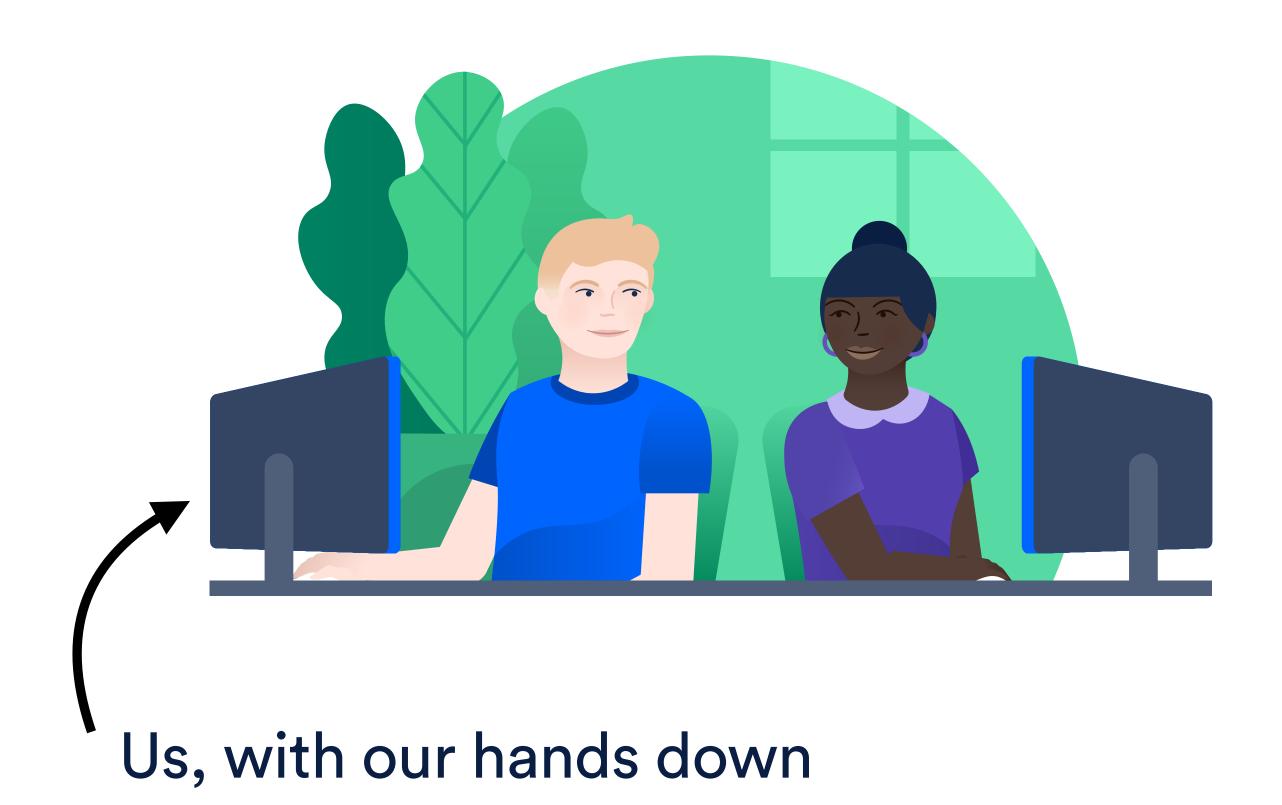
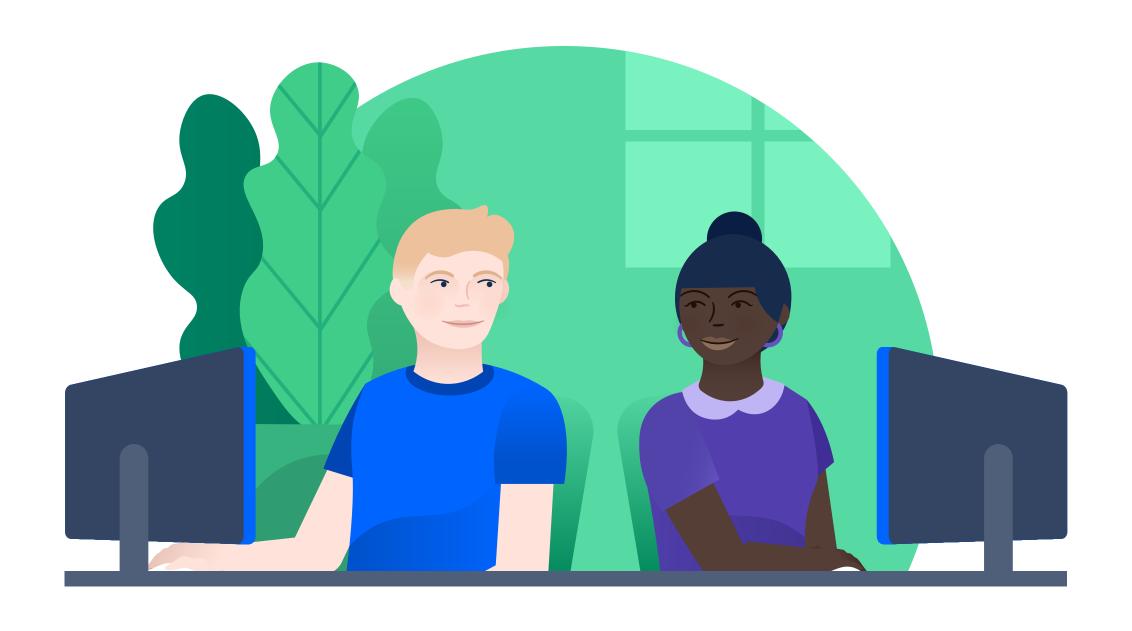


Iterative dashboards & monitors

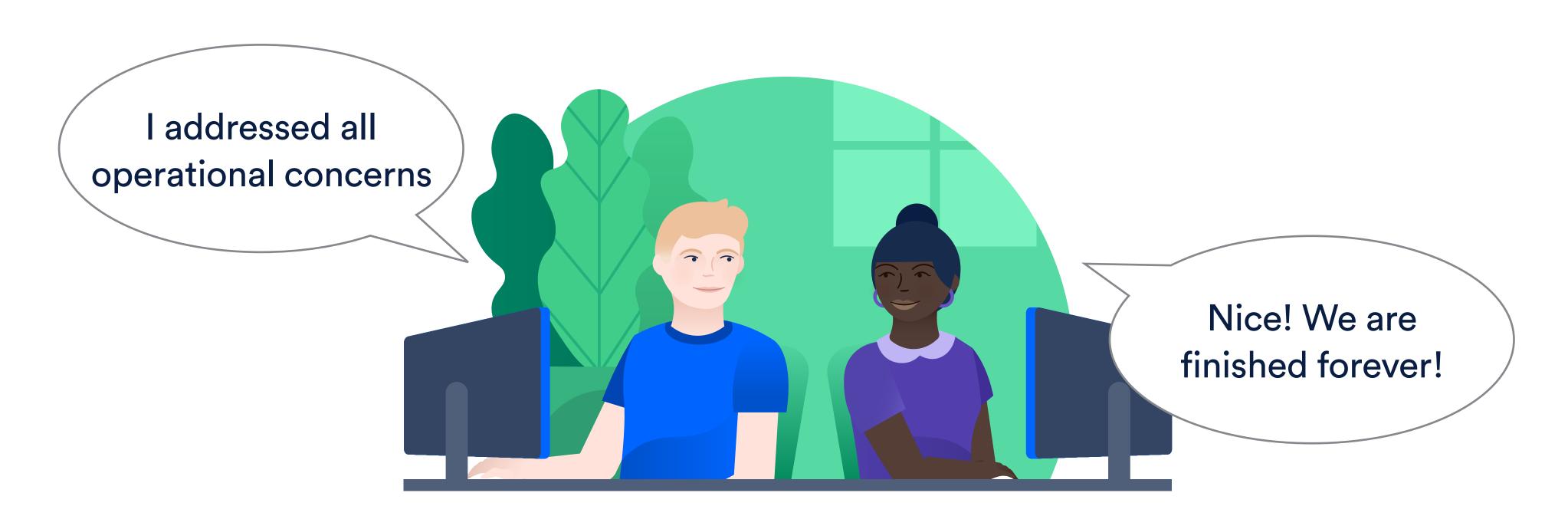


CARMEL HINKS | SOFTWARE ENGINEER | ATLASSIAN



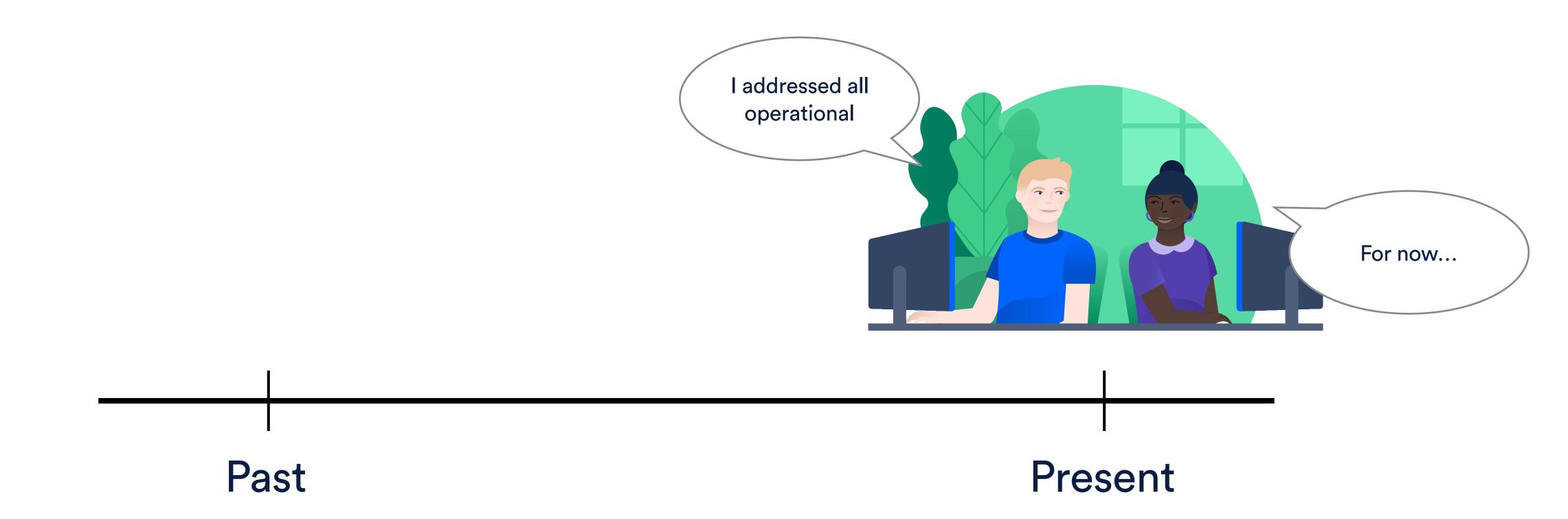


You build it, you run it



You build it, you run it





Agenda

Iterative... what?

Setting some context

Deciding what to measure

Verifying your metrics

Keeping up with change

Summary

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Metrics



Dashboards



Monitors



Metric

A measure of a software characteristic







A measure of a software characteristic



Analytic

What are our users doing?

Metric

What are our systems doing?



Dashboard

A visualisation of your metrics



Monitor

An alert against one or more metrics







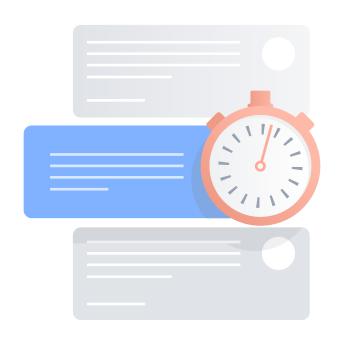
What went wrong?







When did it go wrong?







Why did it go wrong?













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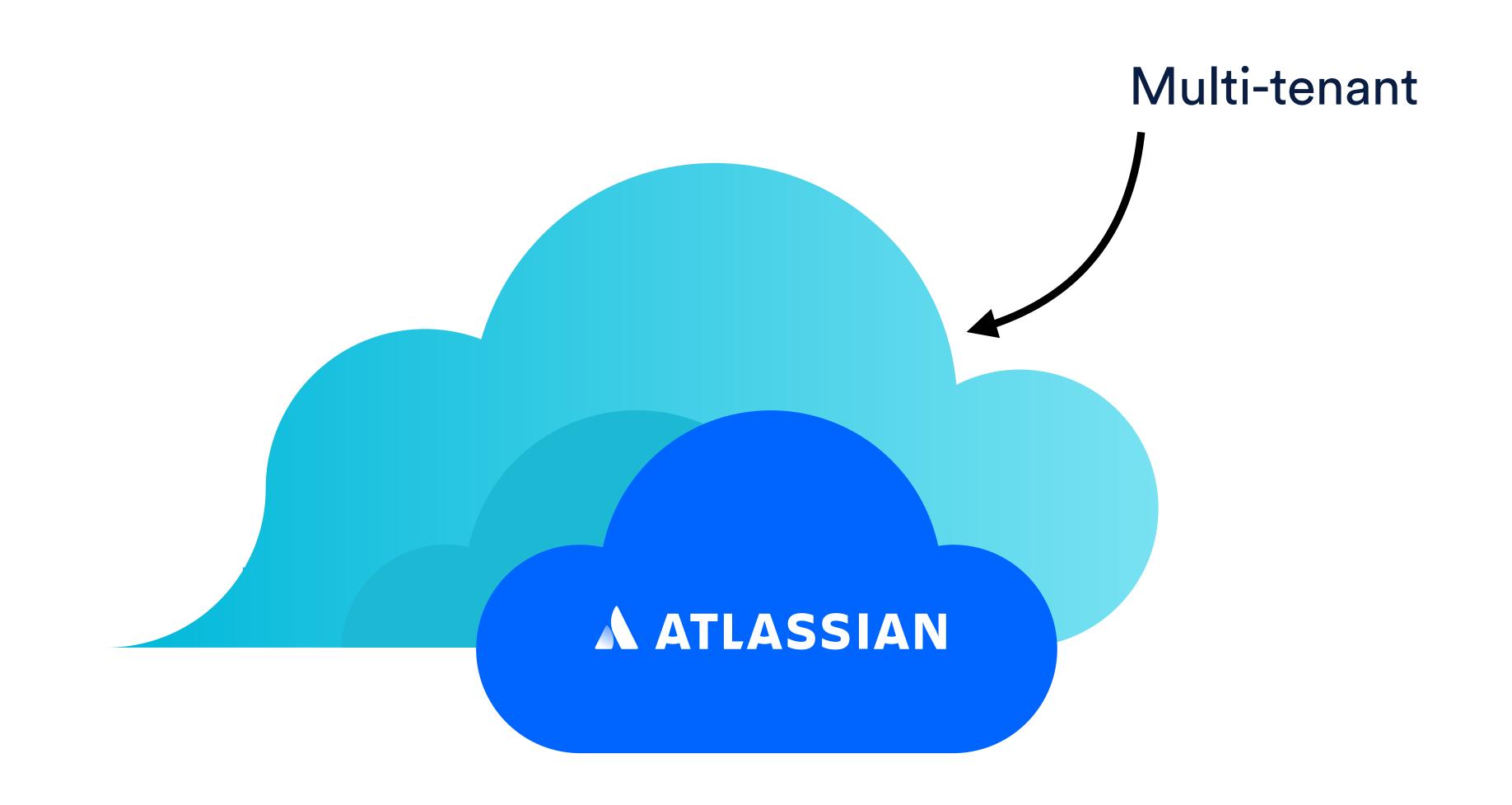
Deciding what to measure

