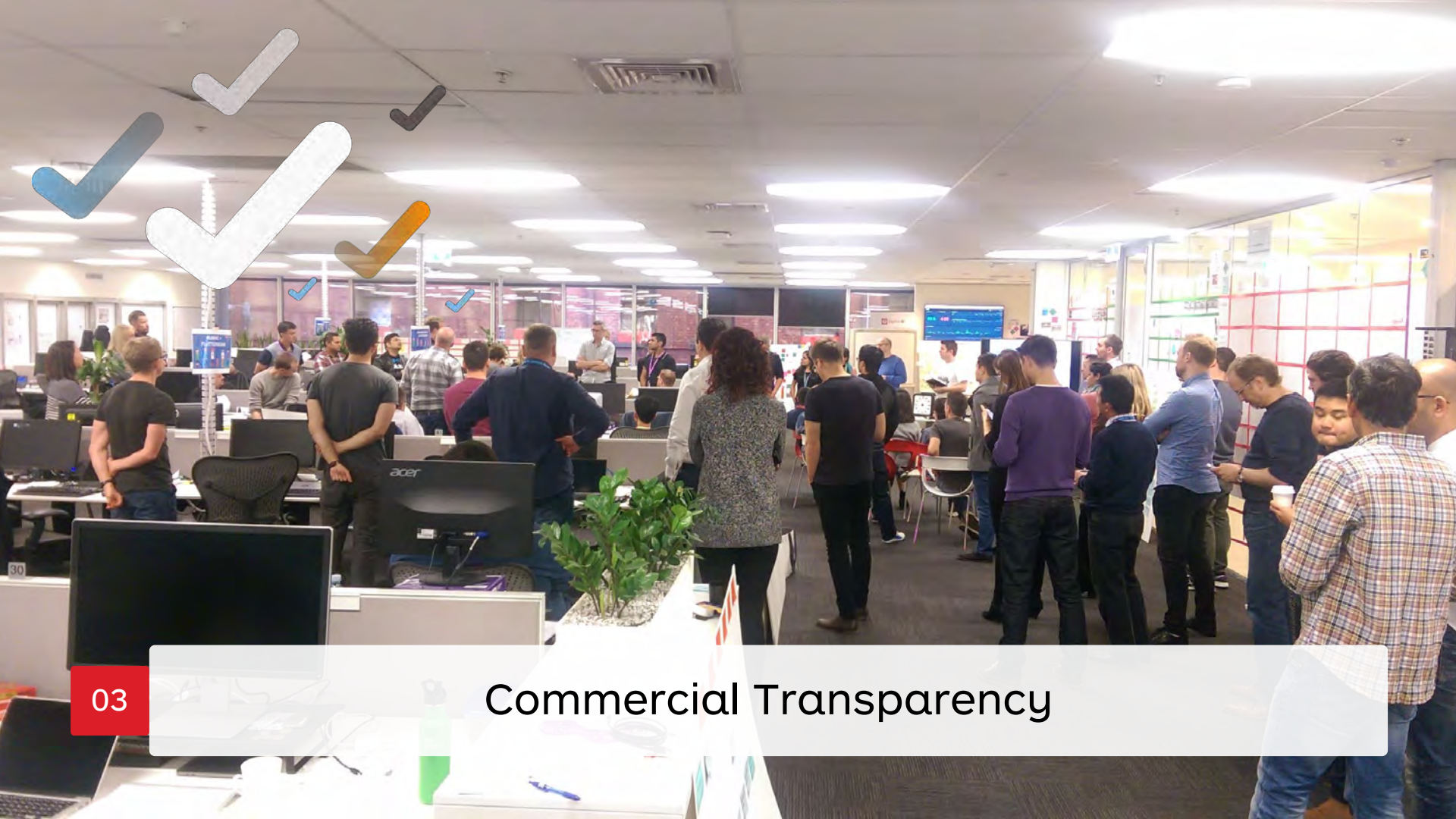


Share as much as possible

Allow everyone to understand
what drives decisions


03

Commercial Transparency



03

Commercial Transparency



No division between
product and delivery

Everyone should think
beyond their role.

Everyone owns the
product

04

“One Team” culture



04 “One Team” culture



All team members should
talk with customers

Not just the product
or researchers

05

Everyone should learn from our customers



05

Everyone should learn from our customers



Focus on the outcomes
we want

Measure the value to
customers

Data enables self
governance

06

Measure and improve



06

Measure and improve



Building our ability to execute

Creating a deep understanding of the vision

Embracing commercial transparency

Creating a one team culture

Getting everyone to learn from our customers

Constantly measuring and improving



Thank you.

Brett Wakeman

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...or write us a letter.

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