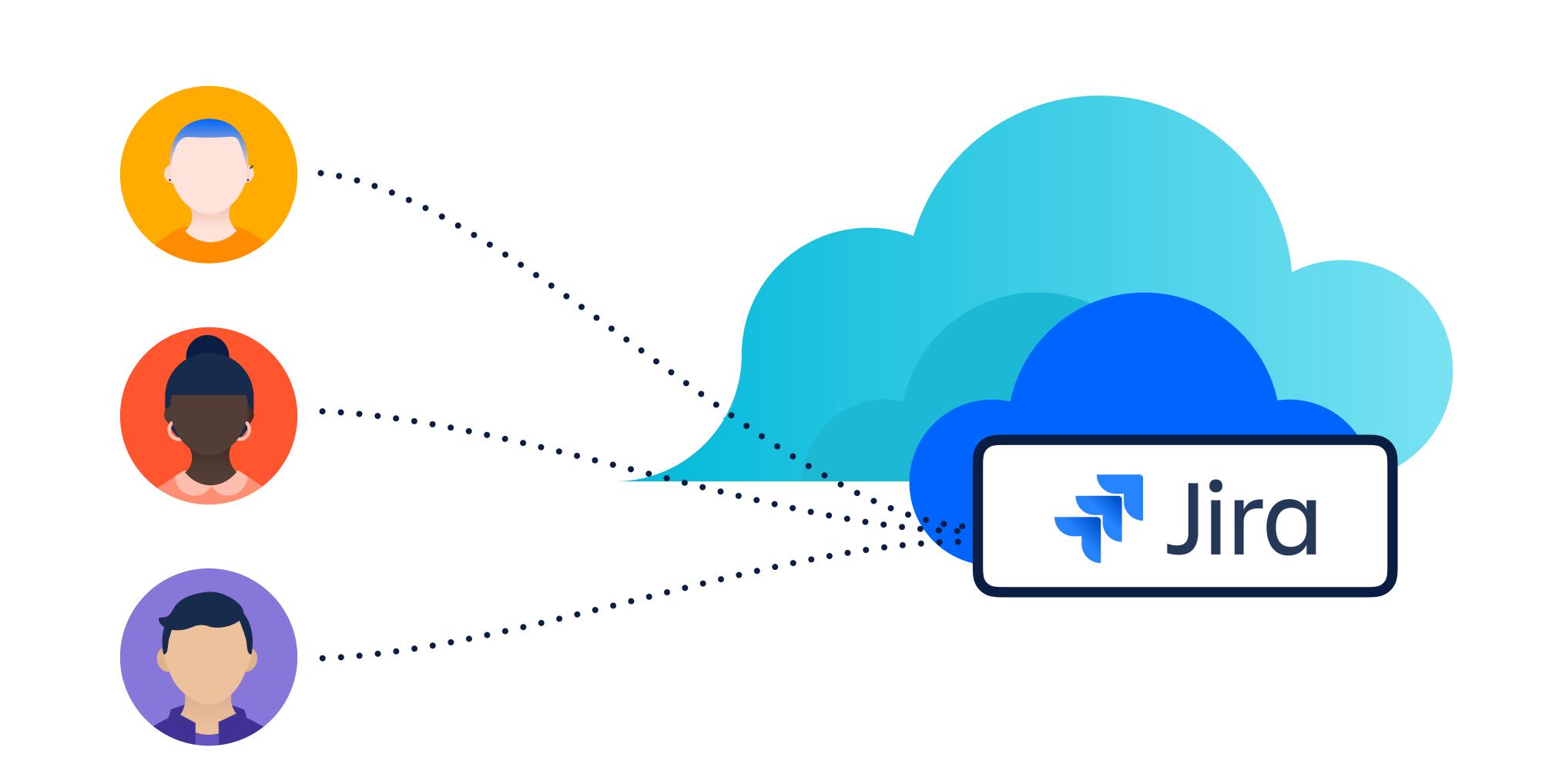
Verifying your metrics

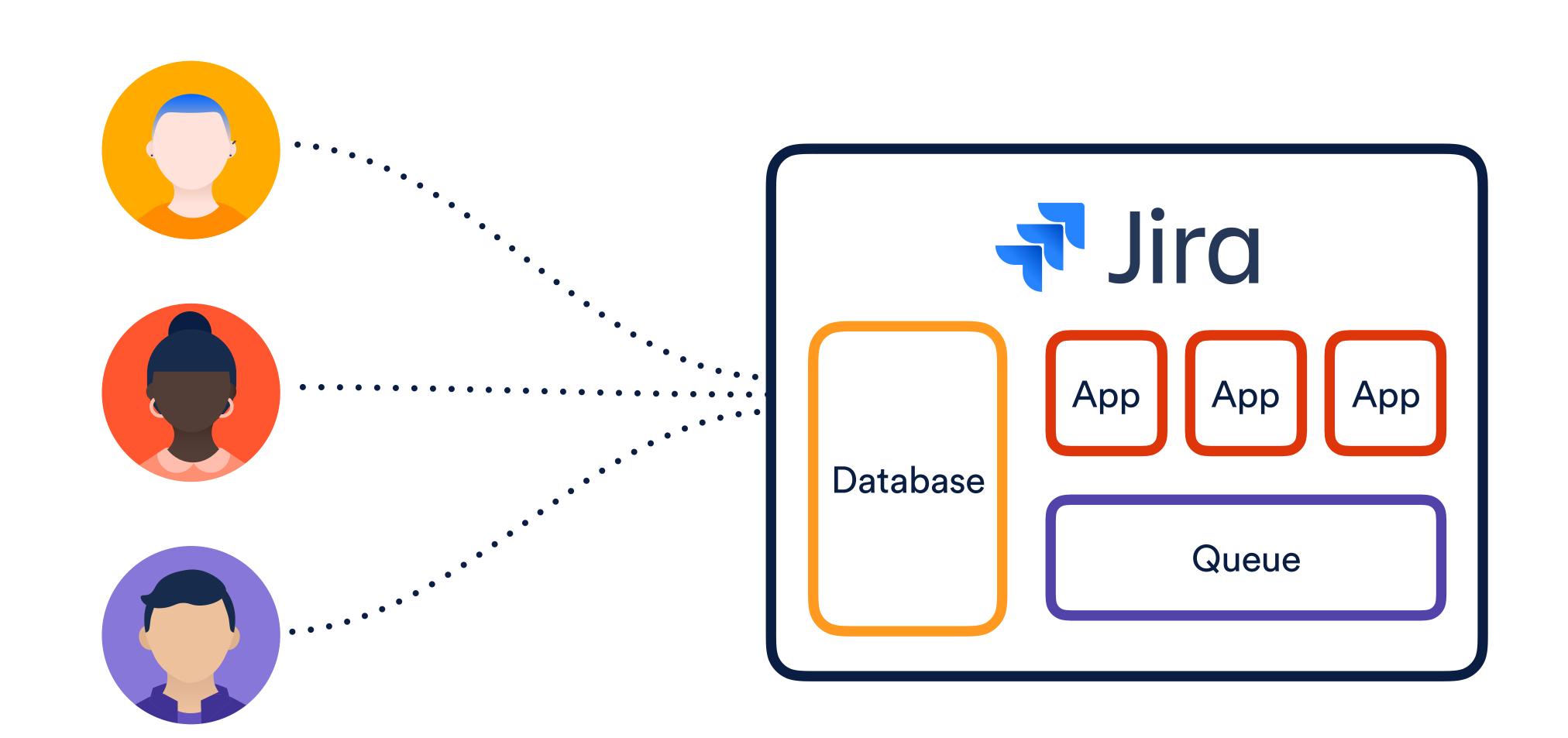
Keeping up with change

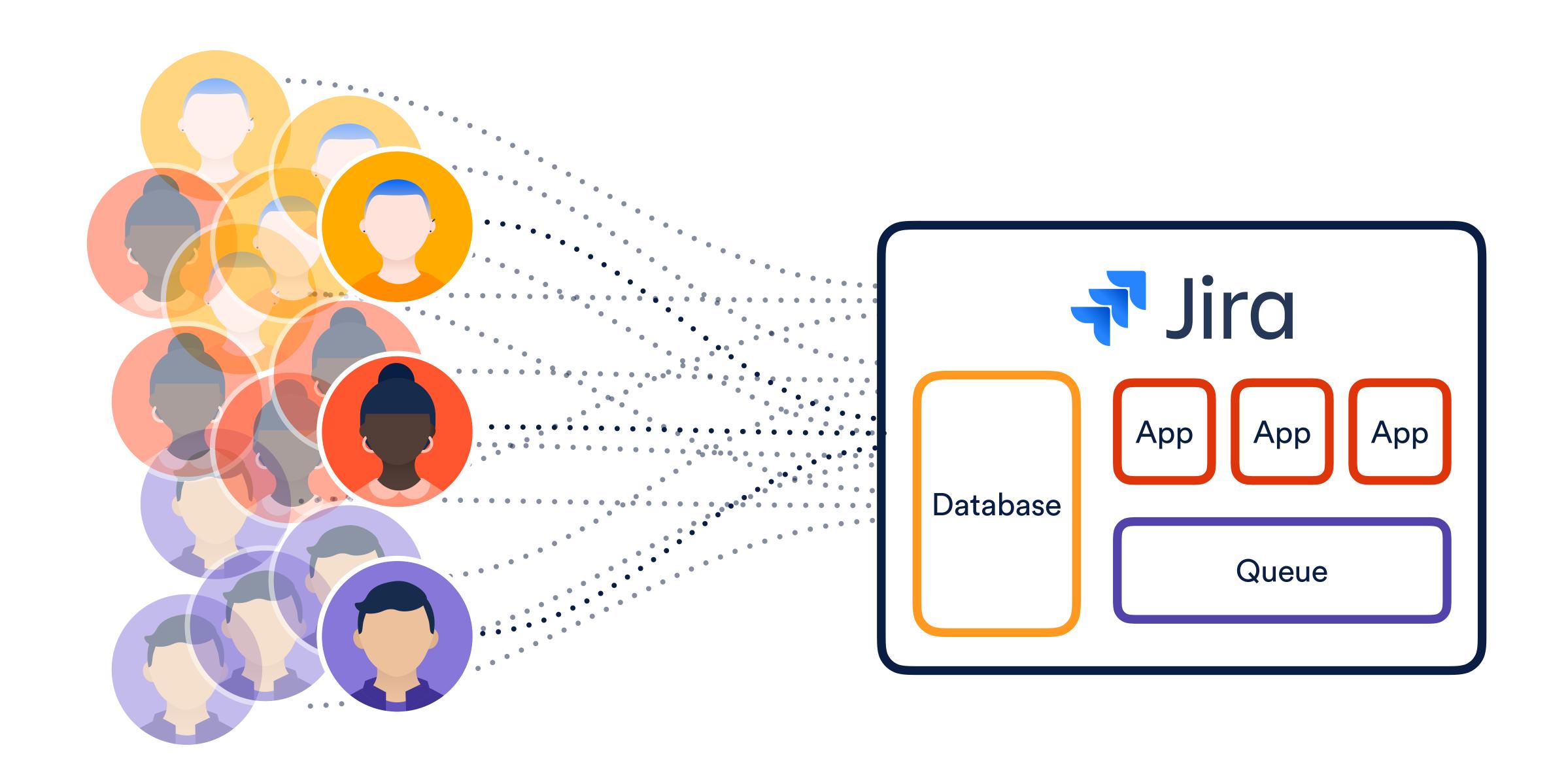
Summary

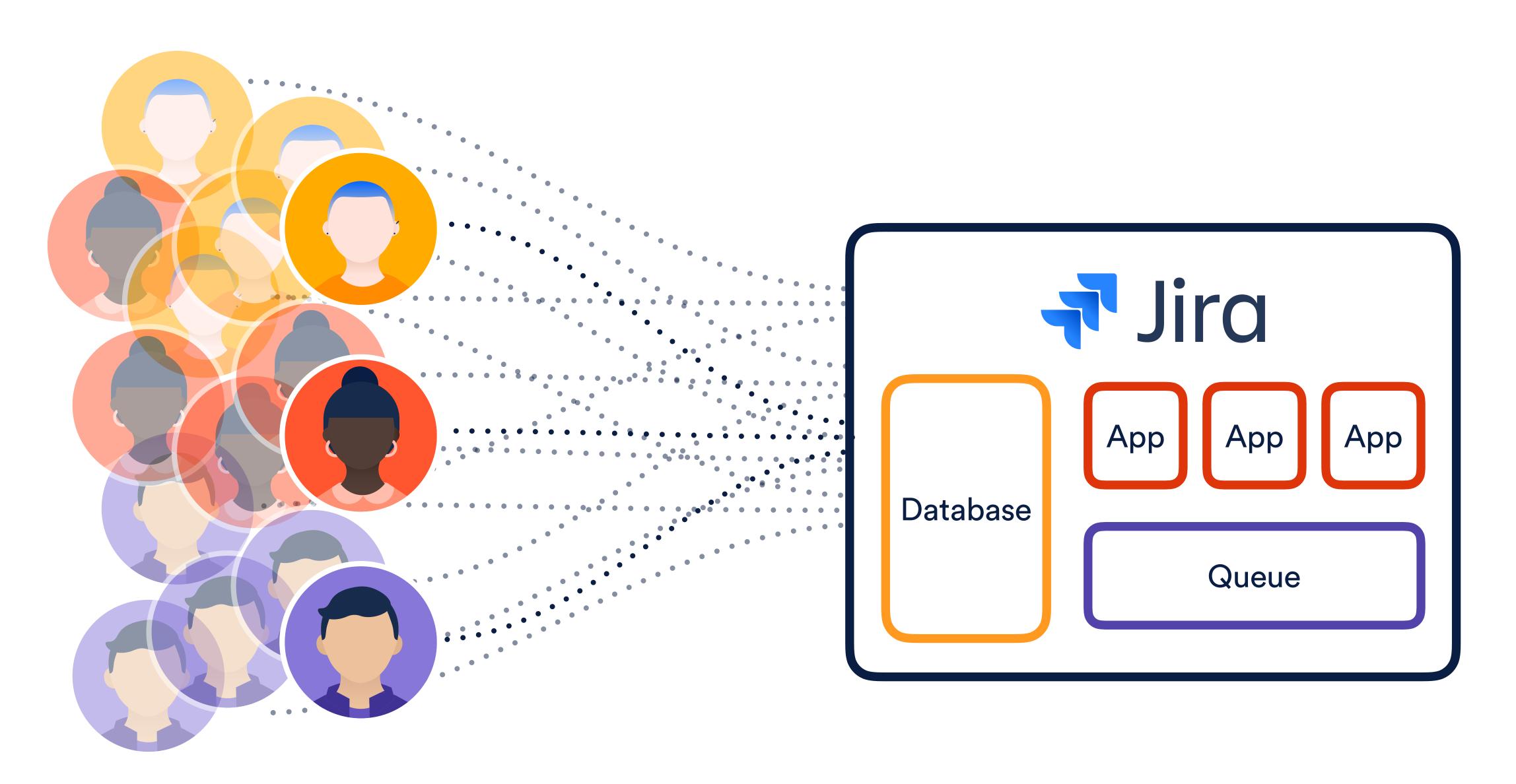




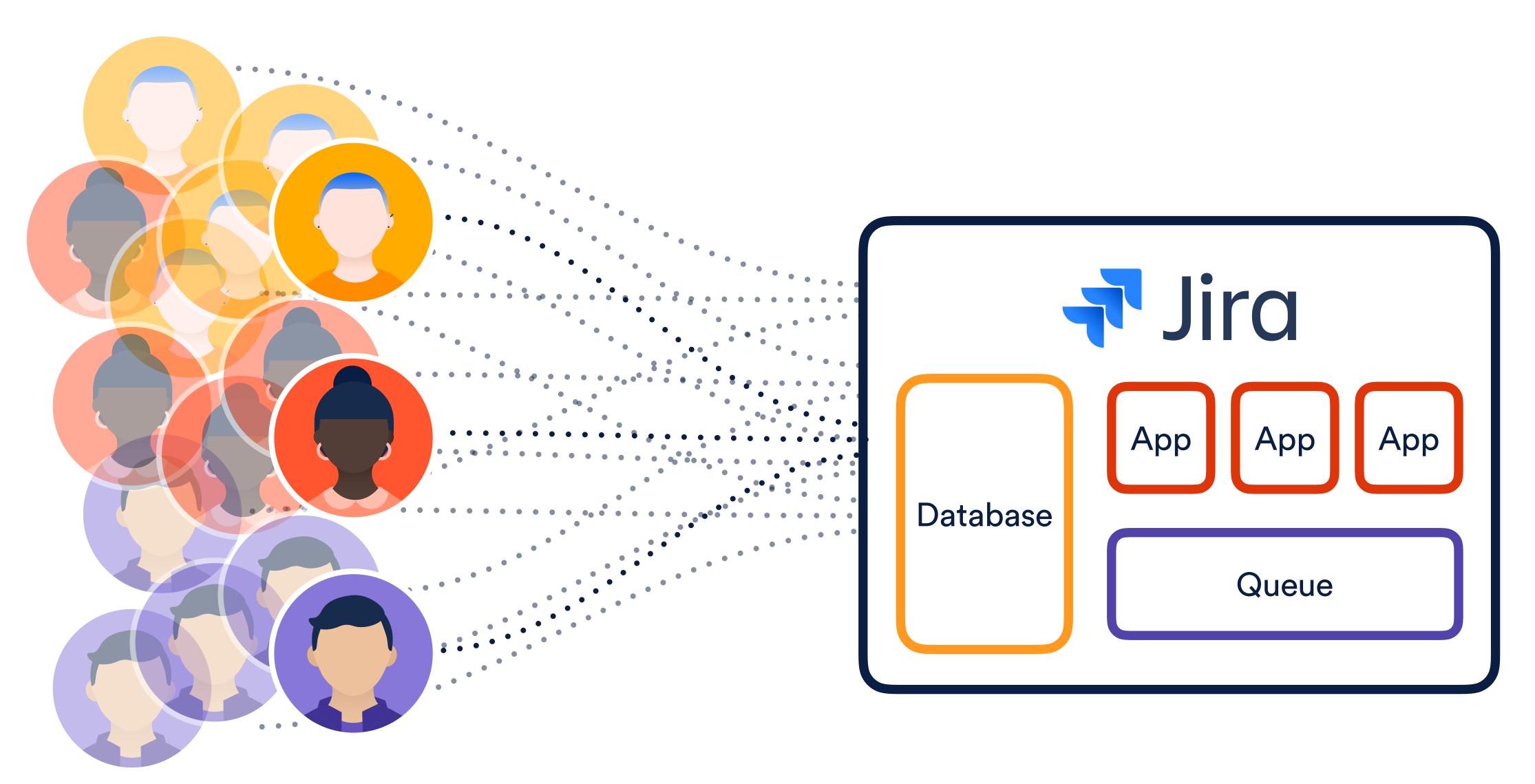






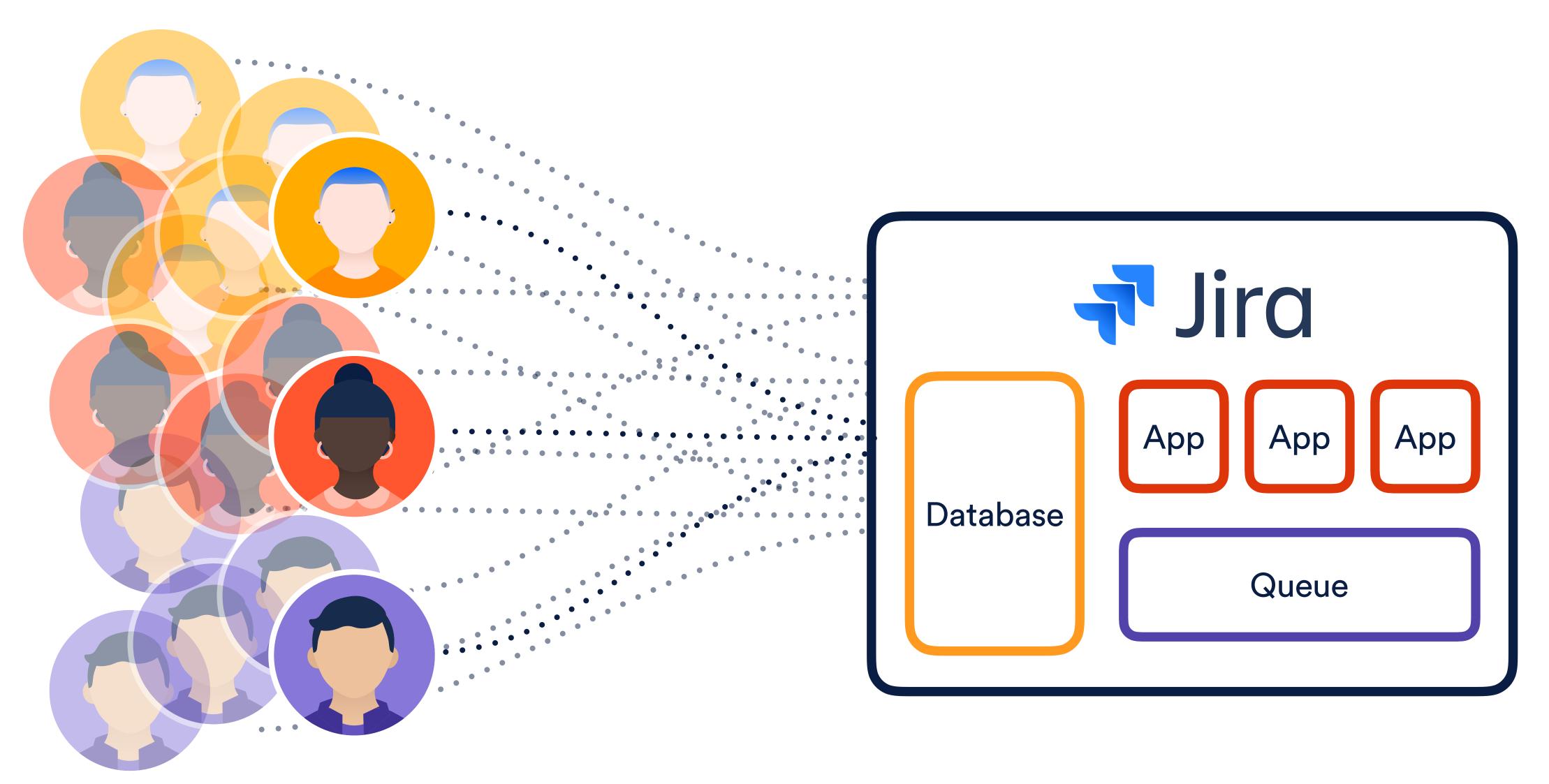


What about cross-region latency?



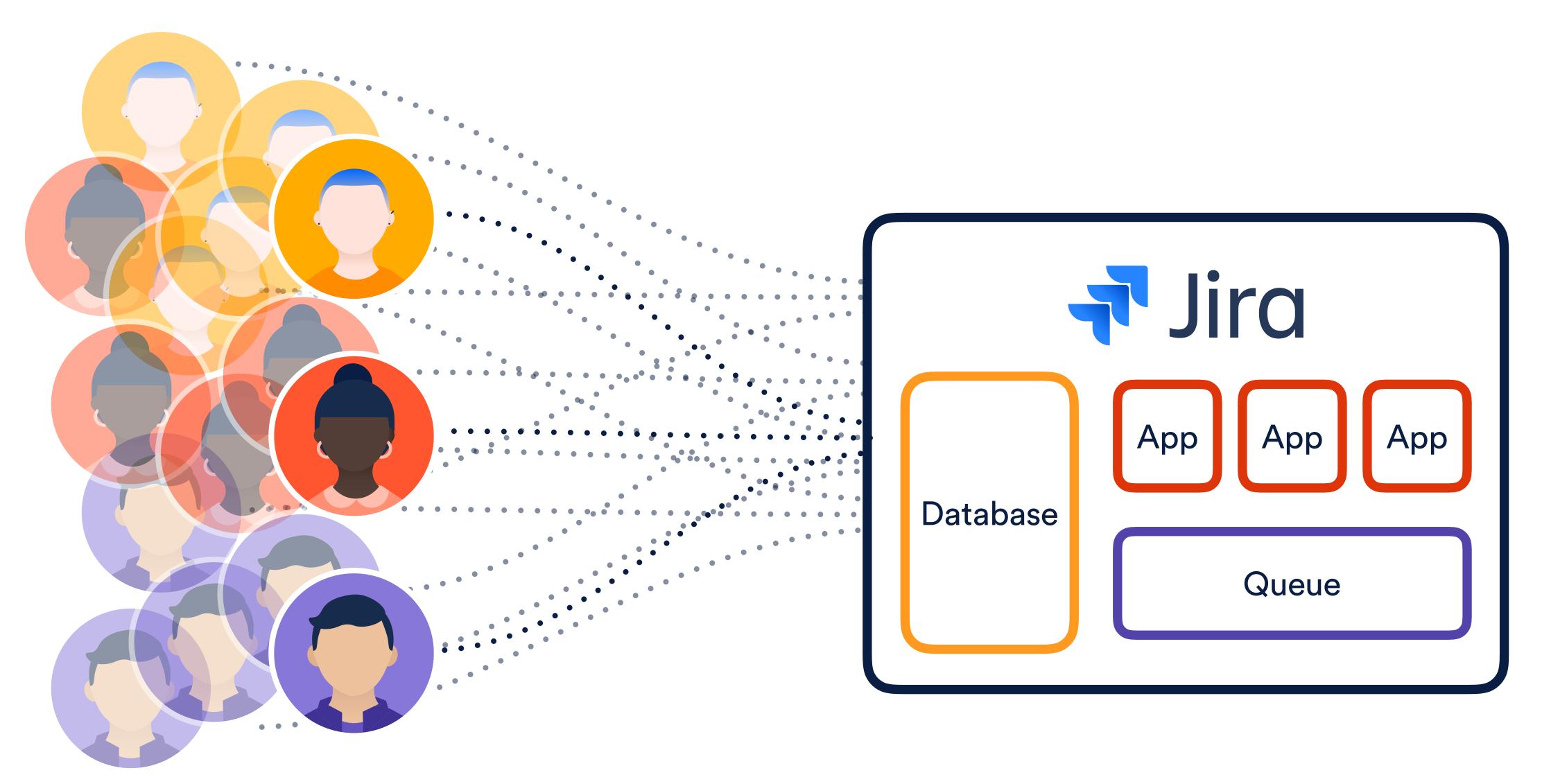
What about cross-region latency?

What about scale?

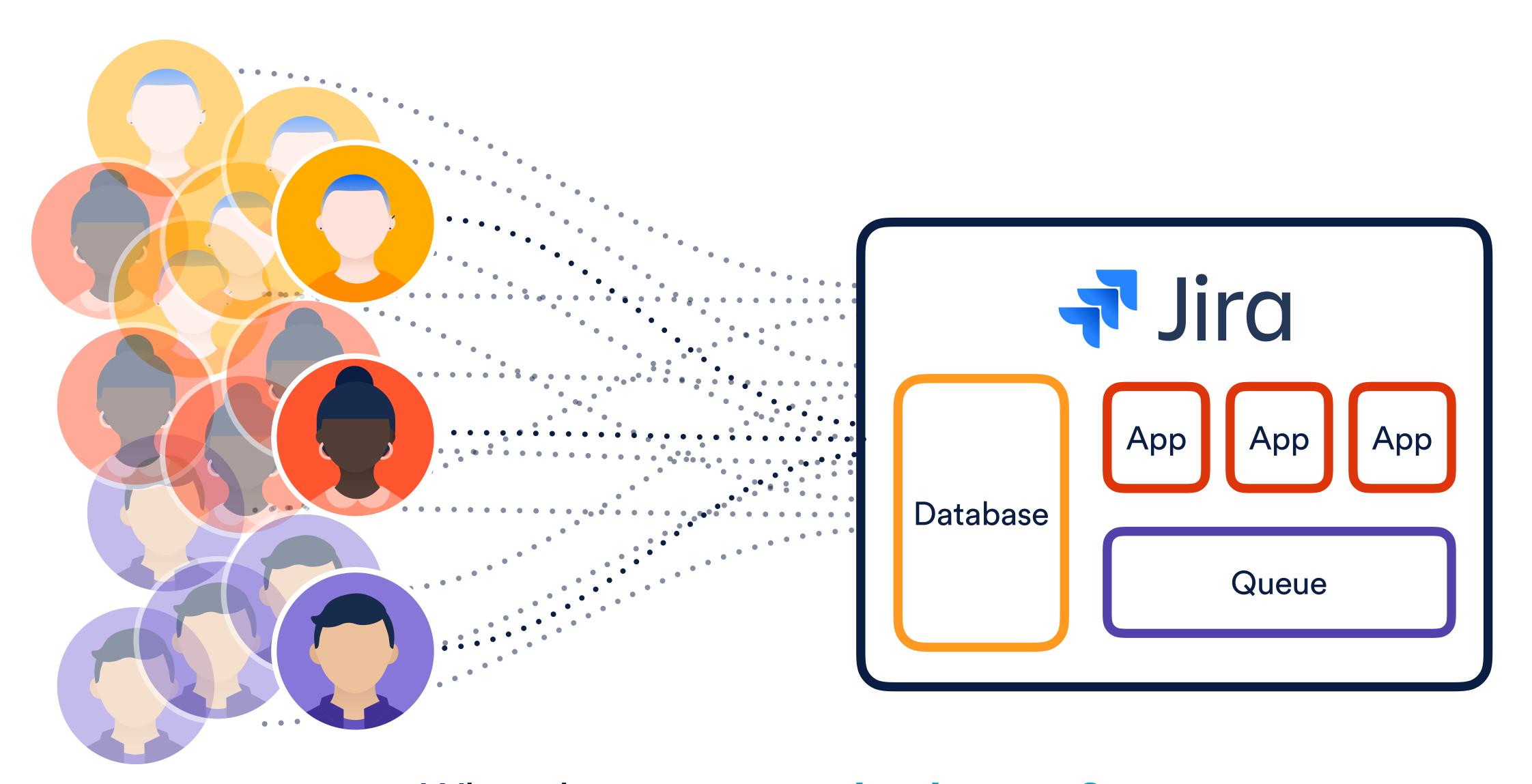


What about cross-region latency?

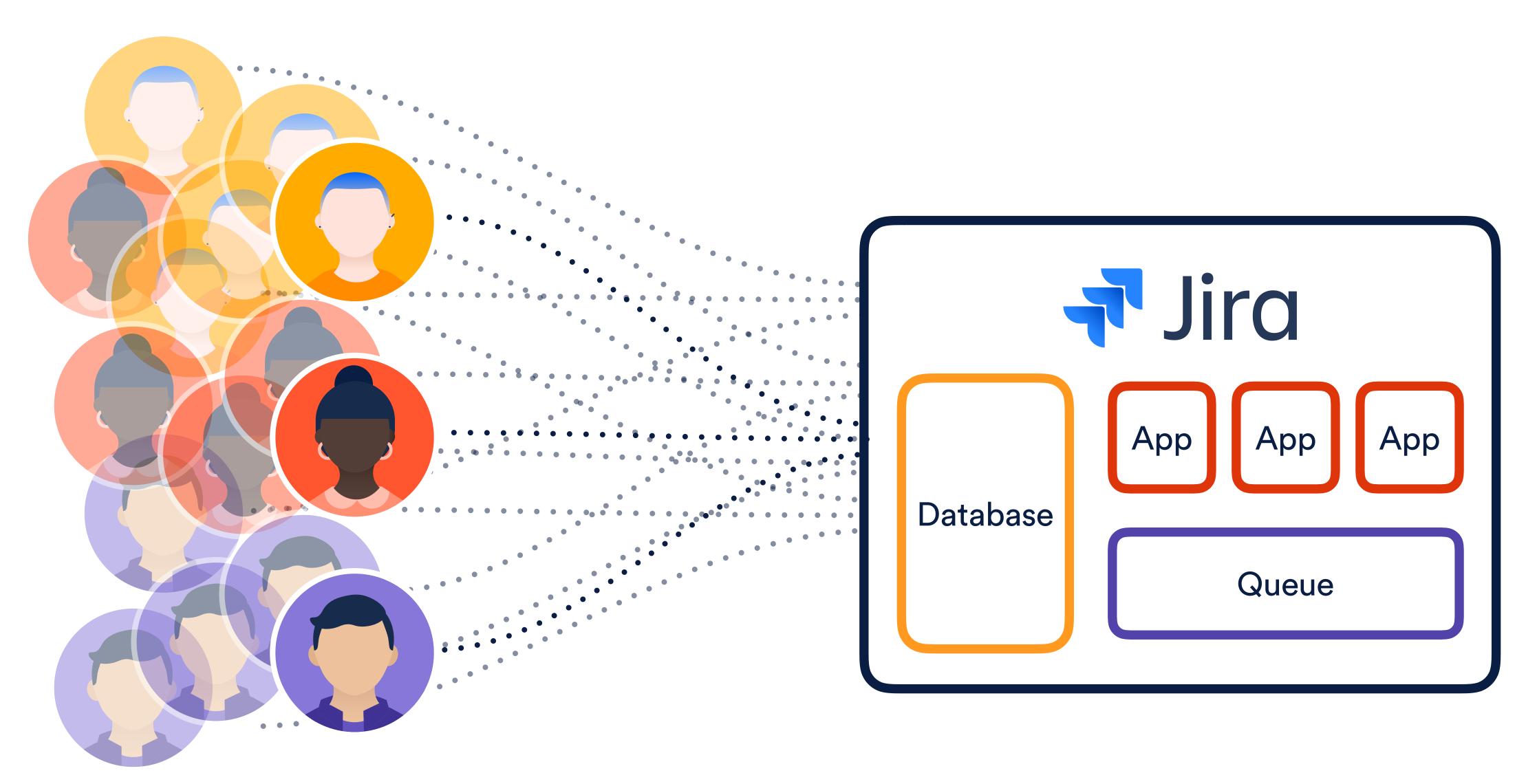
What about scale? What about progressive rollouts?



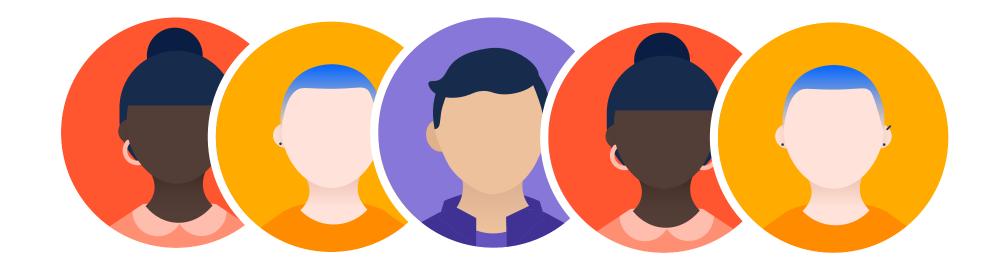
What about cross-region latency?
What about outage blast radius?
What about scale? What about progressive rollouts?



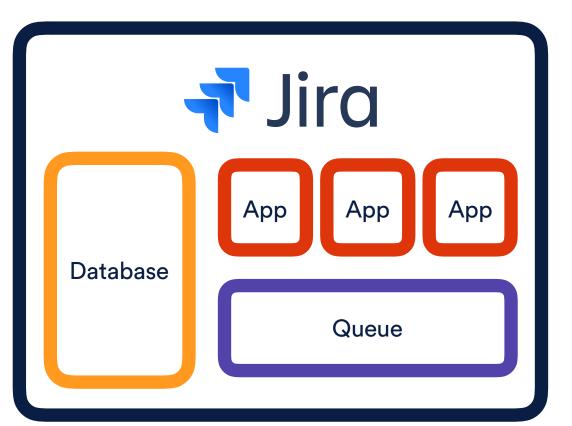
What about cross-region latency?
What about outage blast radius What about data sovereignty?
What about scale? What about progressive rollouts?



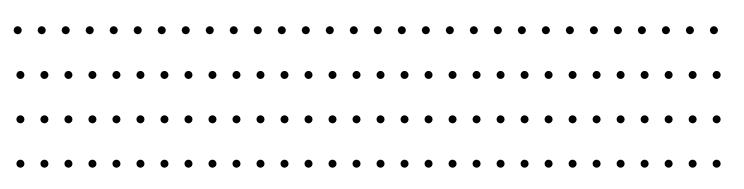
What about cross-region latency?
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What about about What about Holey herogressive rollouts?

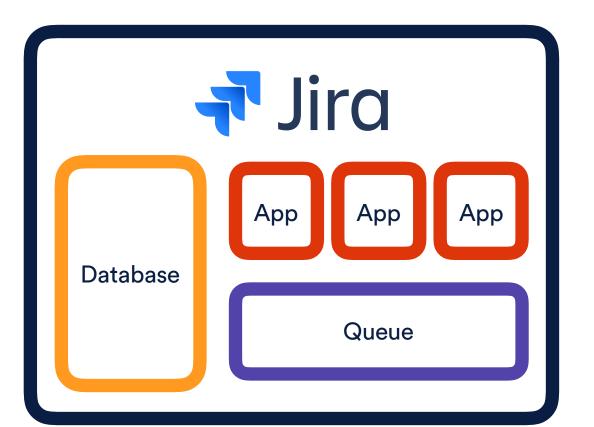




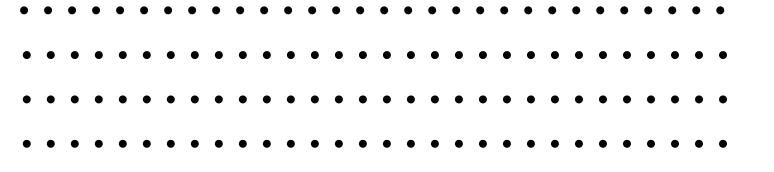


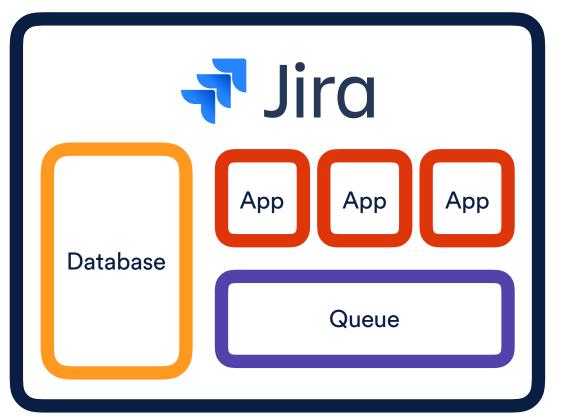






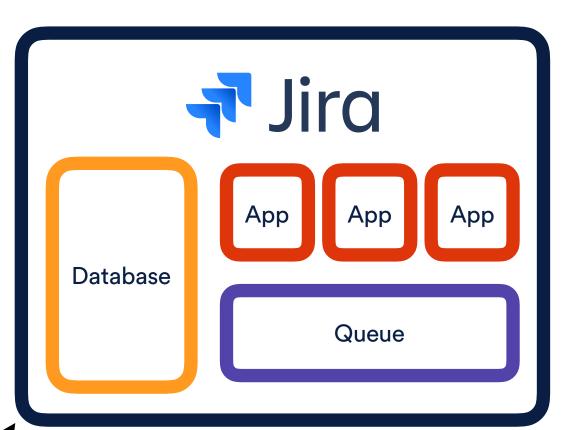






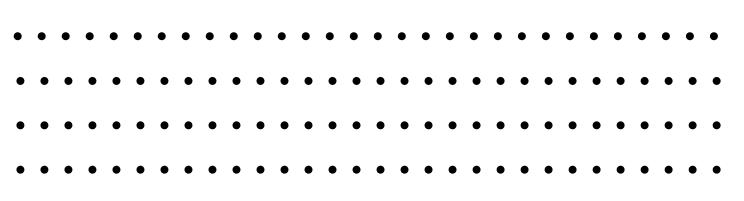


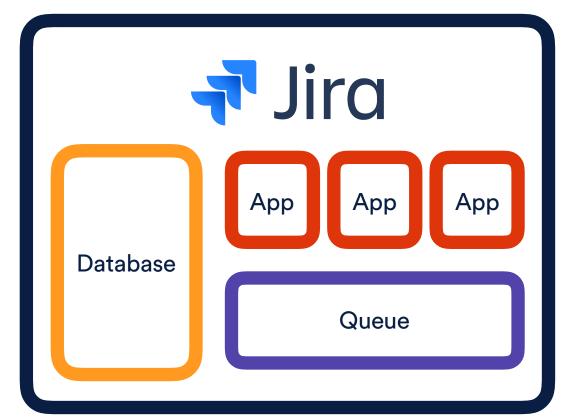




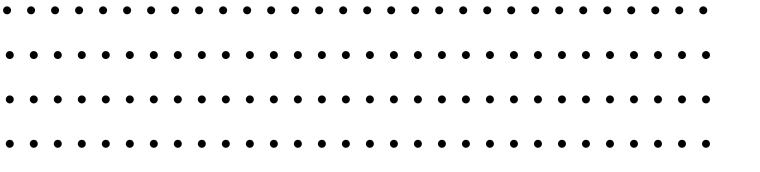
Shard

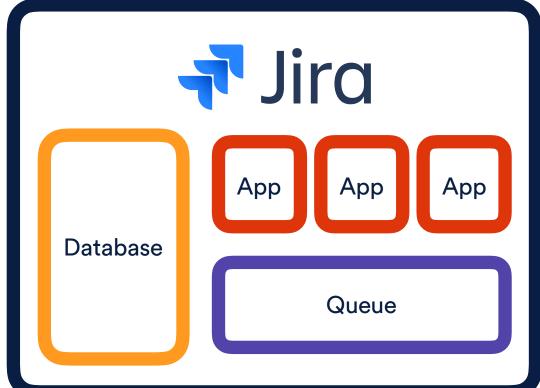






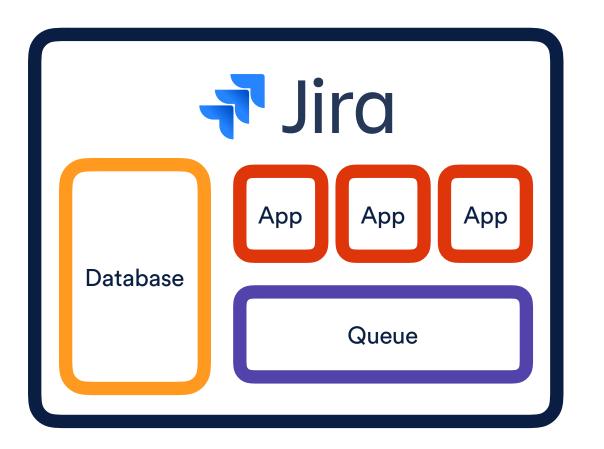


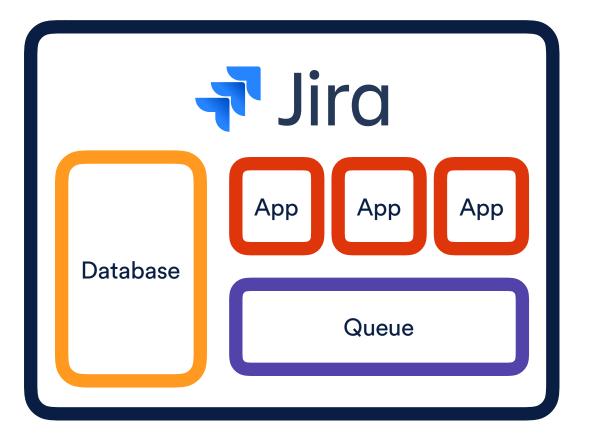


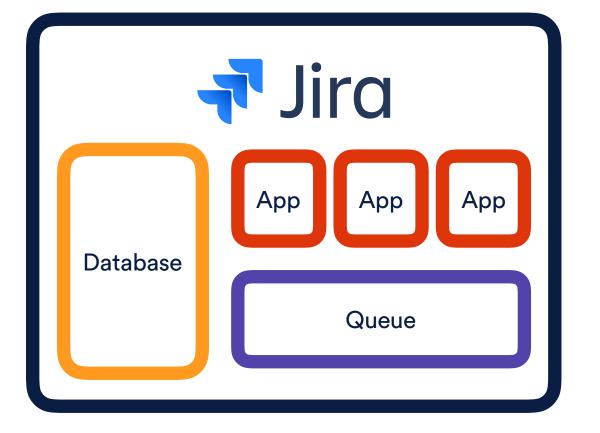




Provisioning pipeline

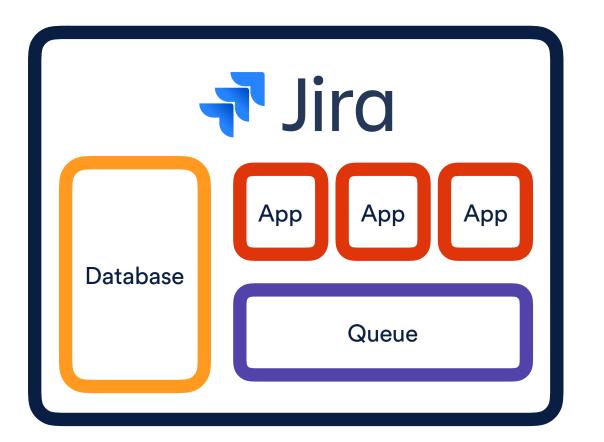


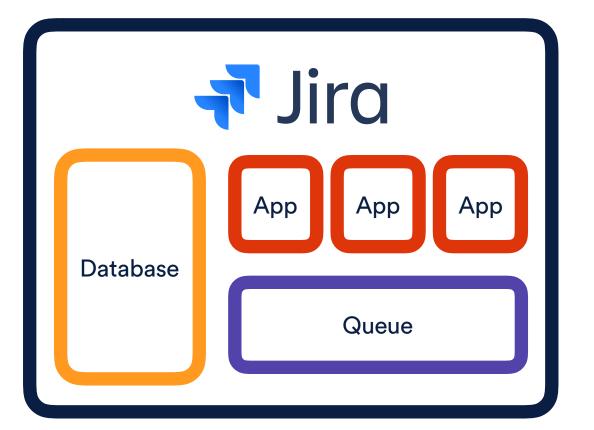


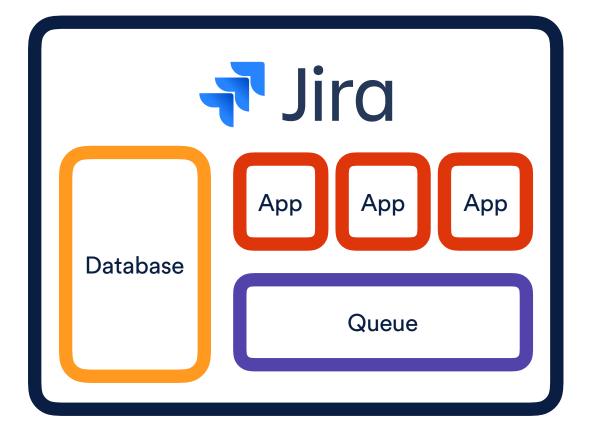


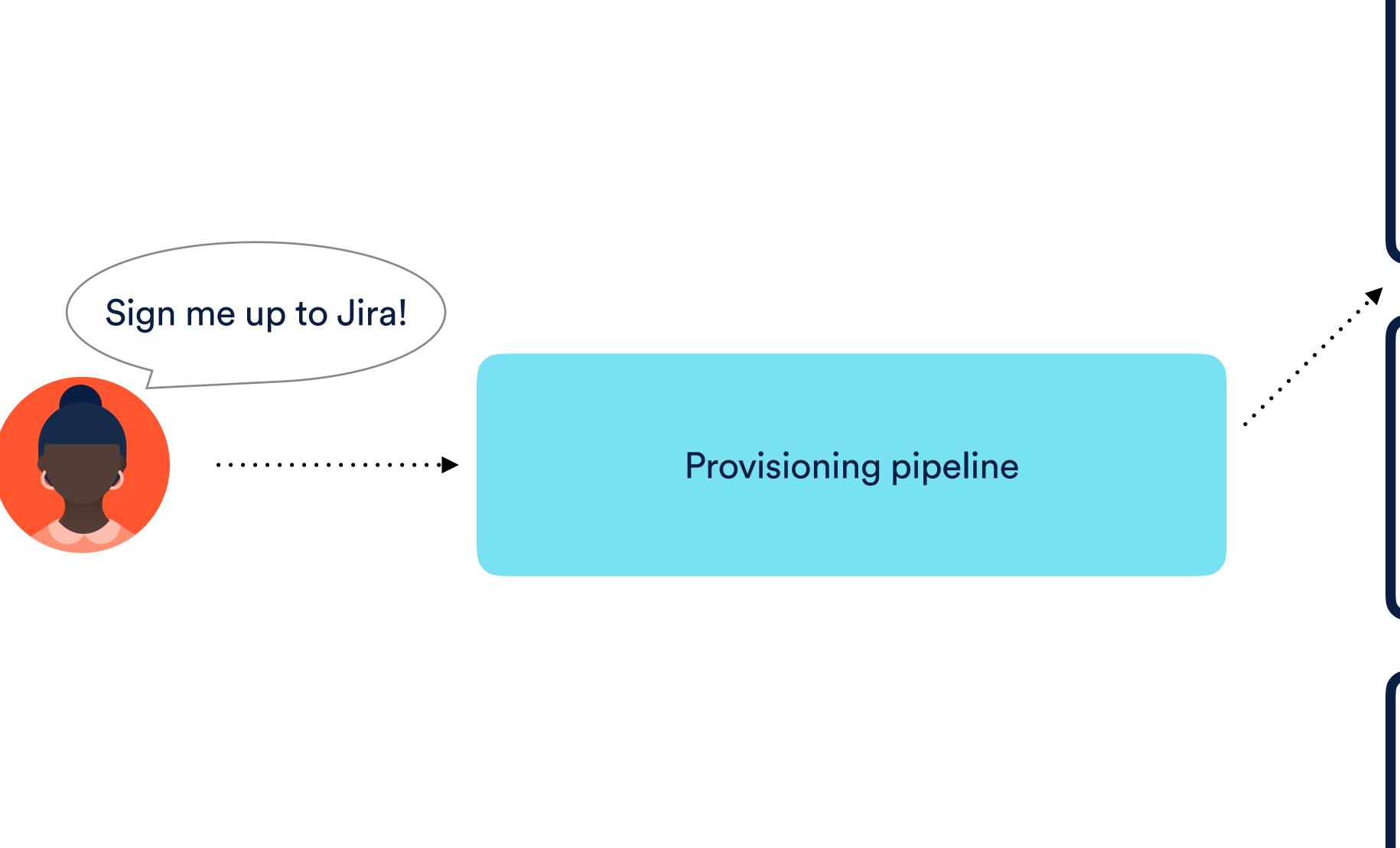


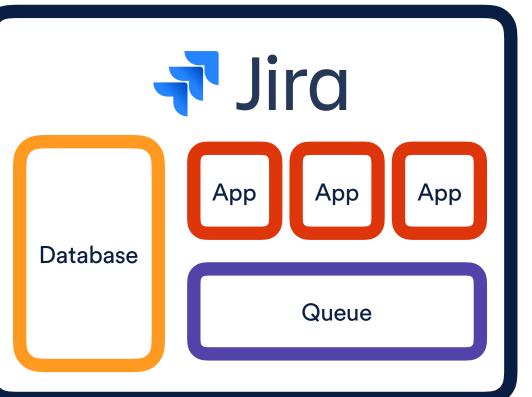
Provisioning pipeline

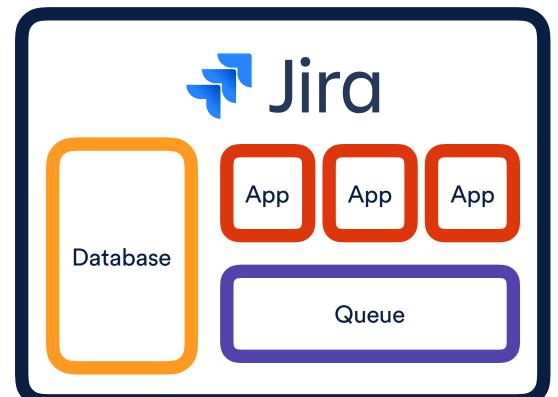


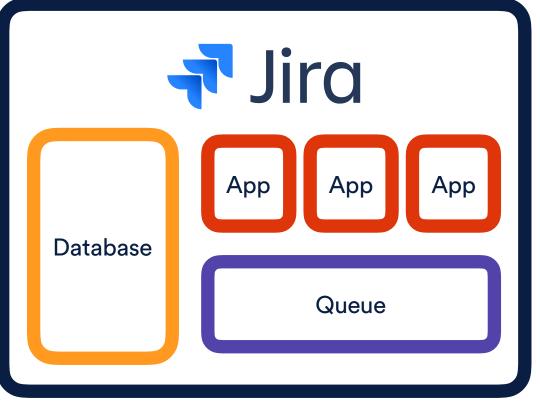


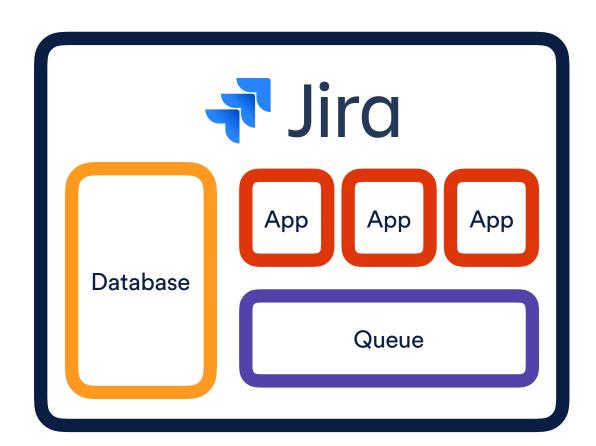


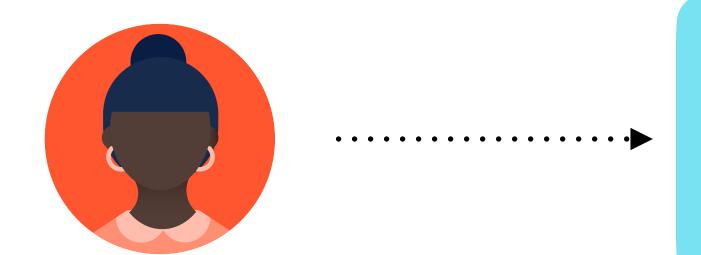




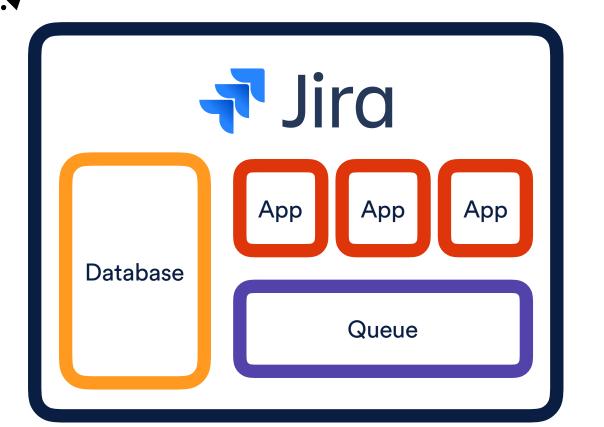


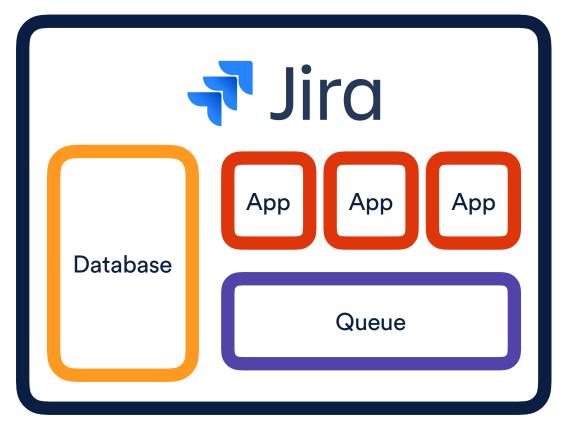


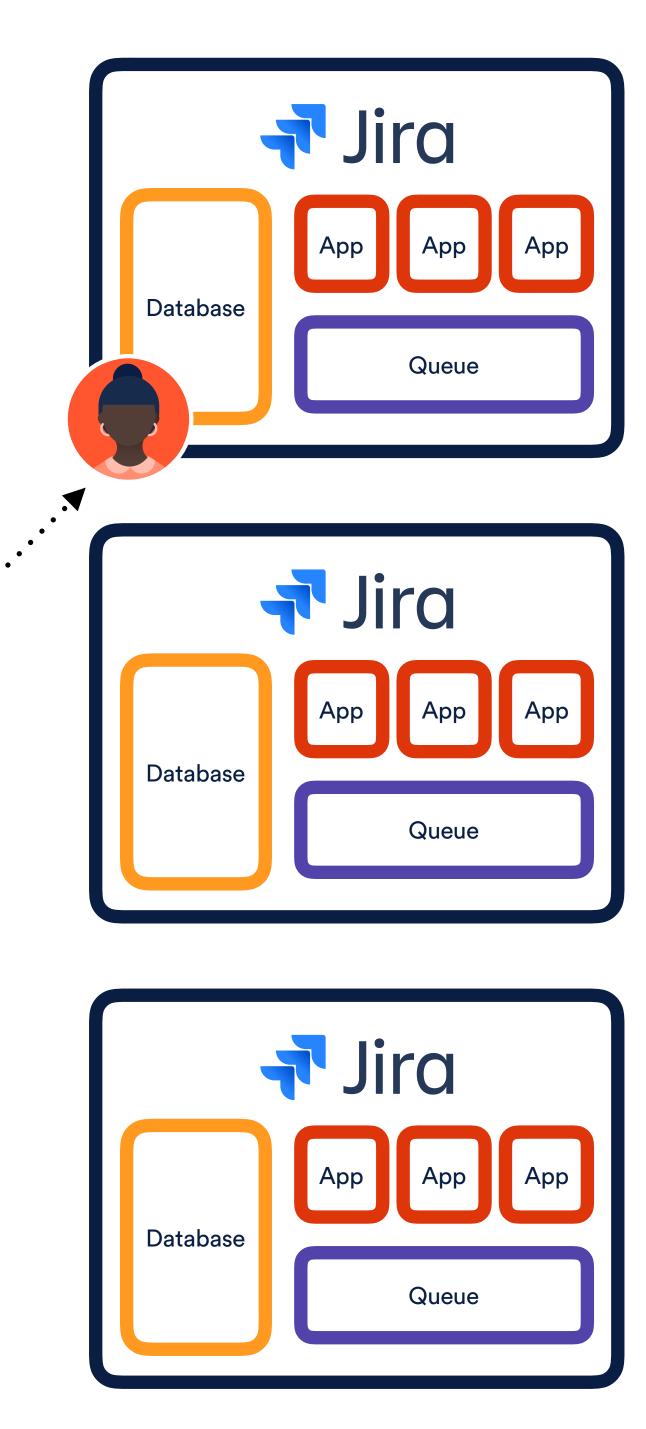


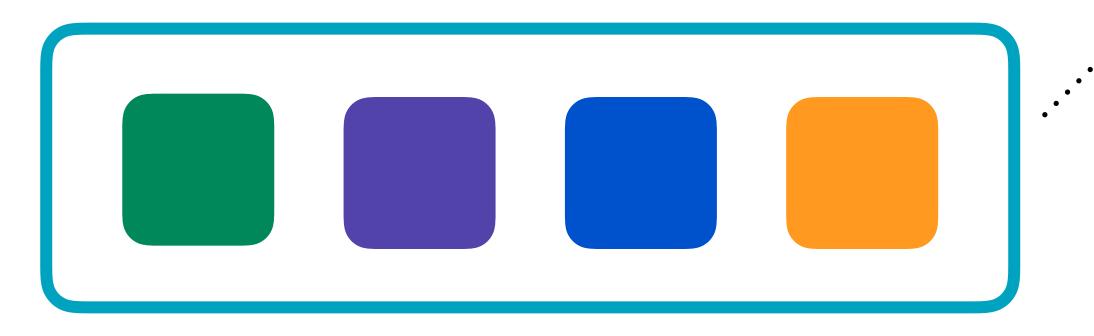


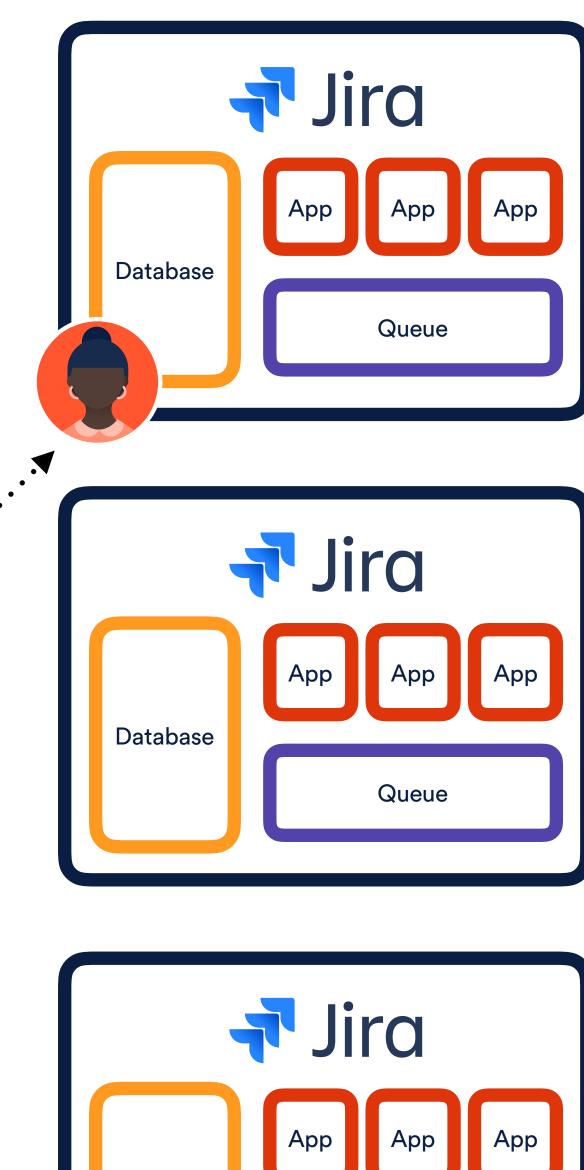
Provisioning pipeline

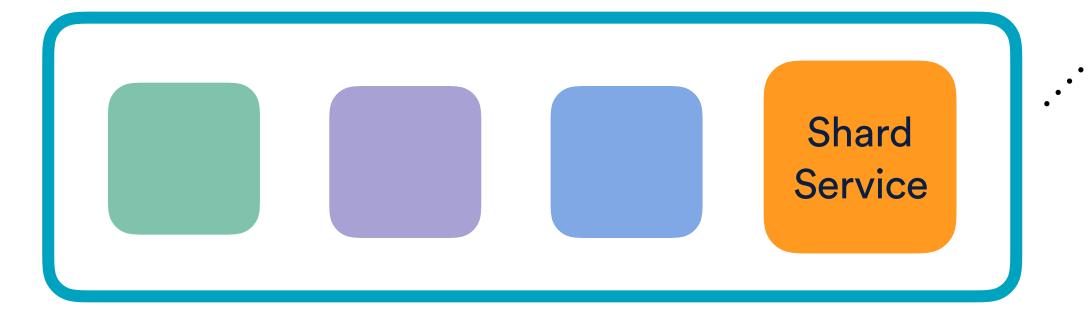


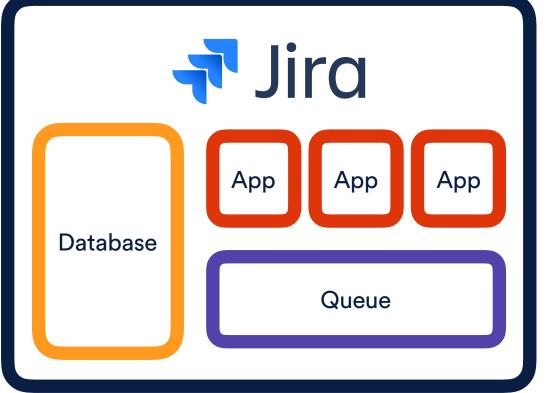






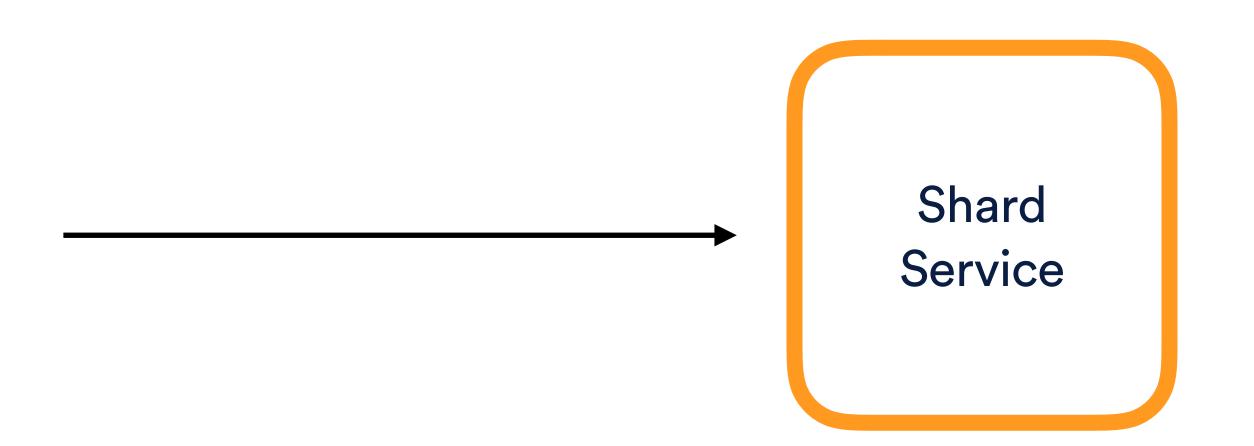




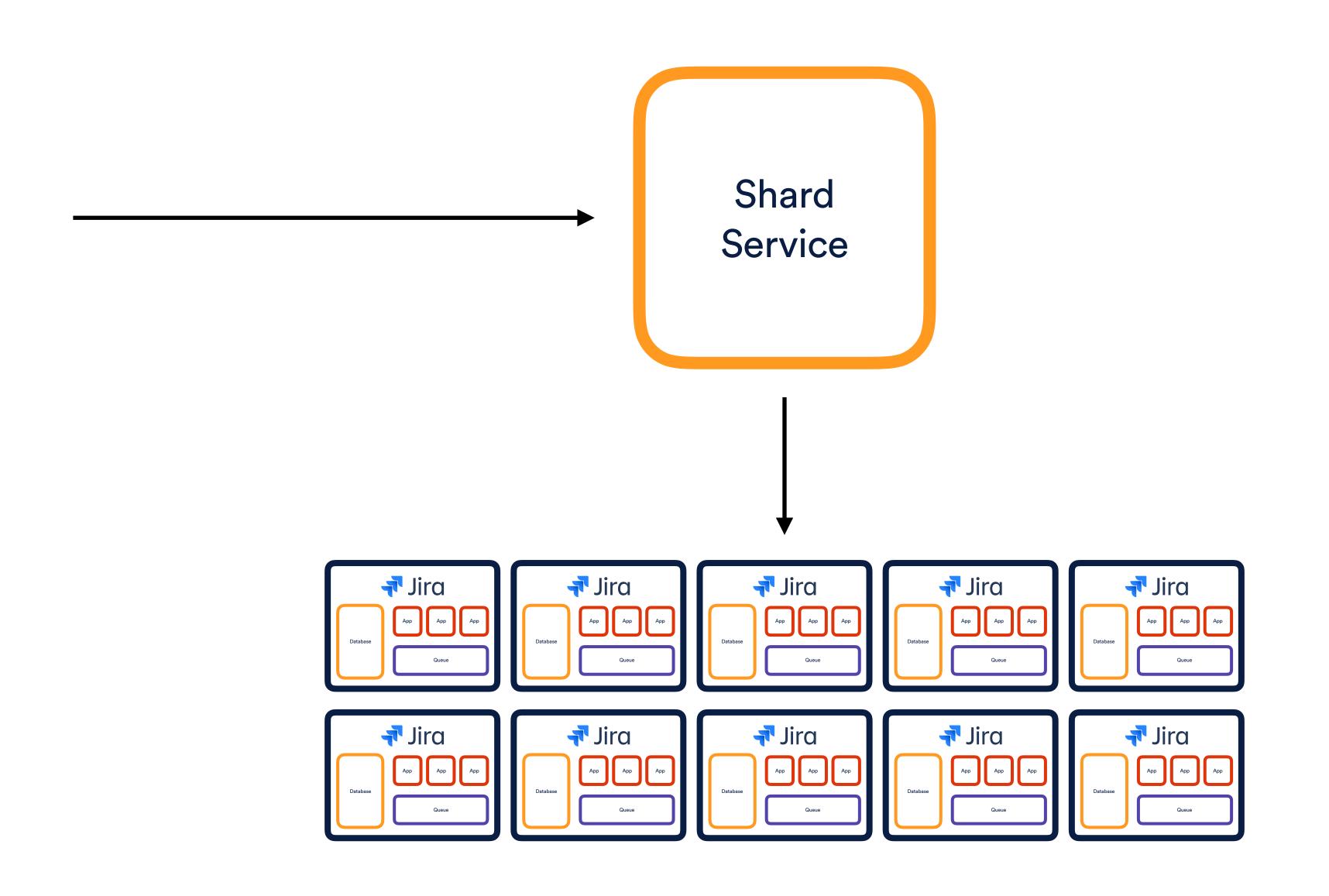


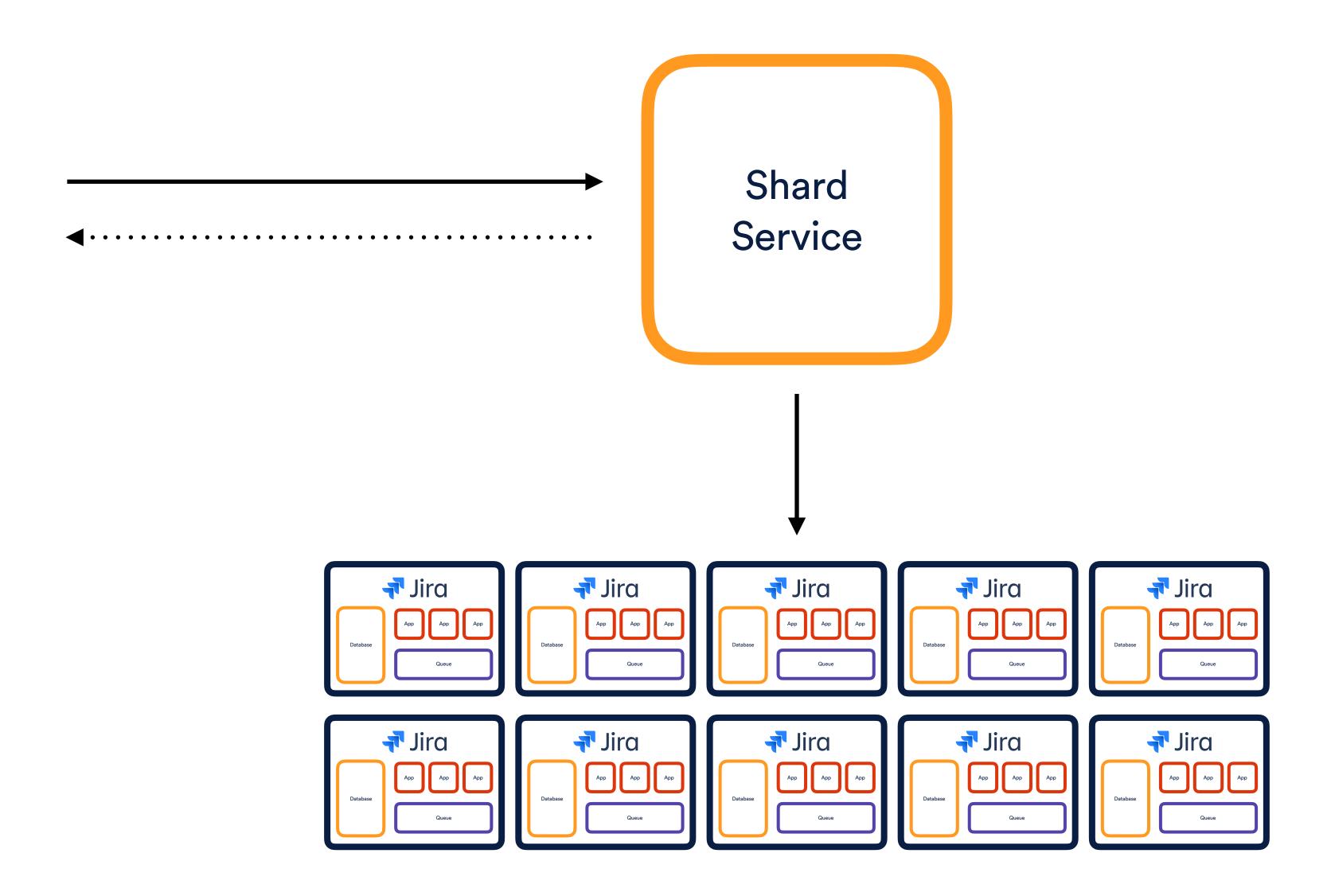


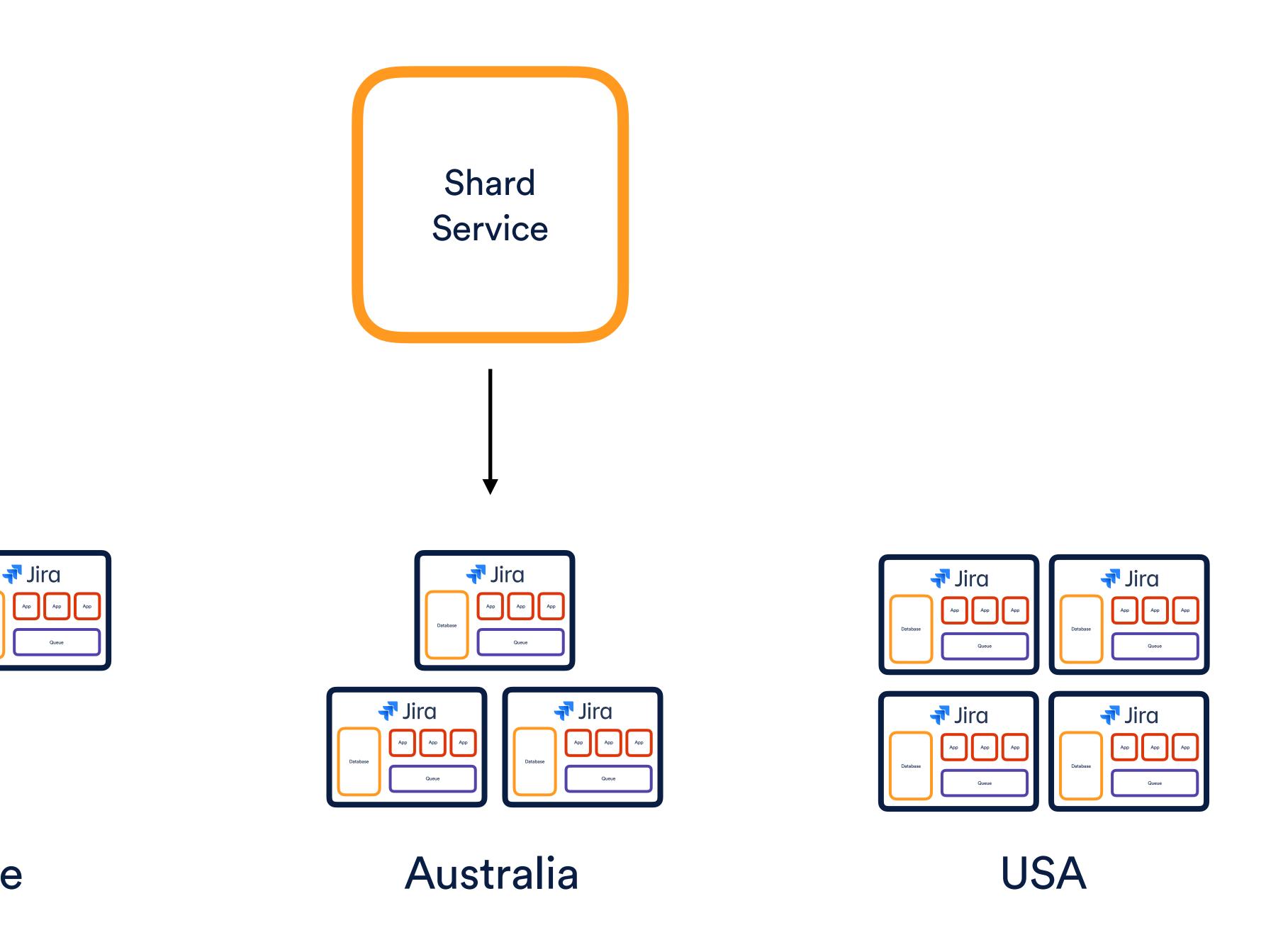






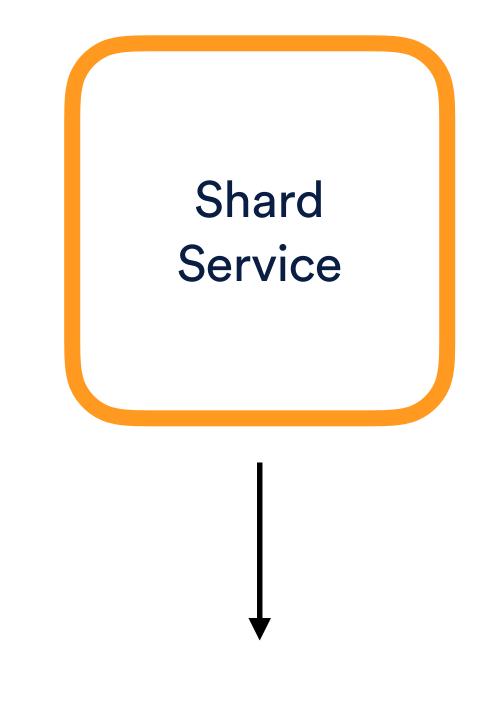


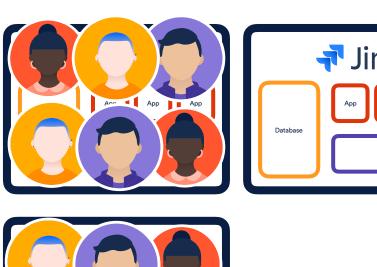




🕶 Jira

Europe







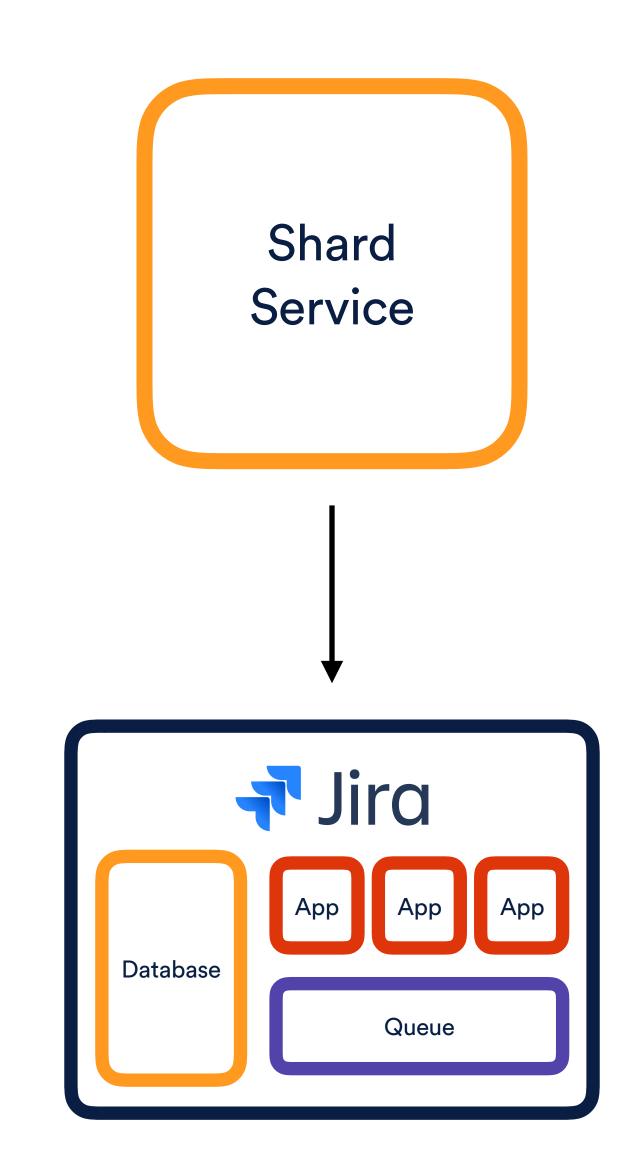


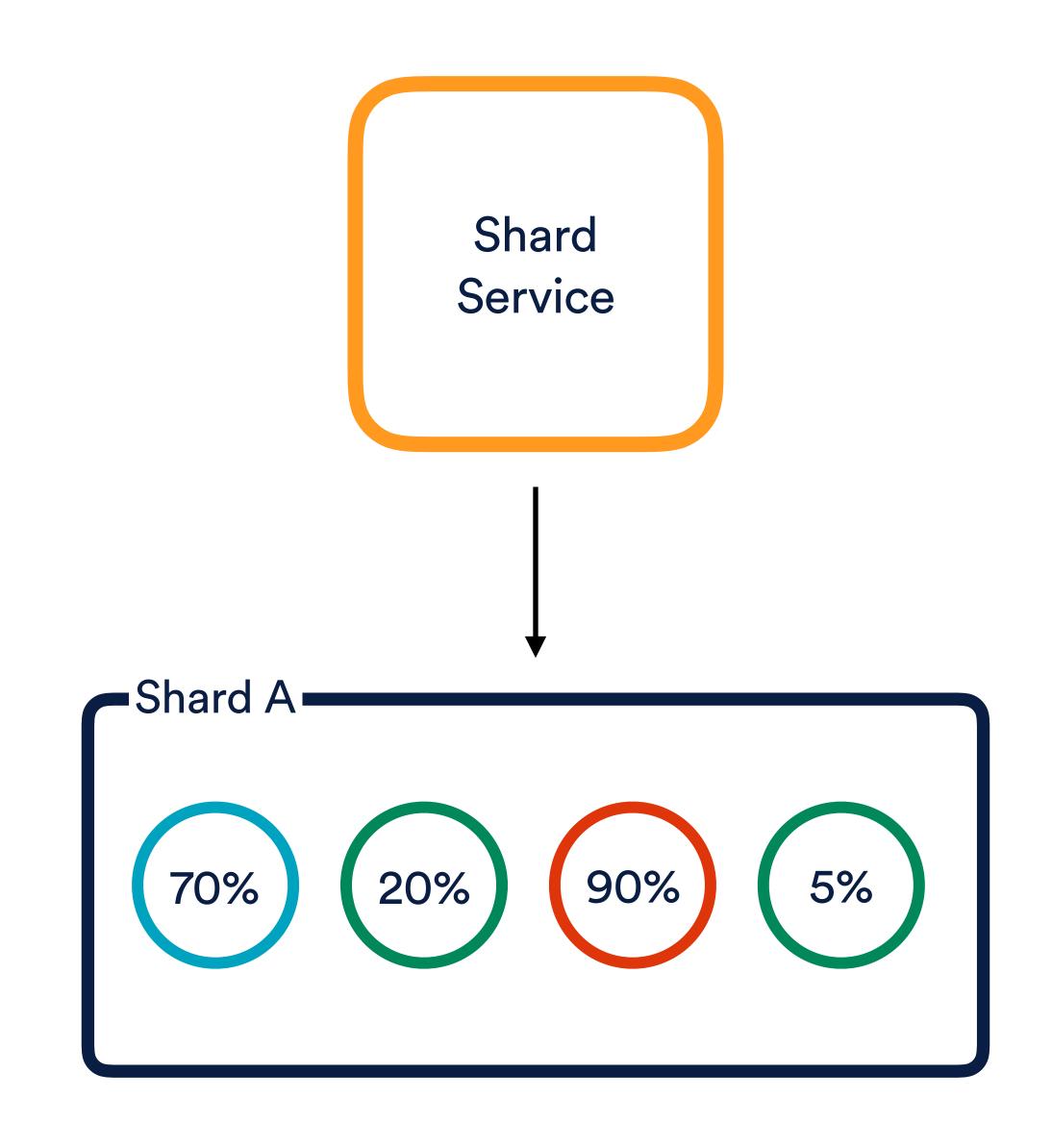


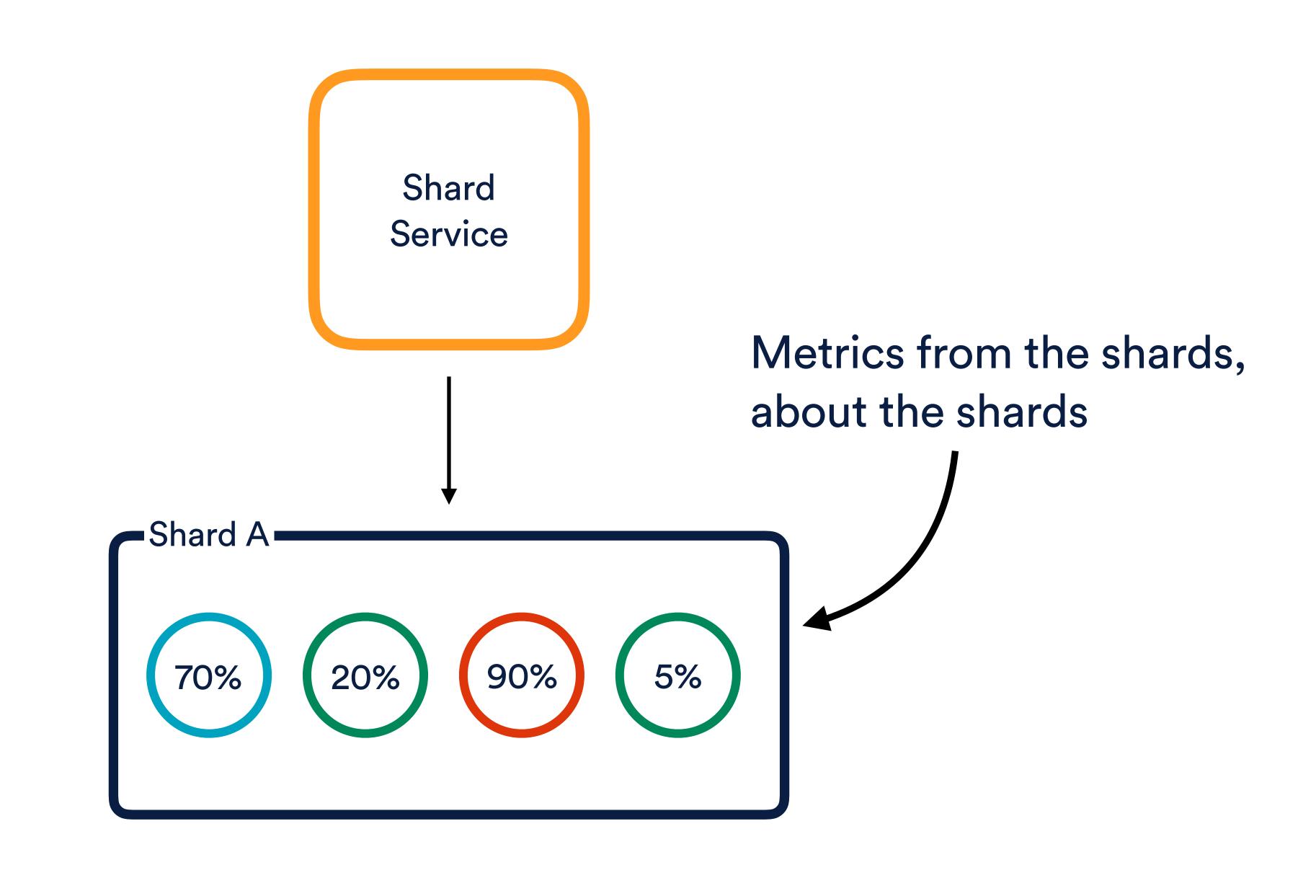
Australia

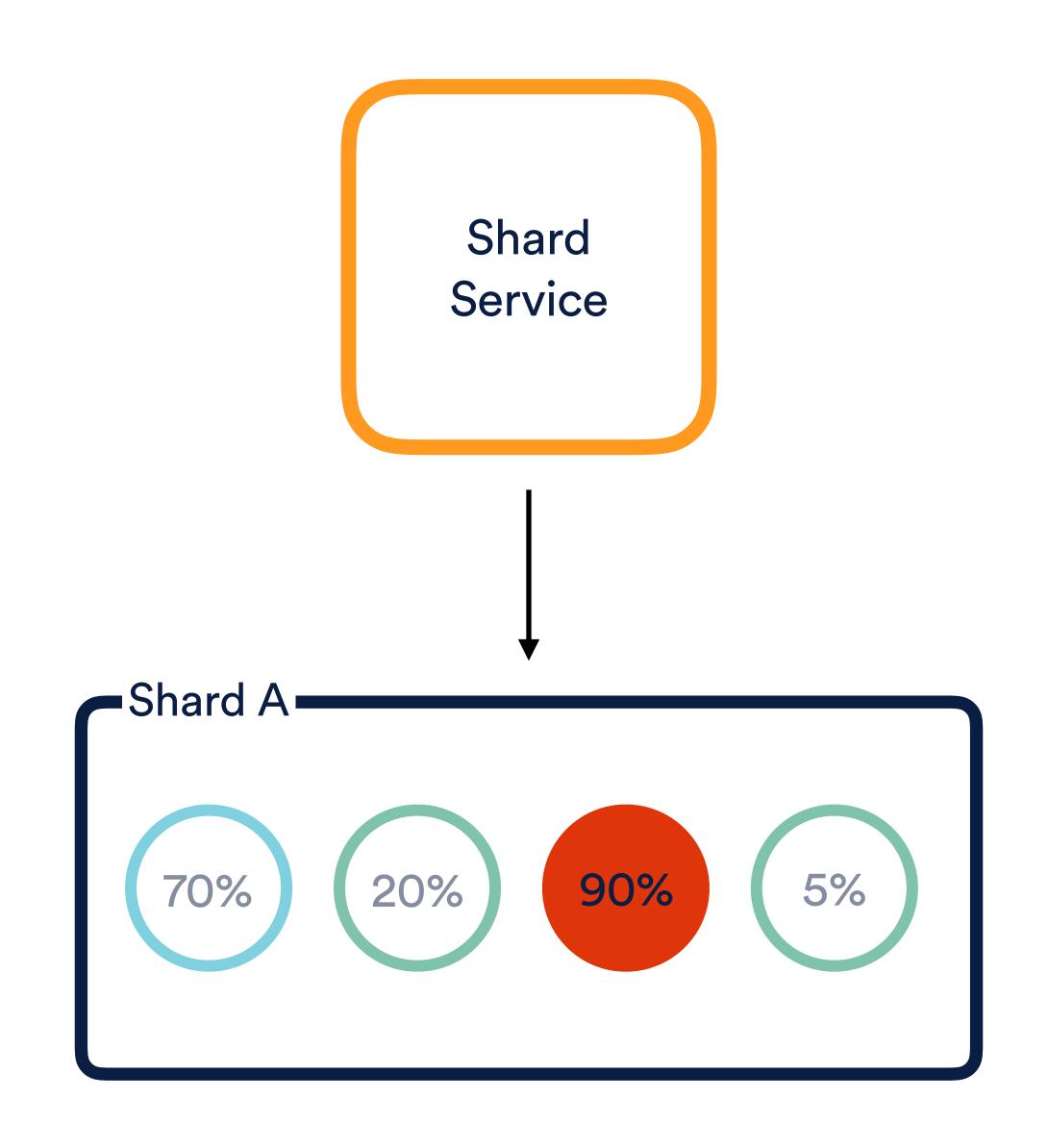


USA









Wait...

Understanding what to measure is hard

What worked today, may not work tomorrow

Understanding what to measure is hard

Keeping everyone & everything up to date is hard

What worked today, may not work tomorrow

Understanding what to measure is hard

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It is a capital mistake to theorise before one has data

Metrics aren't verified before going live

- Metrics aren't verified before going live
- First incident is going to SUCK

- Metrics aren't verified before going live
- First incident is going to SUCK
- This isn't a solution, it's a deferral

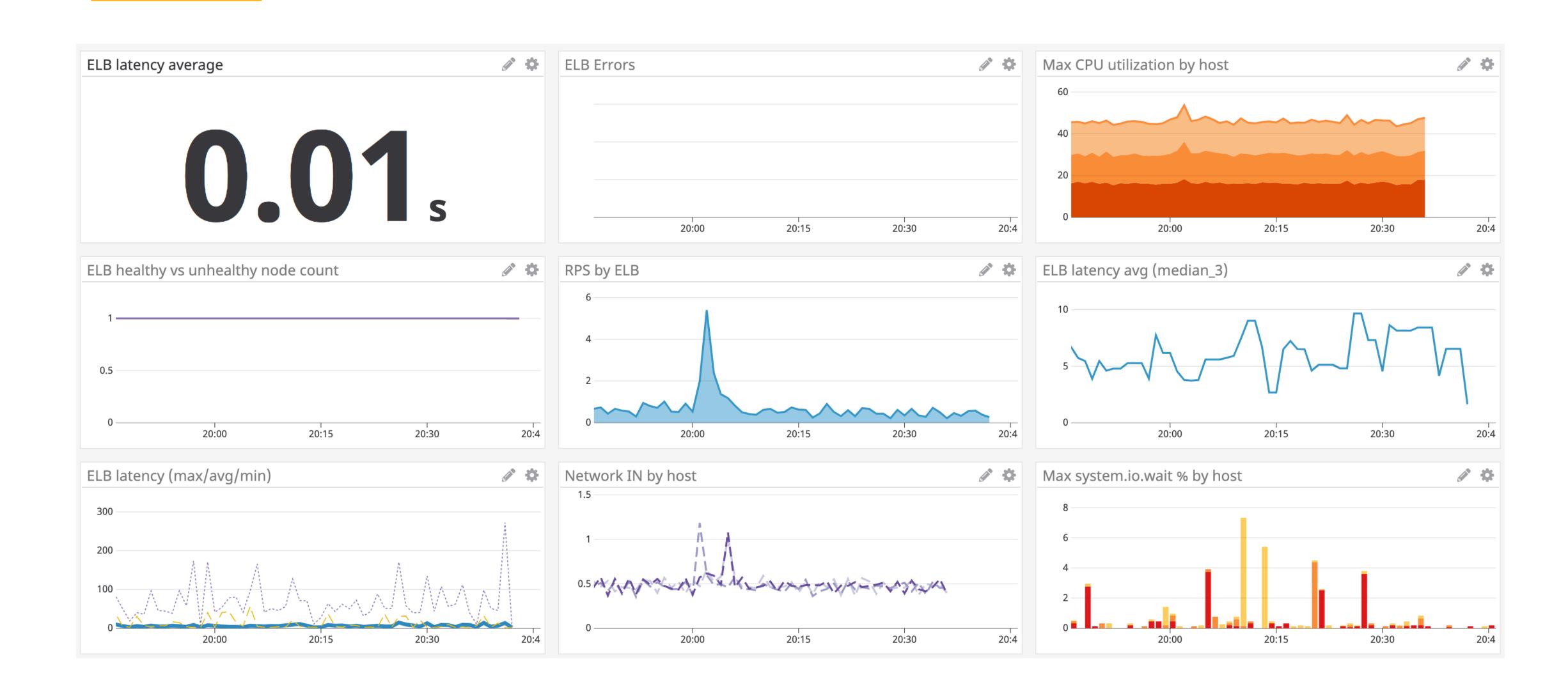
Expensive (time, money & resources)

Expensive (time, money & resources)

- Lots of noise

- Expensive (time, money & resources)
- Lots of noise
- Does not scale

Measure stuff from out the box



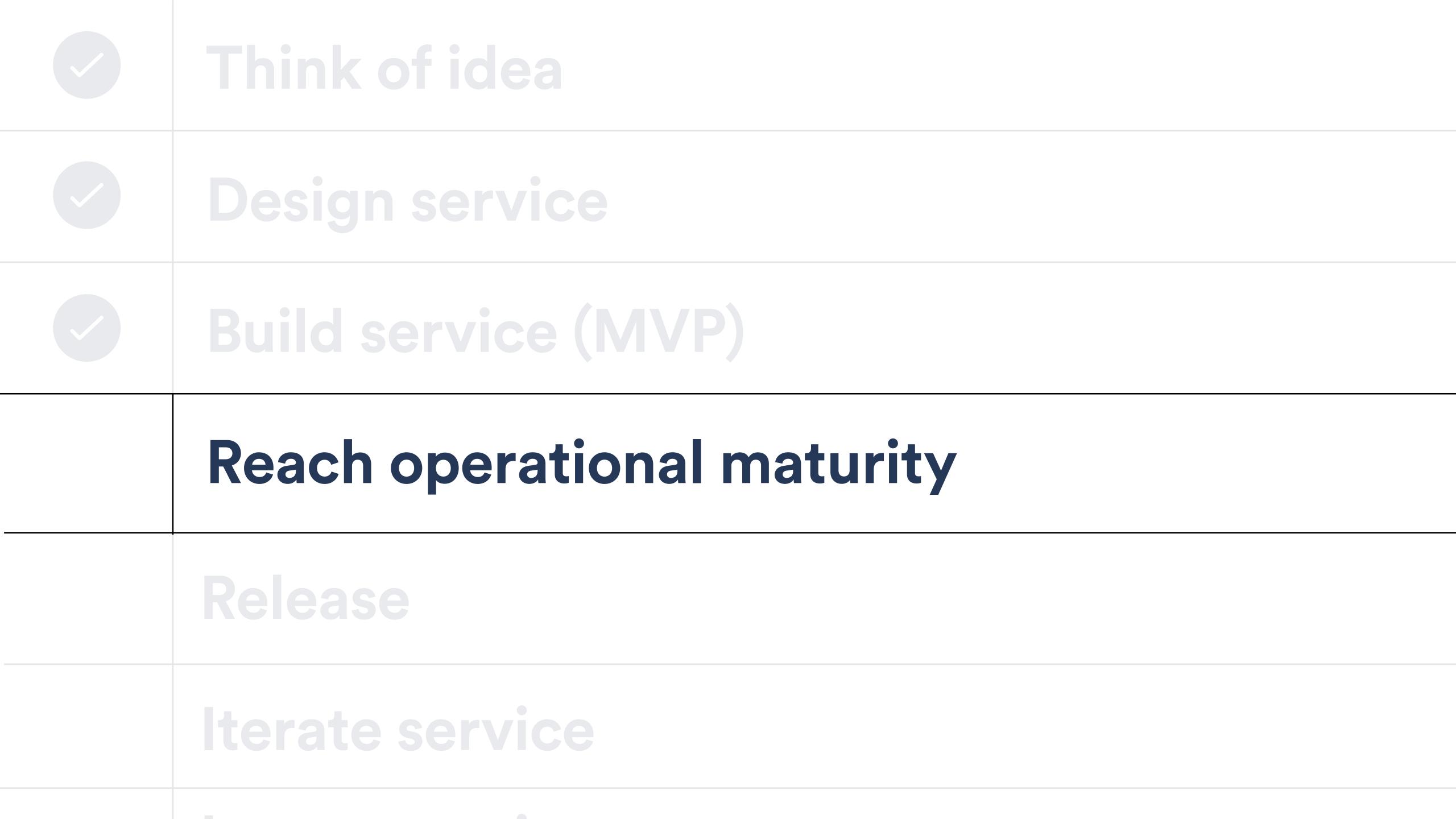


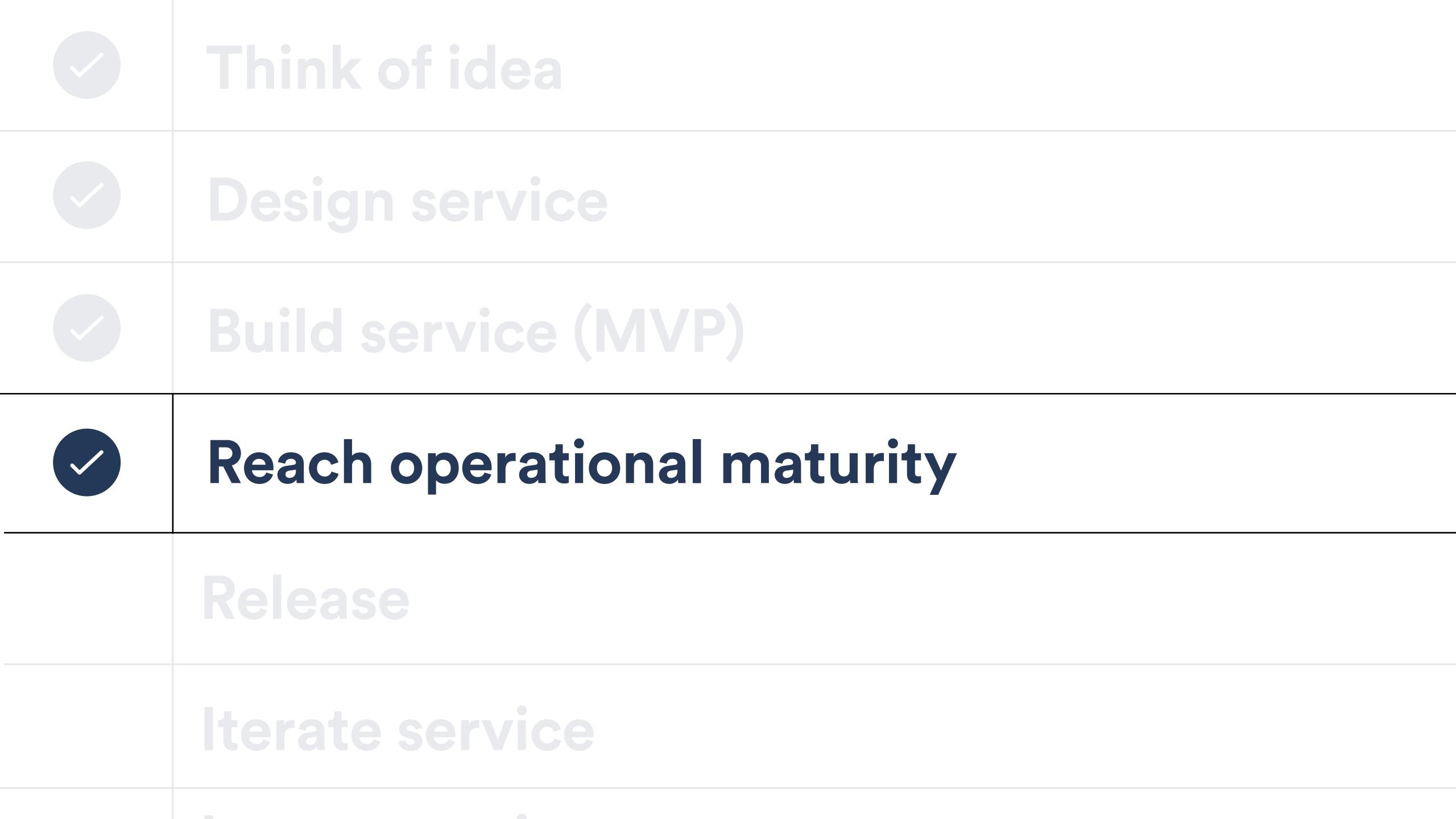


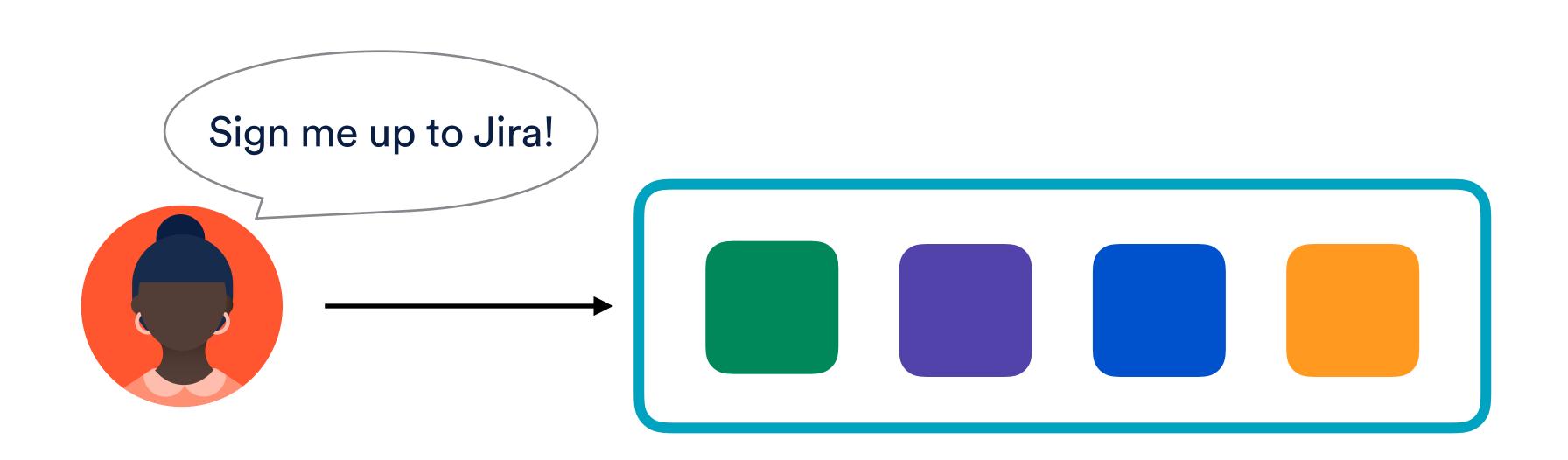


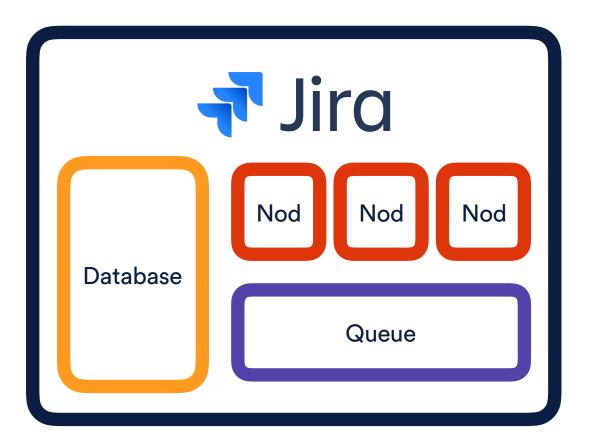


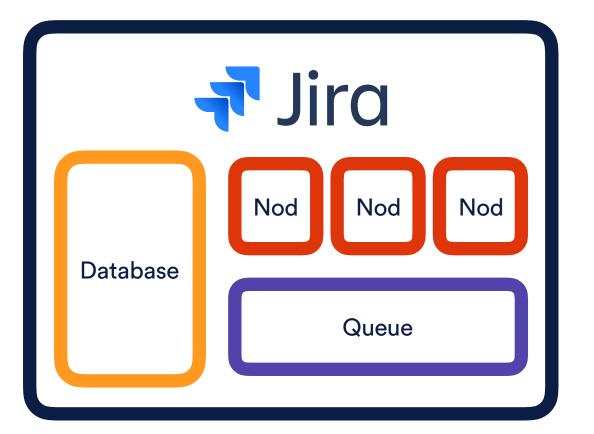
IF CPU > 80% for over 5 minutes THEN page

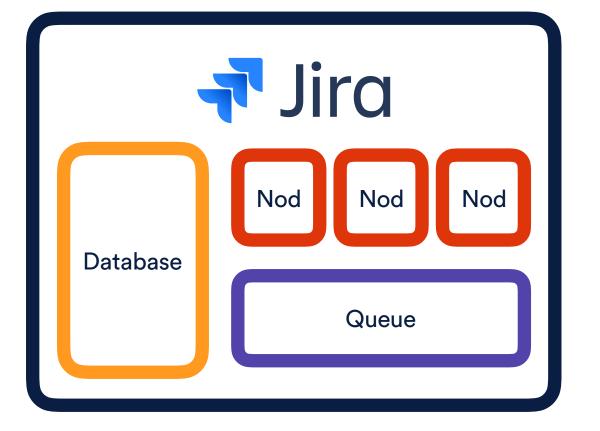


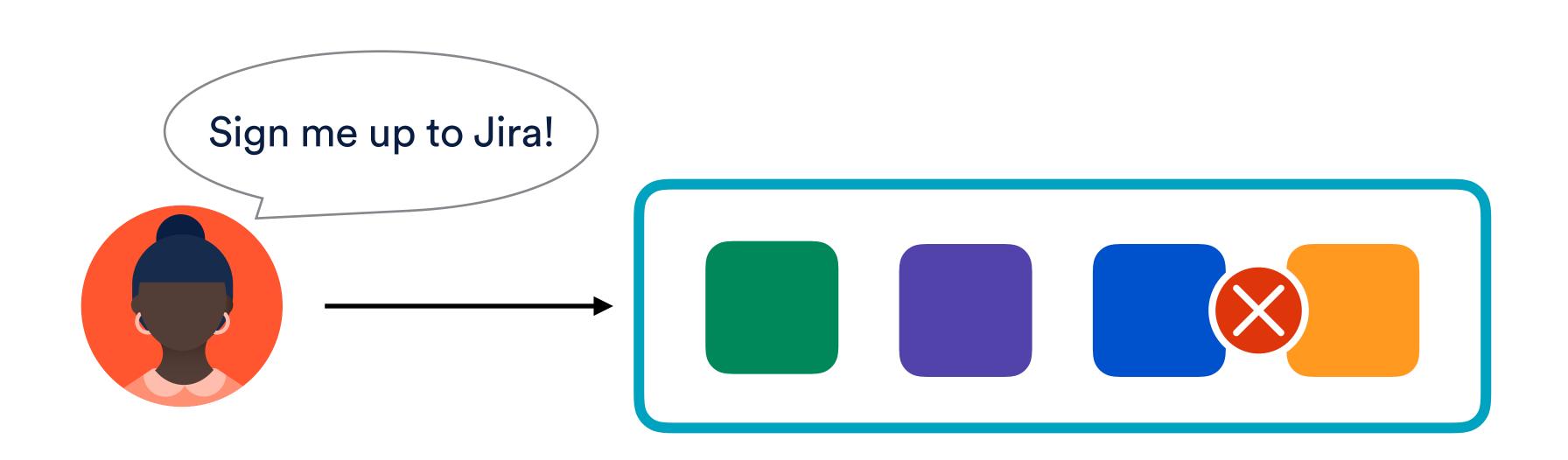


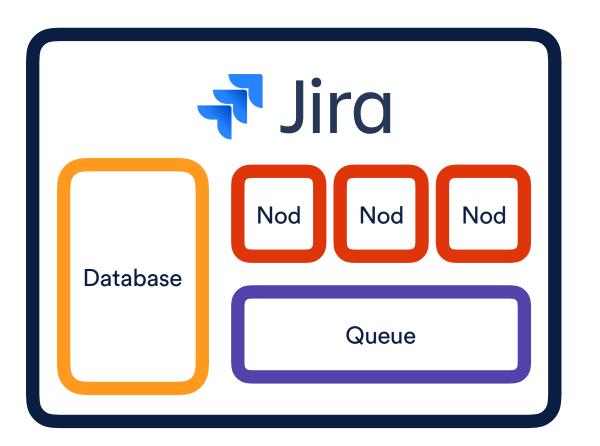


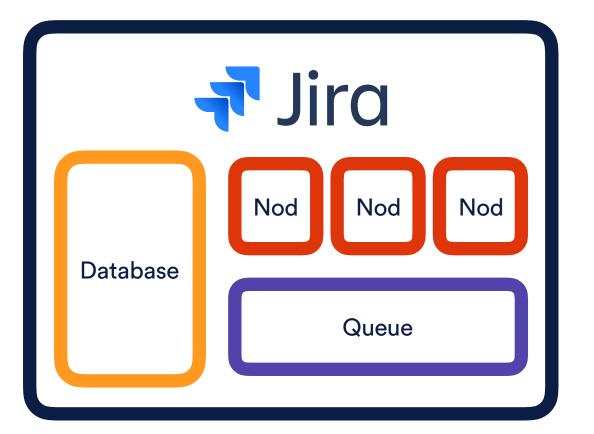


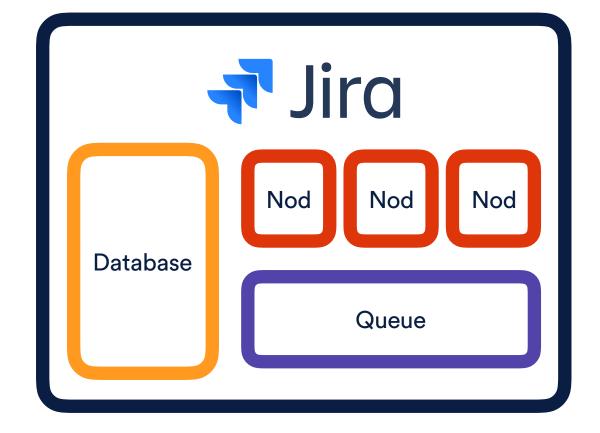


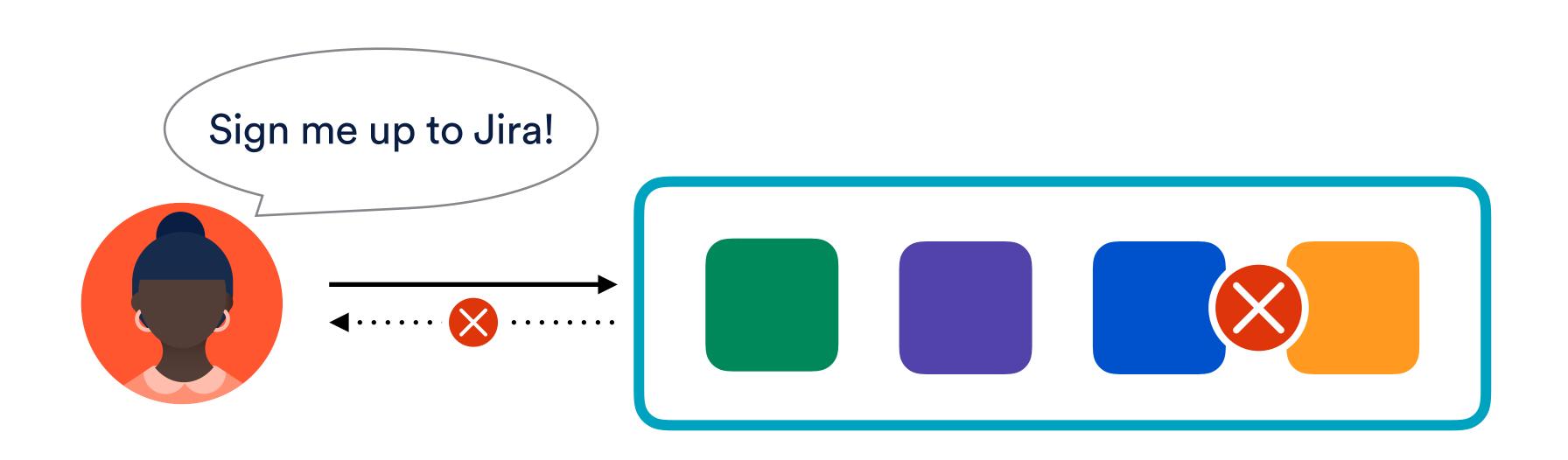


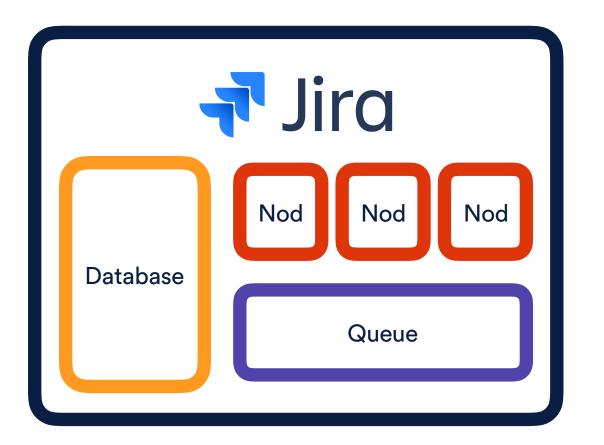


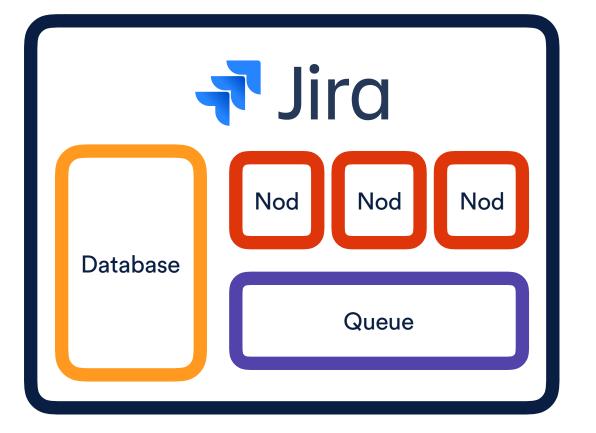


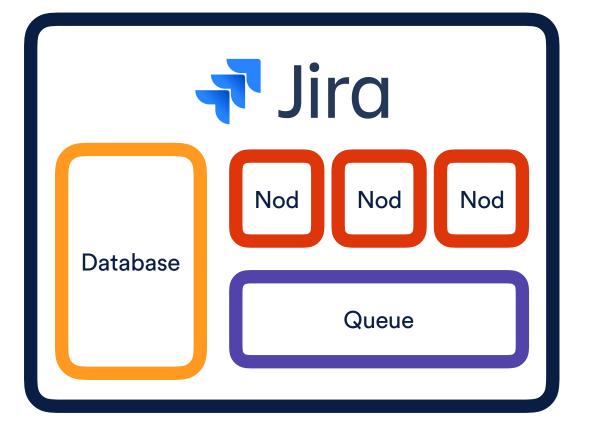


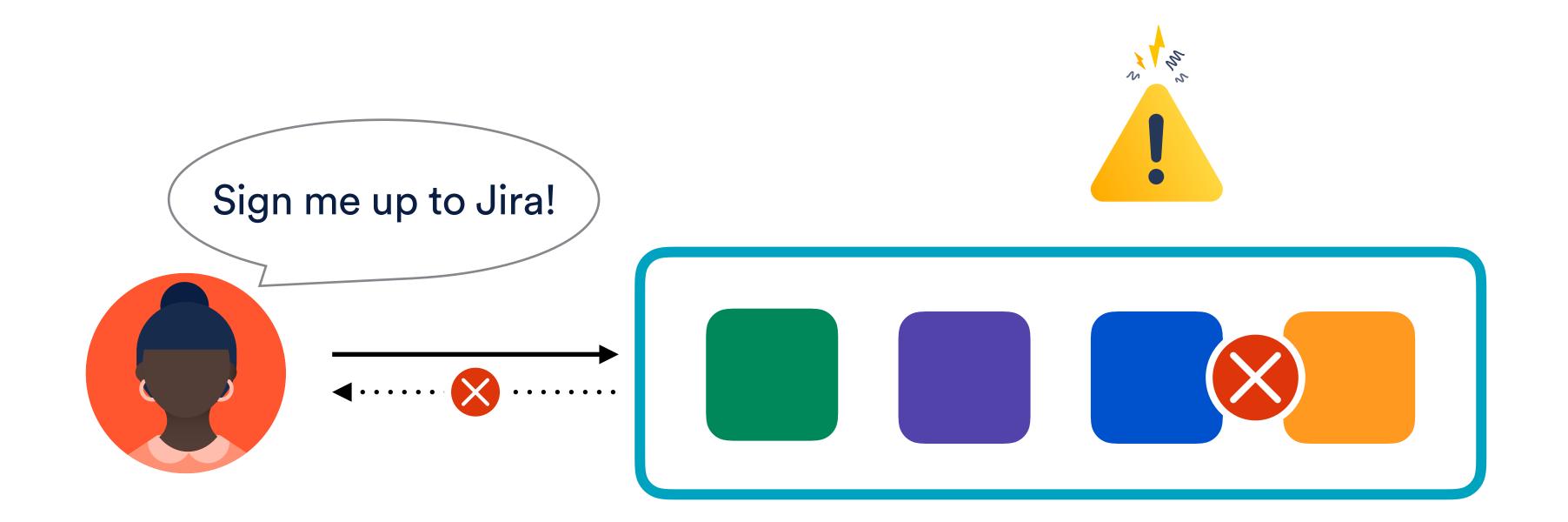


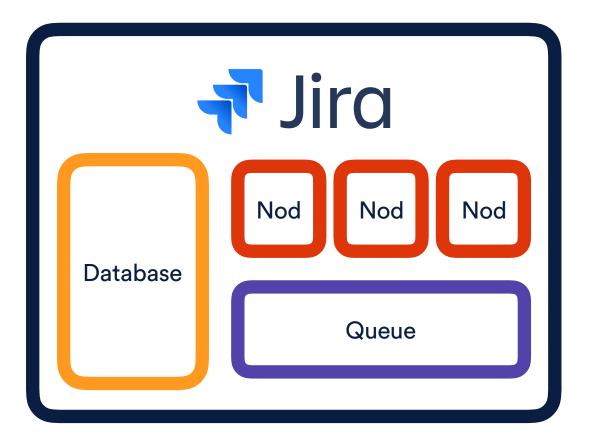


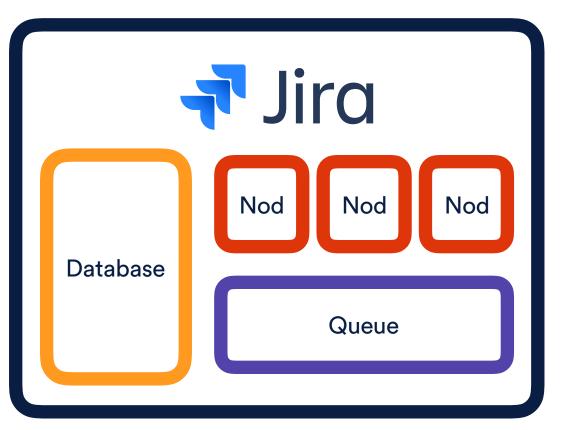


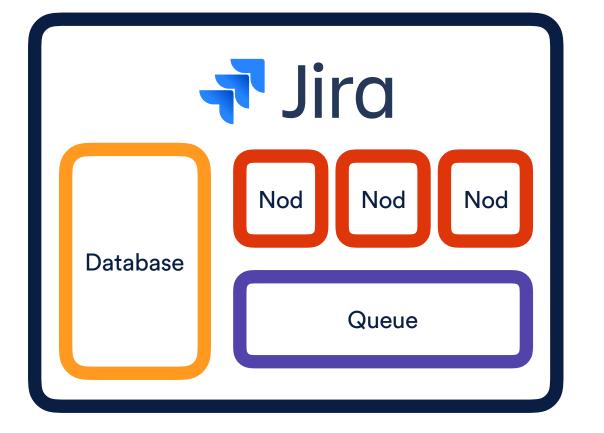


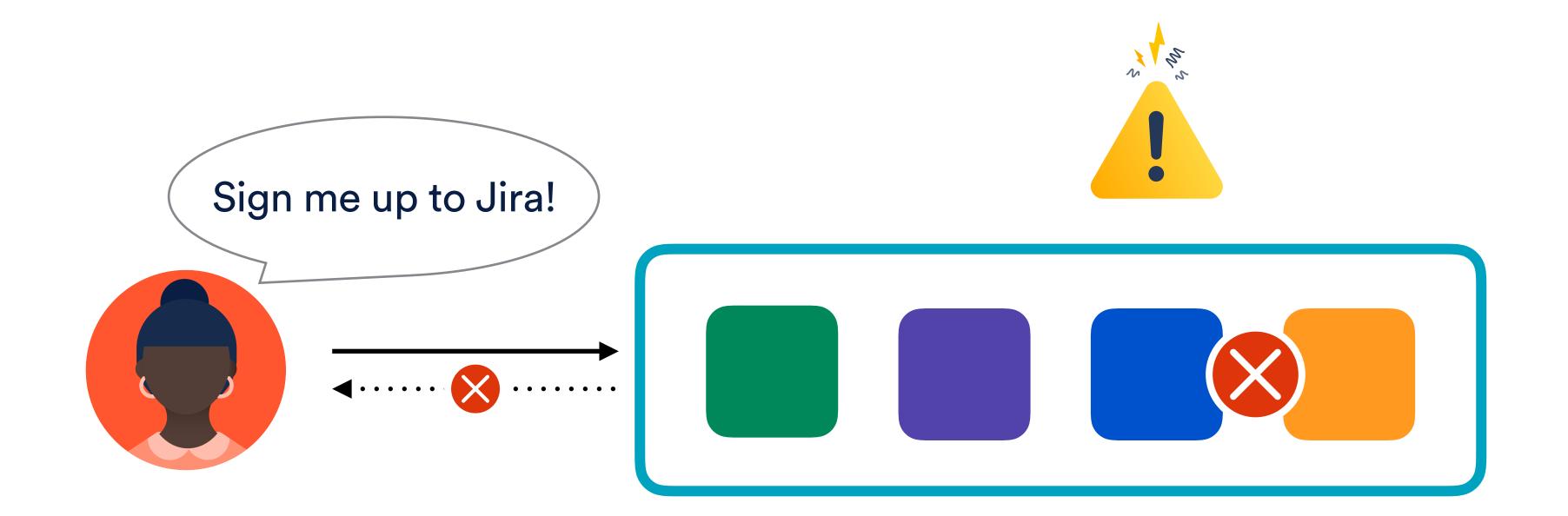


















What questions do we want to be able to answer with our operational resources?



Performs the selection of a suitable shard based on geographical location and dynamic capacity metrics





Performs the selection of a suitable shard based on geographical location and dynamic capacity metrics



Requests slow down significantly



- Requests slow down significantly
- Requests are accepted, but then fail

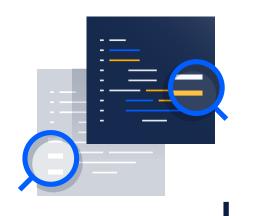


- Requests slow down significantly
- Requests are accepted, but then fail Requests start being rejected



- Requests slow down significantly
- Requests are accepted, but then fail
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 There are no suitable shards



- Requests slow down significantly
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- There are no suitable shards
- Incorrect shards were selected



- Requests slow down significantly
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- There is insufficient data to make decisions



Shard Service Infrastructure metrics

- Requests slow down significantly
- Requests are accepted, but then fail
- Requests start being rejected
 - There are no suitable shards
 - Incorrect shards were selected
 - There is insufficient data to make decisions

Application metrics



Infrastructure metrics

health

- Requests slow down significantly
- Requests are accepted, but then fail
- Requests start being rejected
 - There are no suitable shards
 - Incorrect shards were selected

Useful metrics tied to components in your techstack.

Infrastructure

There is insufficient data to make decisions

Application metrics



Shard Service Infrastructure metrics

Requests slow down significantly

Requests are accepted, but then fail

Requests start being rejected

Application health

Useful metrics tied to the domain of your application

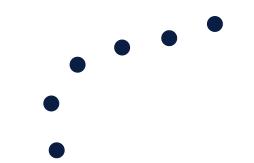
Application metrics

Infrastructure metrics + Application metrics = 💟

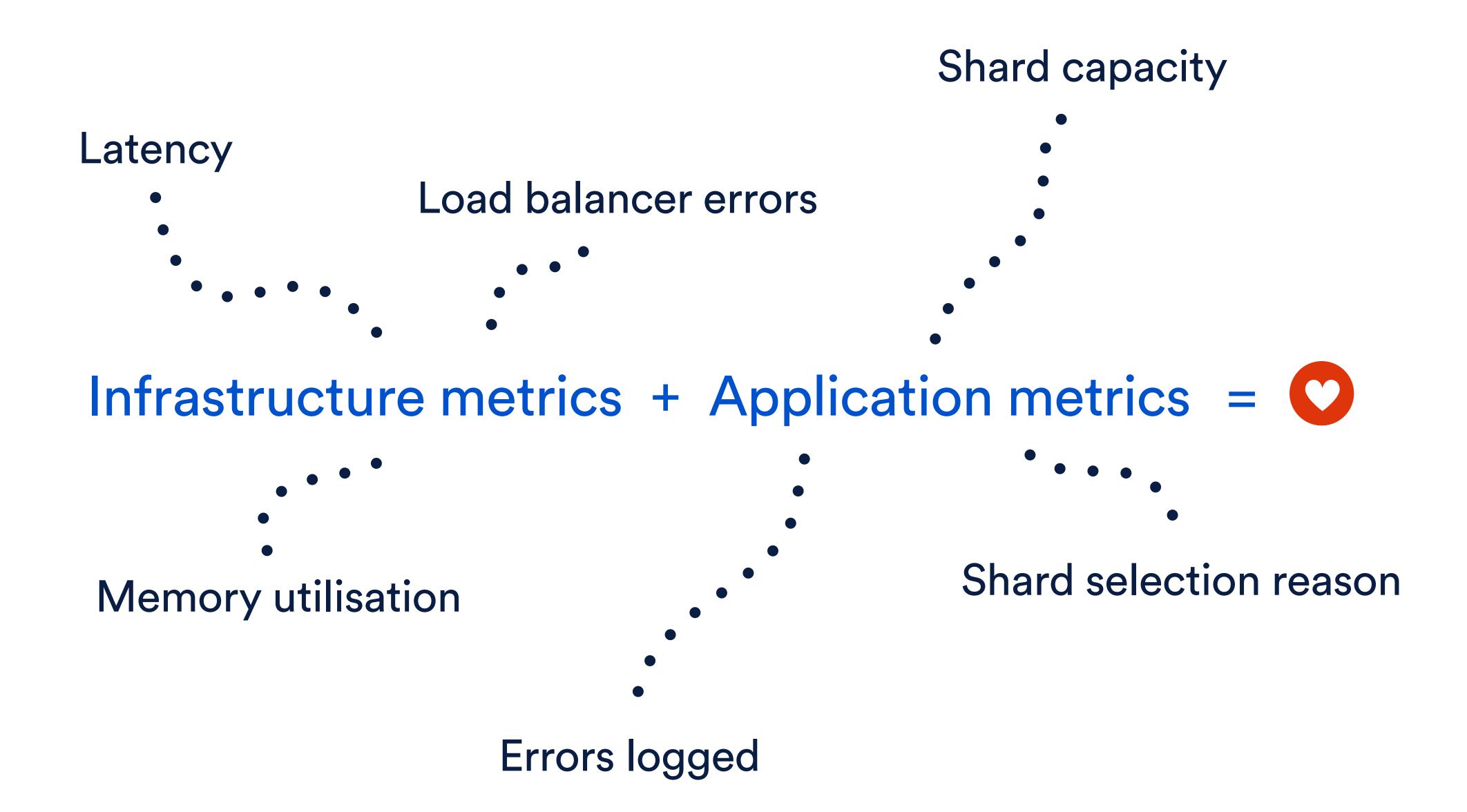
Latency

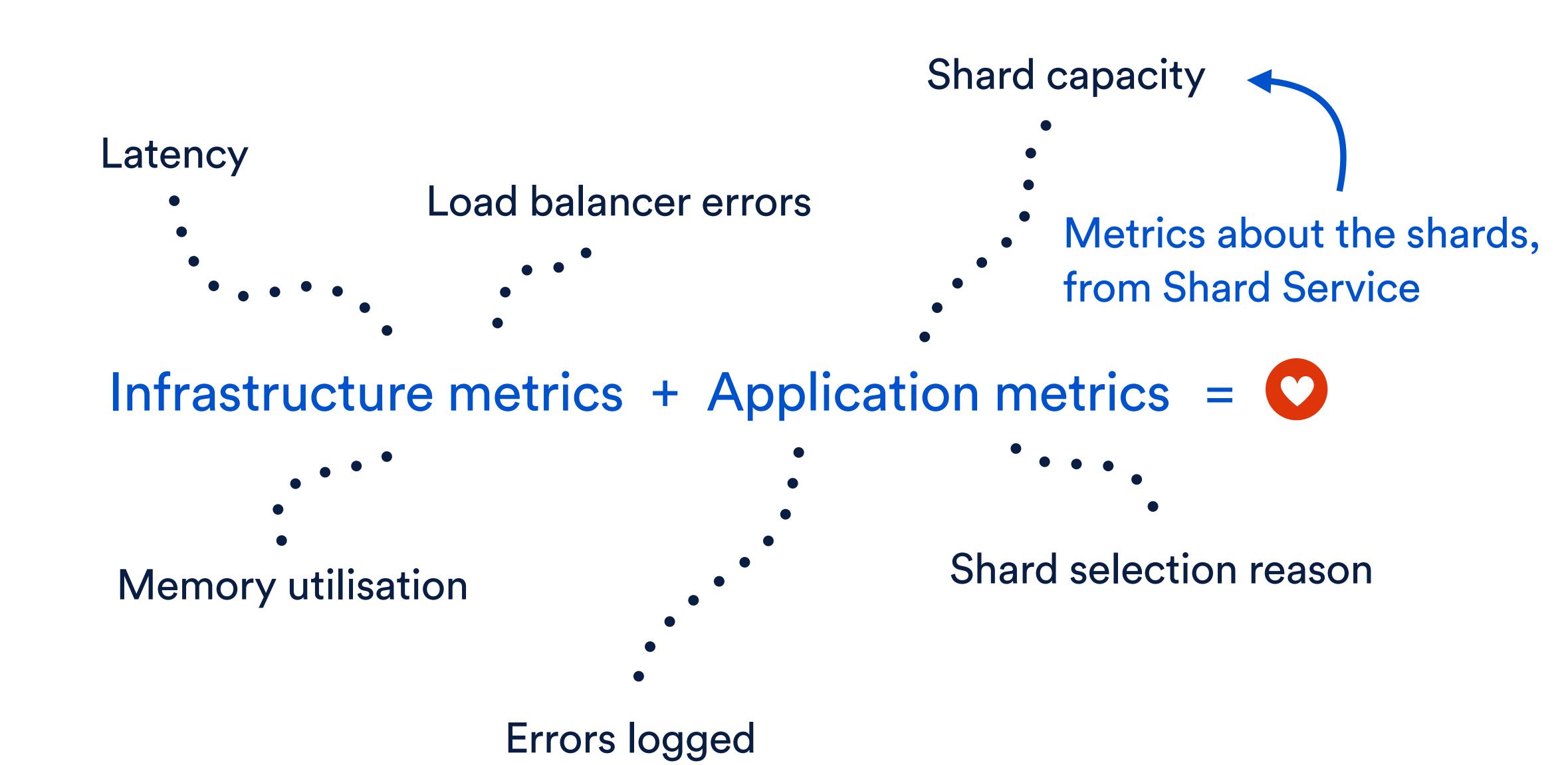
- Load balancer errors

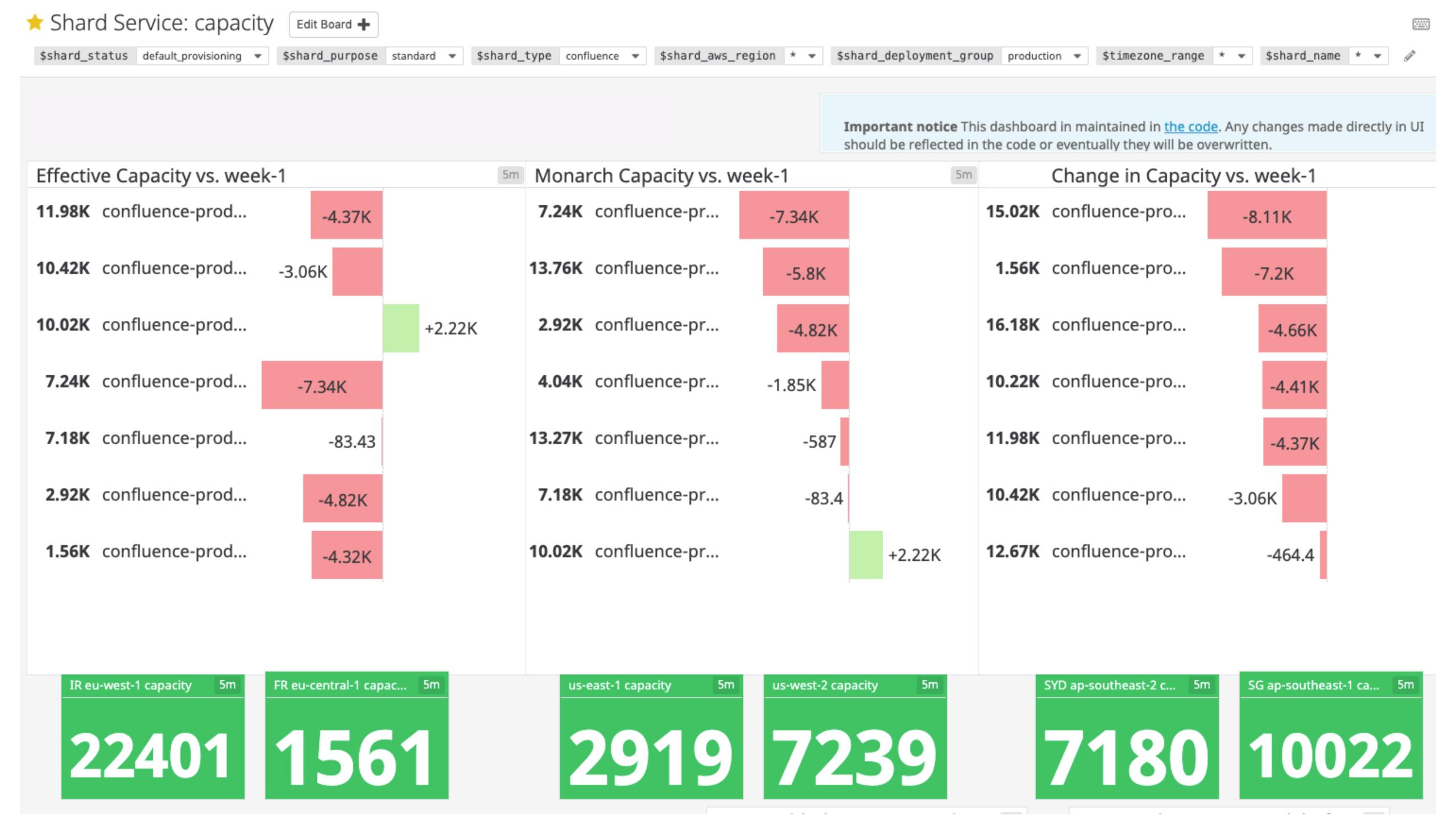
Infrastructure metrics + Application metrics = 0

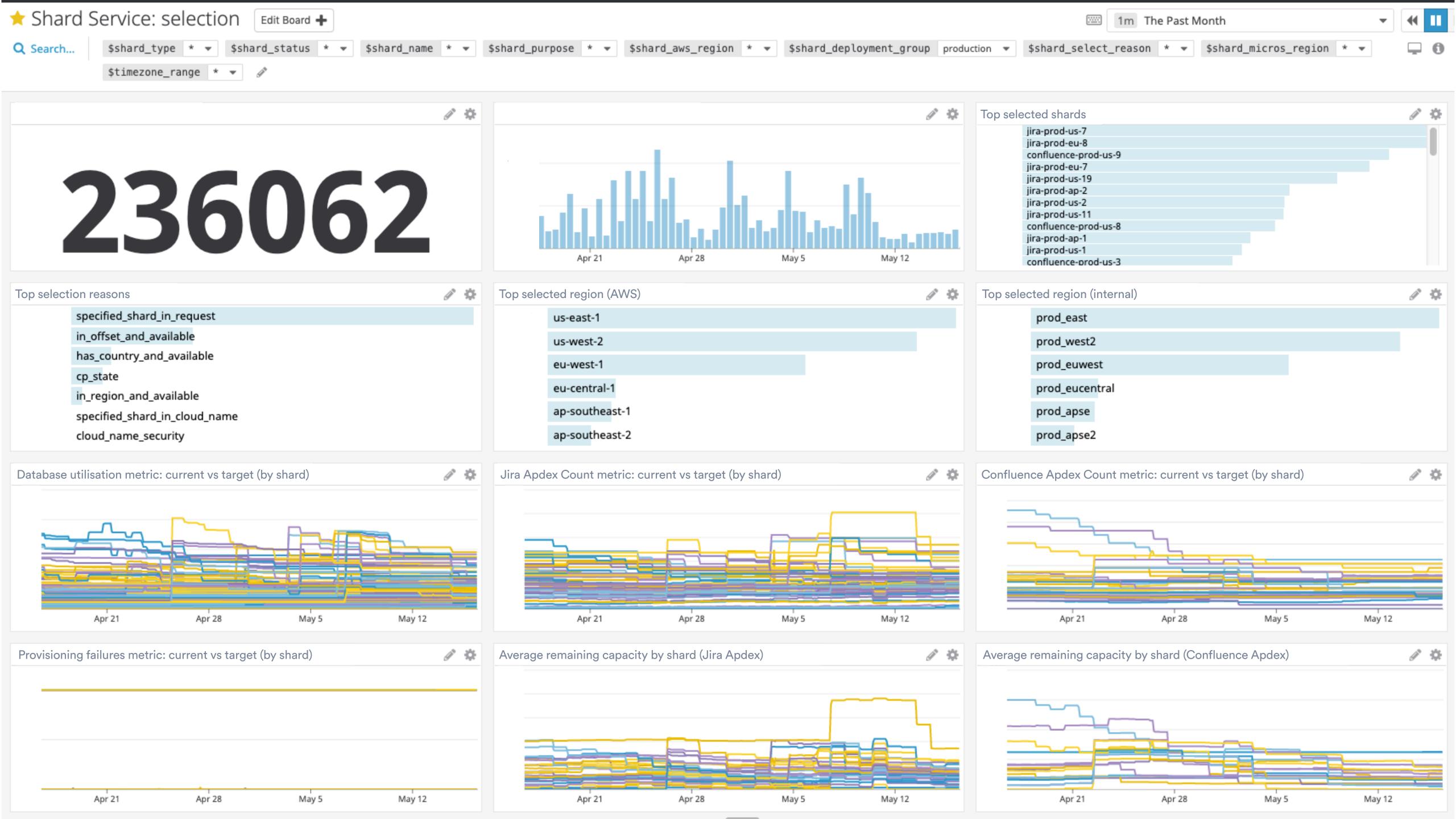


Memory utilisation

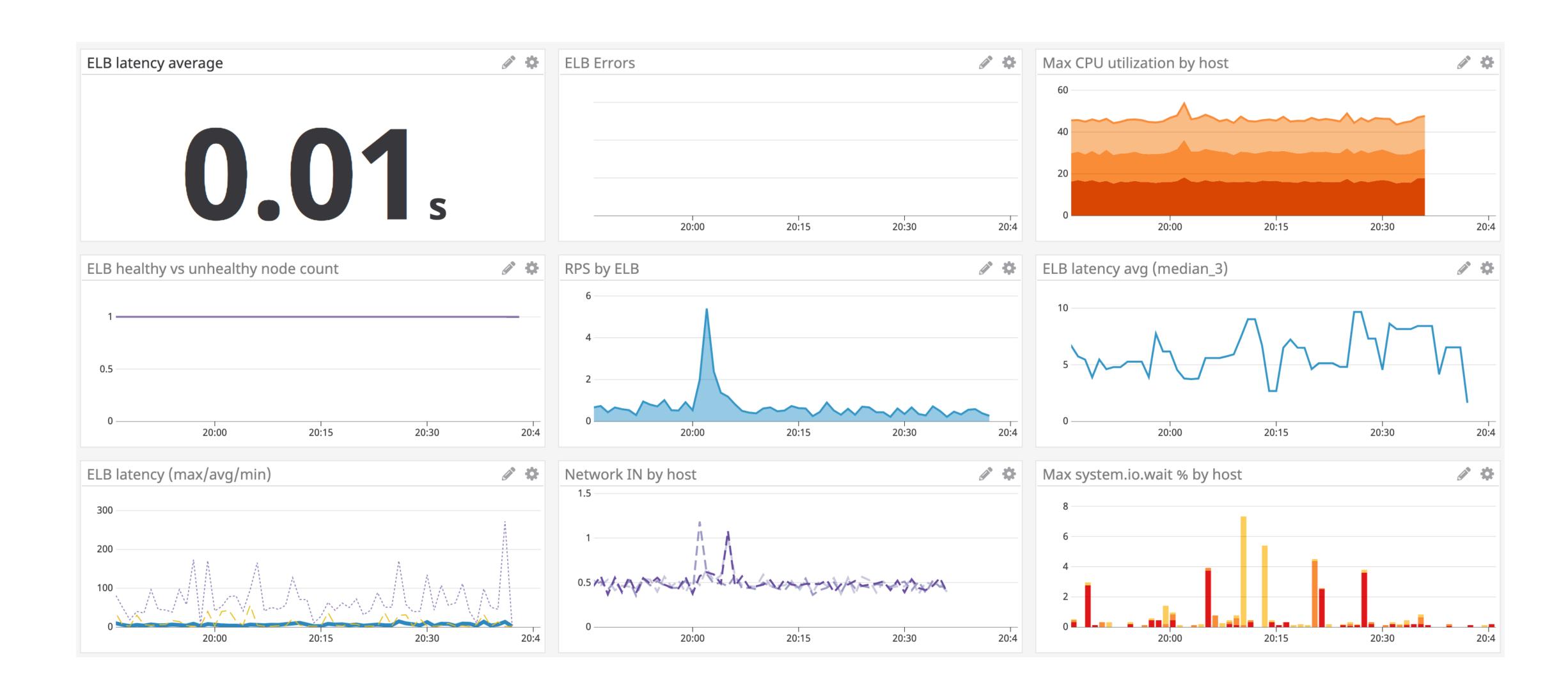








SHARD SERVICE INFRASTRUCTURE



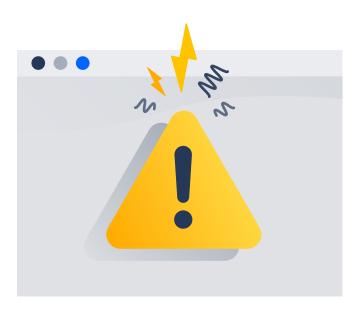
Monitors



Shard capacity exhausted



Region capacity exhausted



Surge in errors logged

How can you...

How can you...

Figure out what to measure?

What questions do you want to answer?



What questions do you want to answer?



Why

does your service exist (what are its roles and responsibilities)?



What

does it look like for those roles and responsibilities to degrade?



How

can you verify whether or not such a degradation is occurring?

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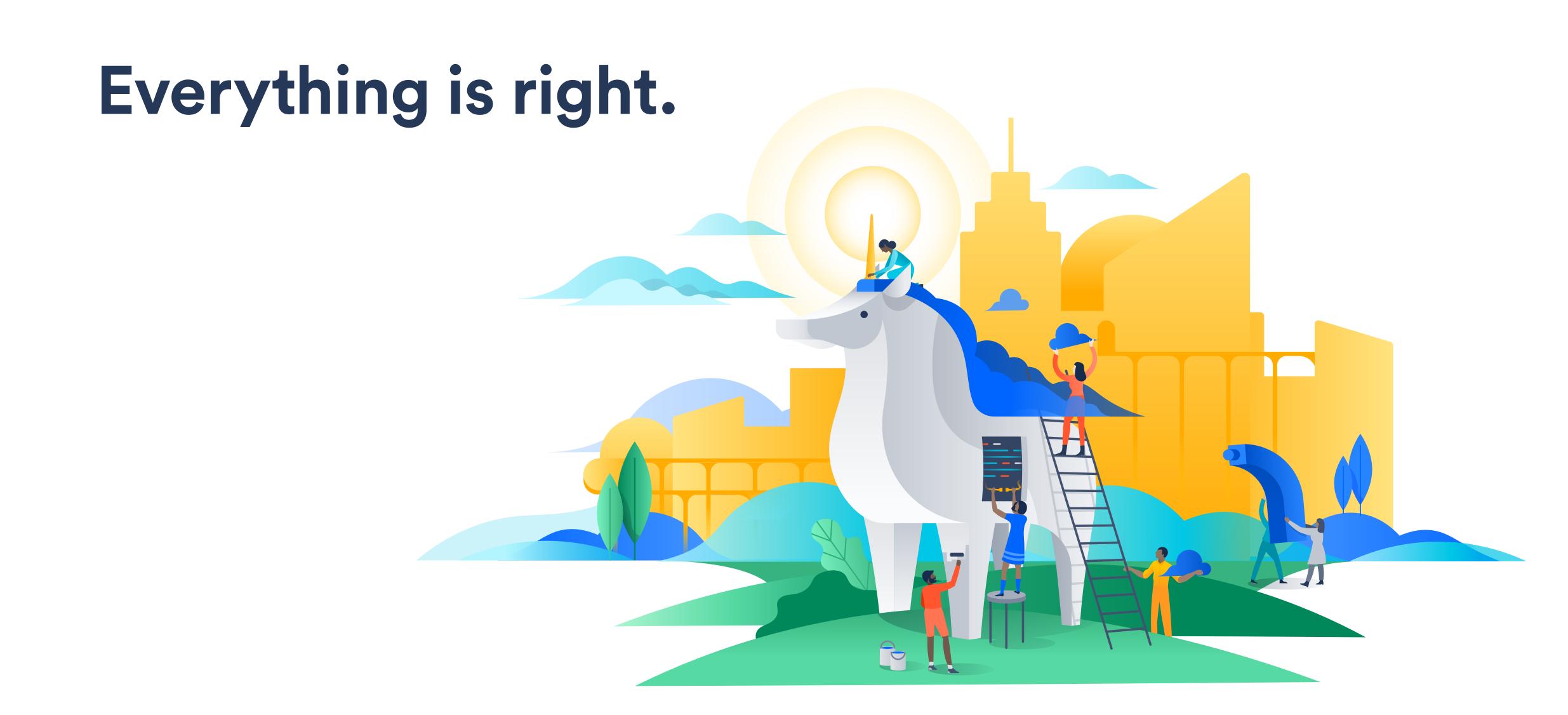
Setting some context

Deciding what to measure

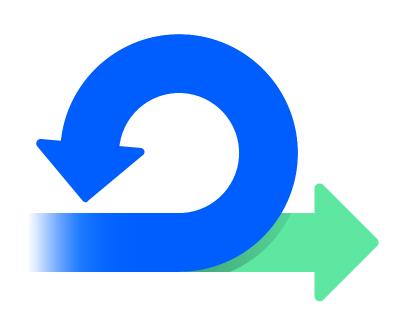
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As time went on...



Things changed

Because, you know, agile



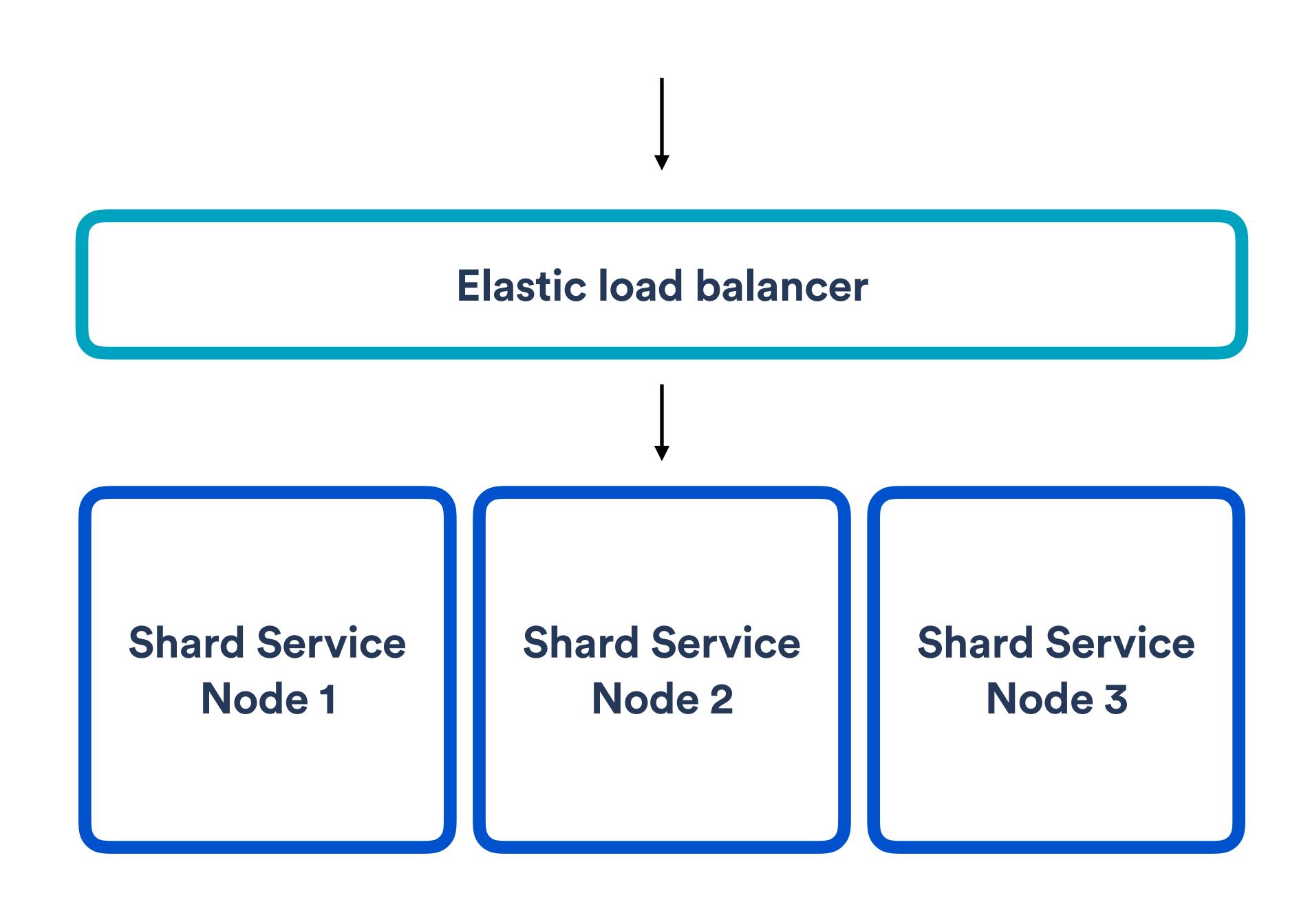
Noisy alerts

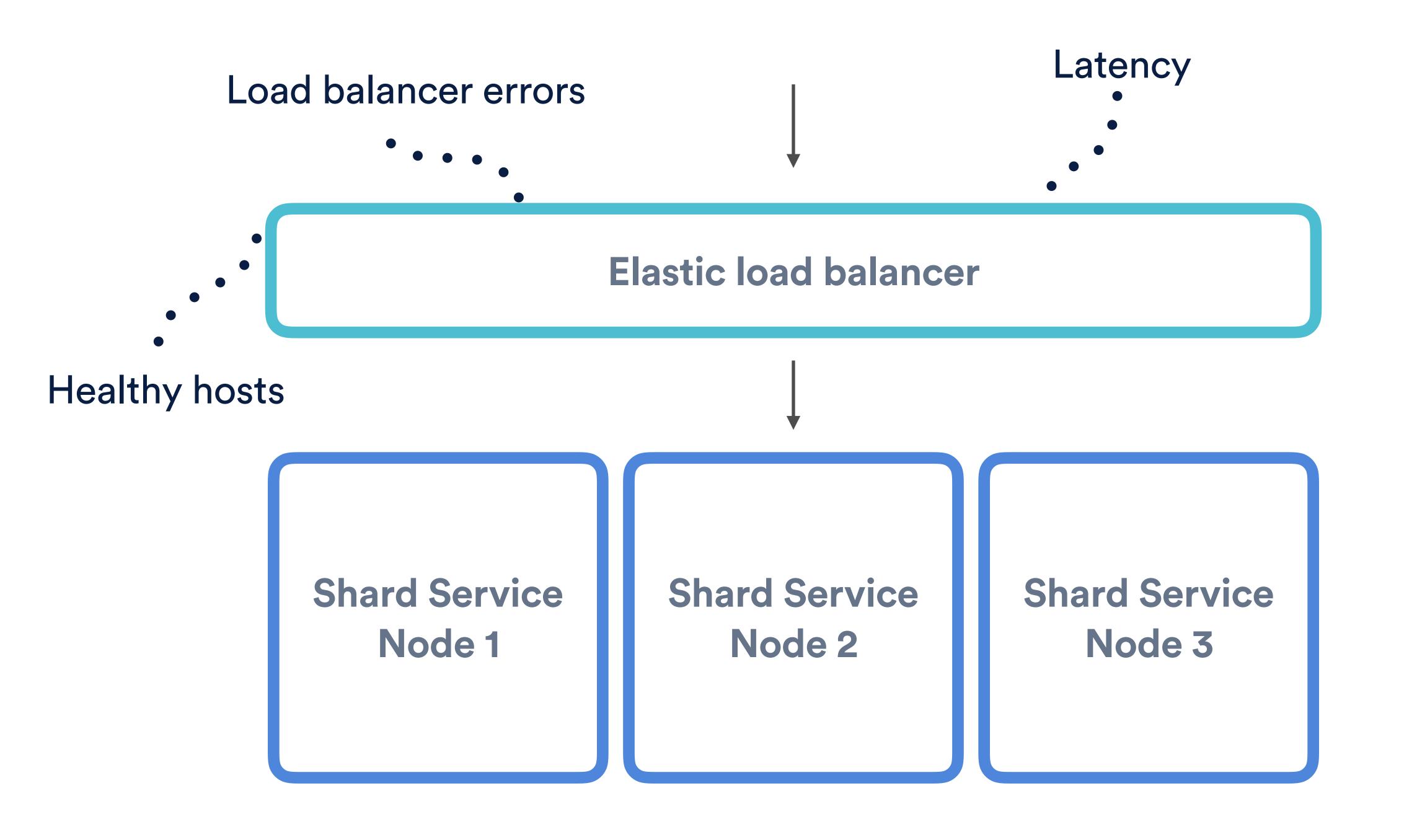
Frequent & un-actionable



Fine... or exploding

Never checked operational health unless it was on fire

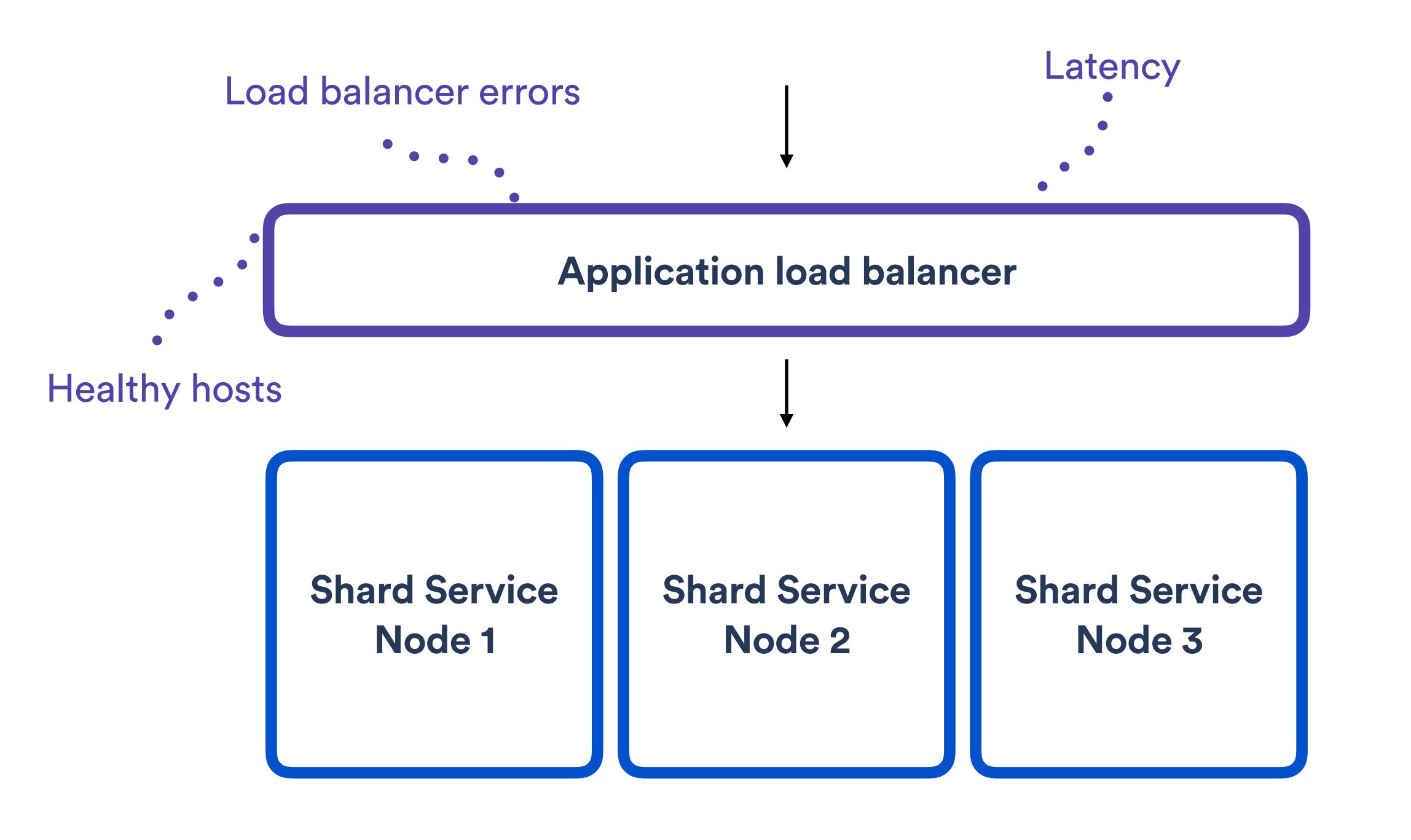




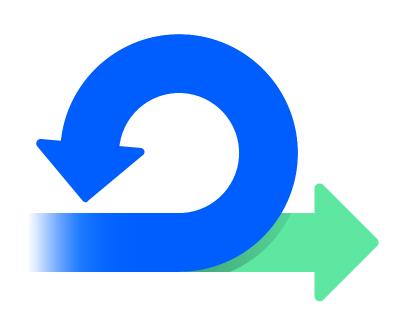
Application load balancer

Shard Service Node 1 Shard Service
Node 2

Shard Service
Node 3



As time went on...



Things changed

Because, you know, agile



Noisy alerts

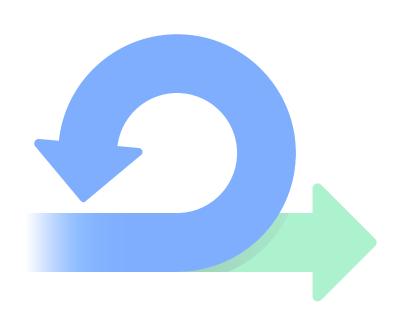
Frequent & un-actionable



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Because, you know, agile



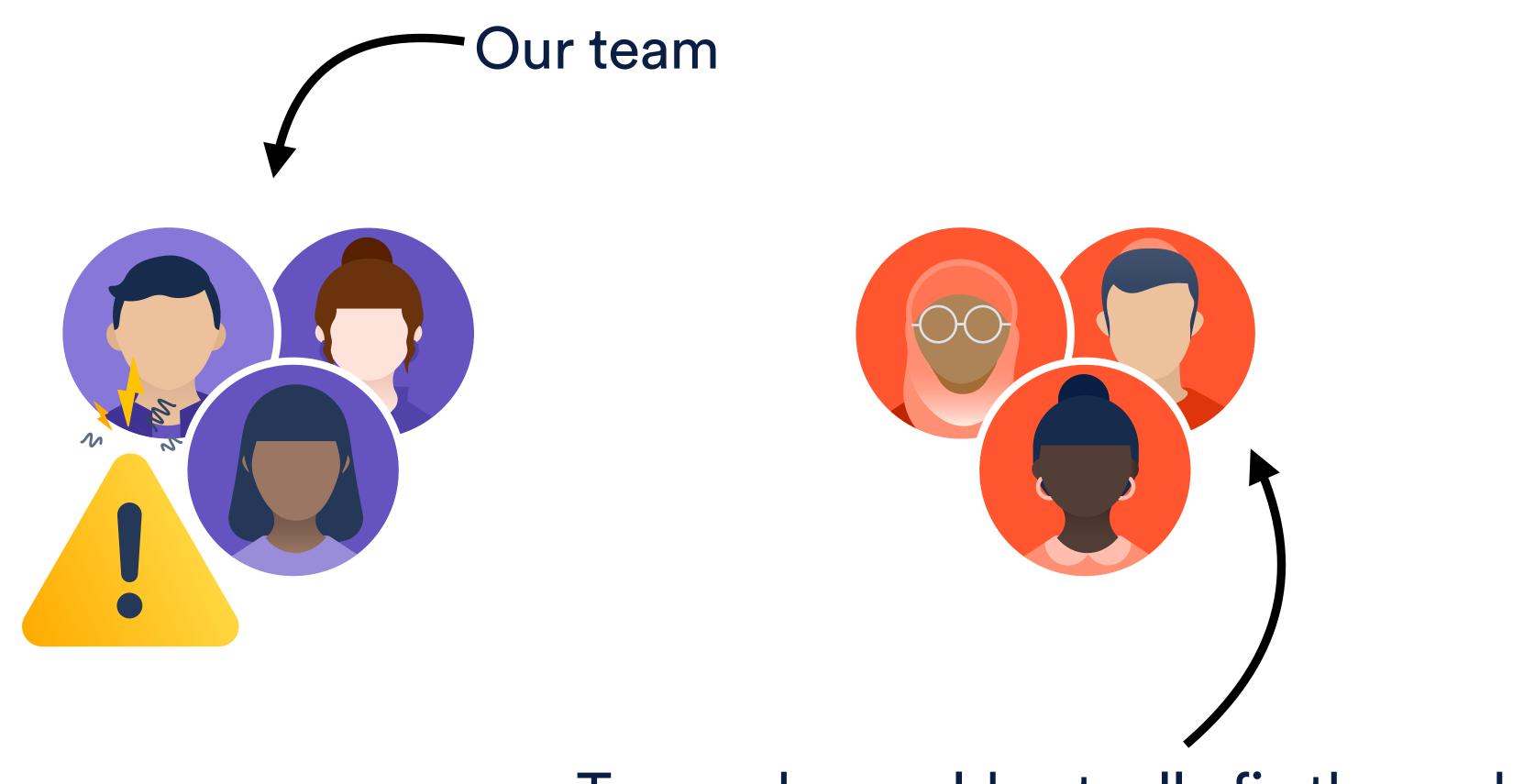
Noisy alerts

Frequent & un-actionable



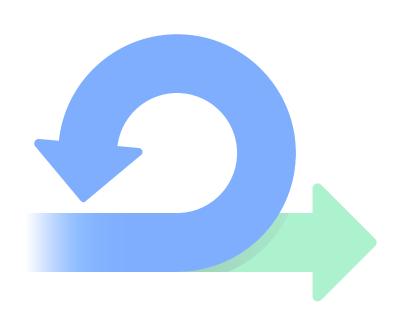
Fine... or exploding

Never checked operational health unless it was on fire



Team who could actually fix the problem

As time went on...



Things changed

Because, you know, agile



Noisy alerts

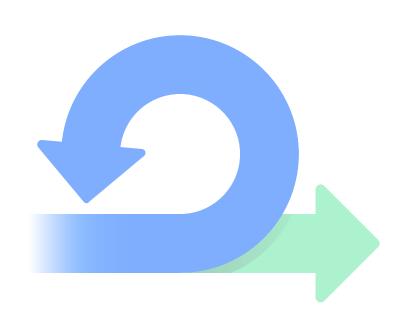
Frequent & un-actionable



Fine... or exploding

Never checked operational health unless it was on fire

As time went on...



Things changed

Because, you know, agile



Noisy alerts

Frequent & un-actionable



Fine... or exploding

Never checked operational health unless it was on fire

What level of service you can commit to offer

What level of service you can commit to offer

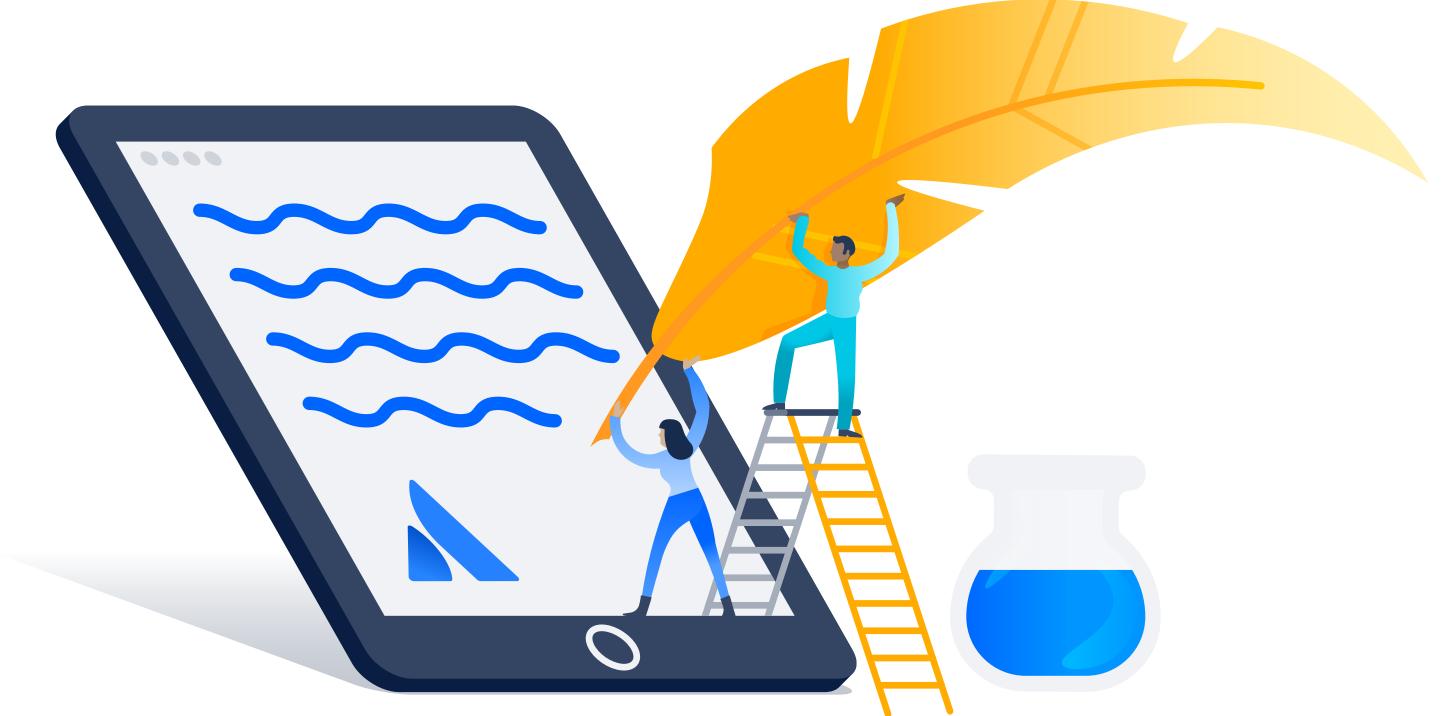
E.g. 99.99% requests should succeed

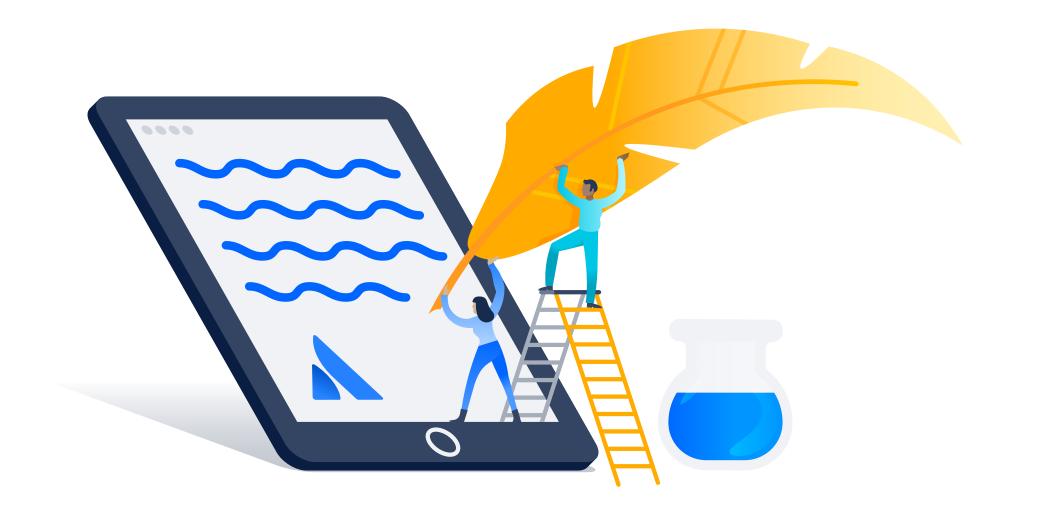


We were not alone

TECHOPS

Process dedicated to regularly reviewing, discussing and iterating on operational health



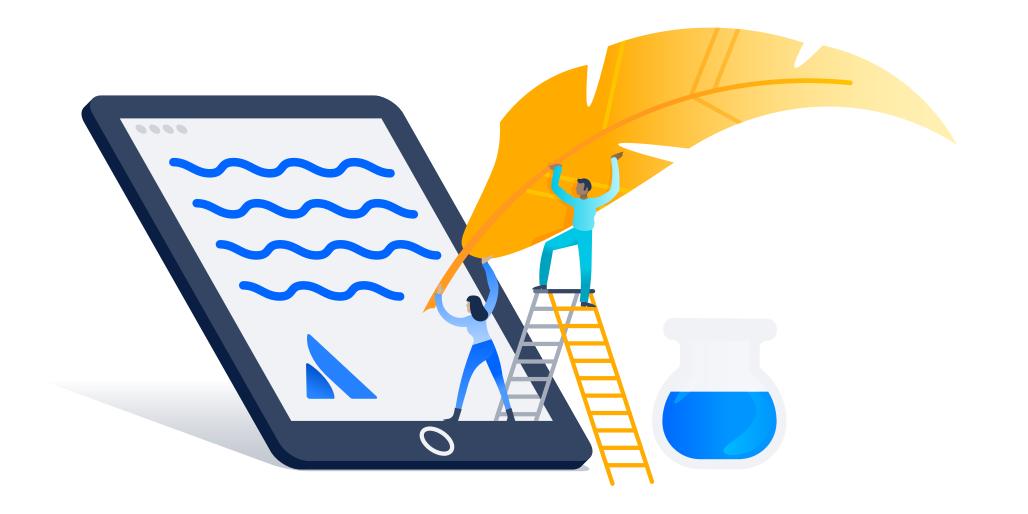


Develop measurable goals

Collect data

Prepare a report

Meet and discuss

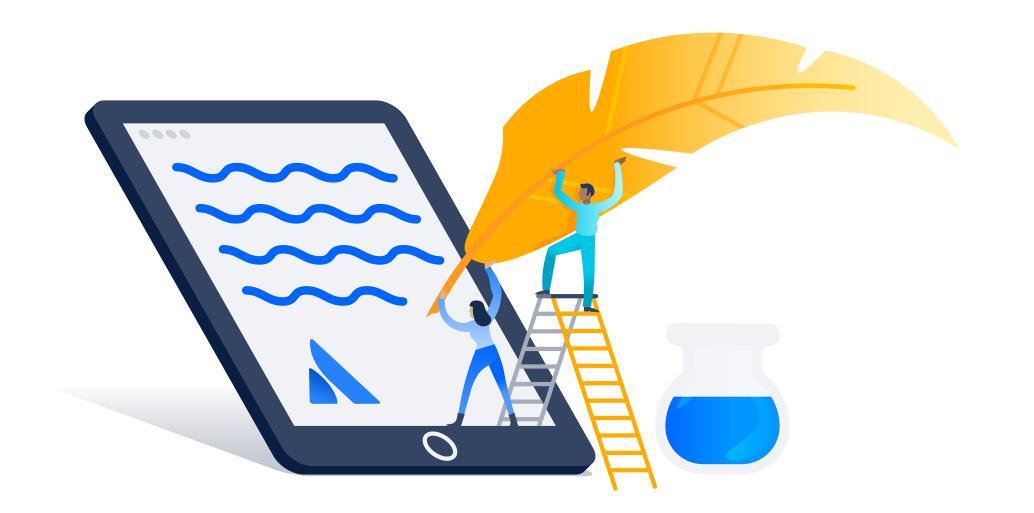


Develop measurable goals

Collect data

Prepare a report

Meet and discuss

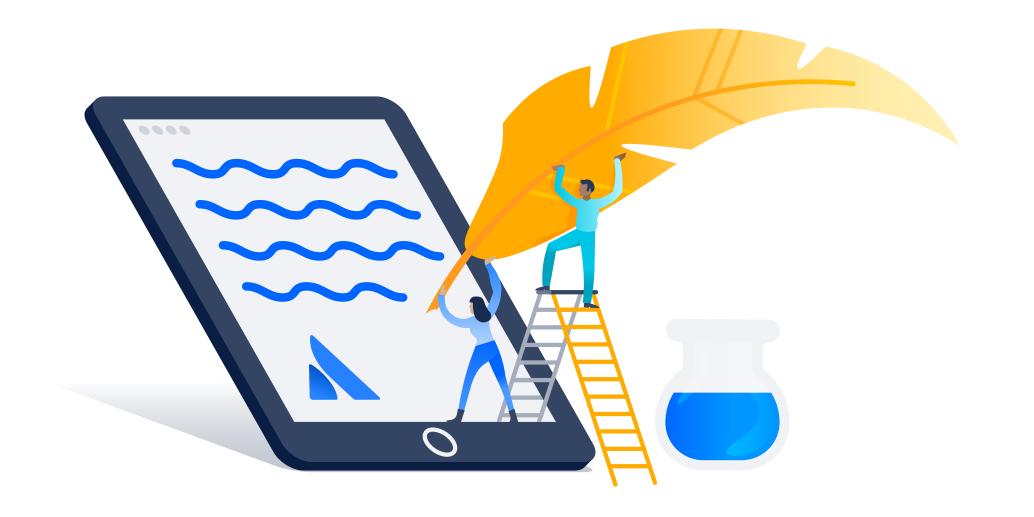


Develop measurable goals

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Prepare a report

Meet and discuss

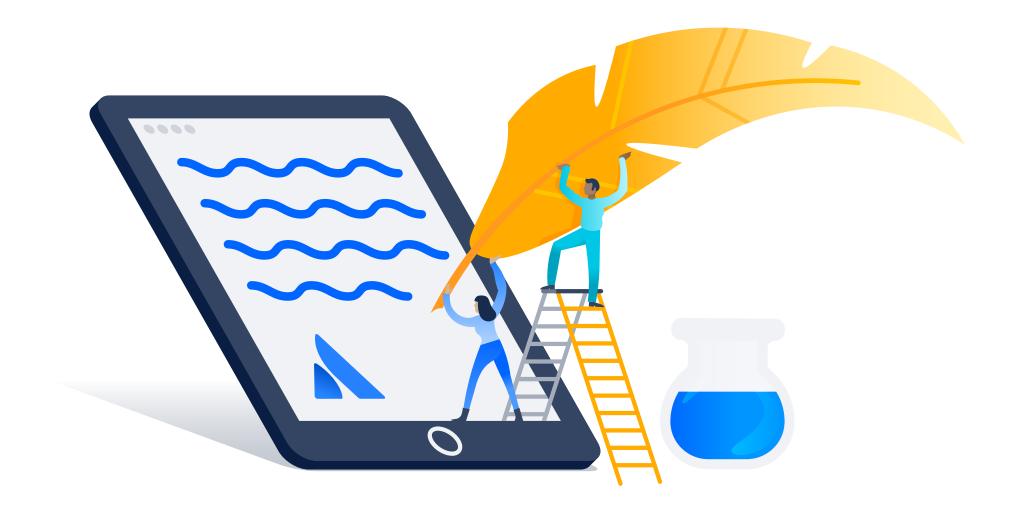


Develop measurable goals

Collect data

Prepare a report

Meet and discuss



Develop measurable goals

Collect data

Prepare a report

Meet and discuss

TechOps for everyone!











Data

Alerts received in the past week

Low priority alerts





Report

Alerts, dashboard screenshots, incidents...



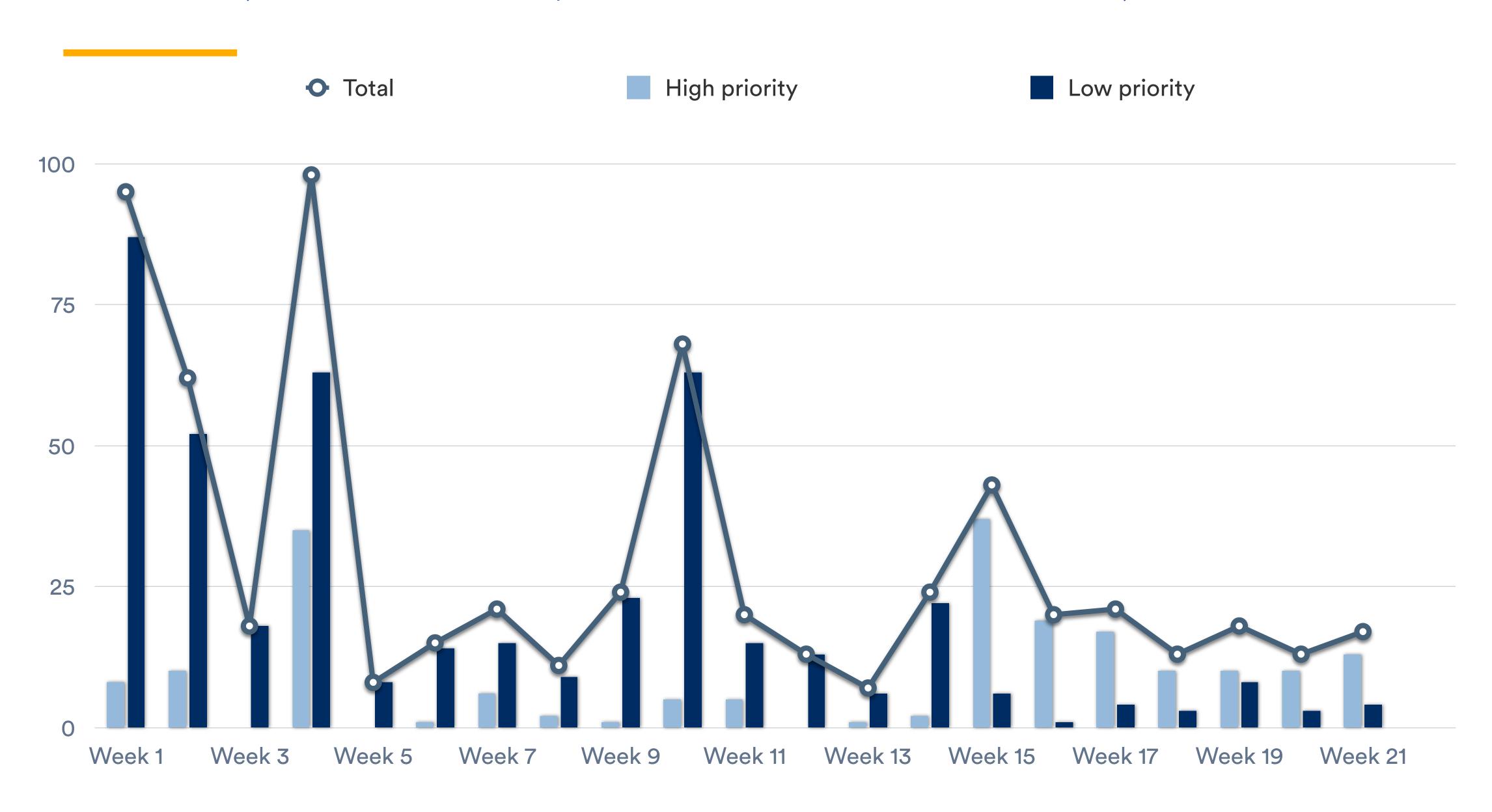




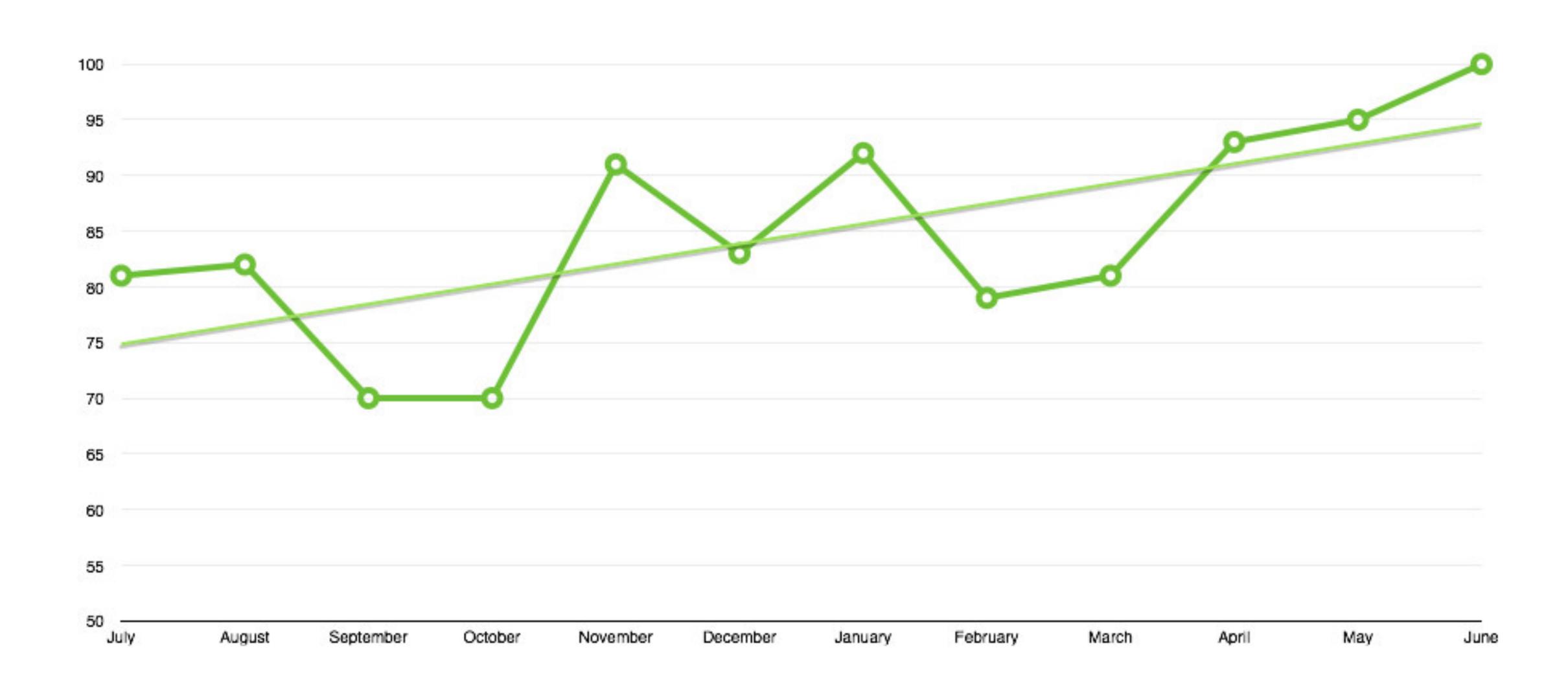




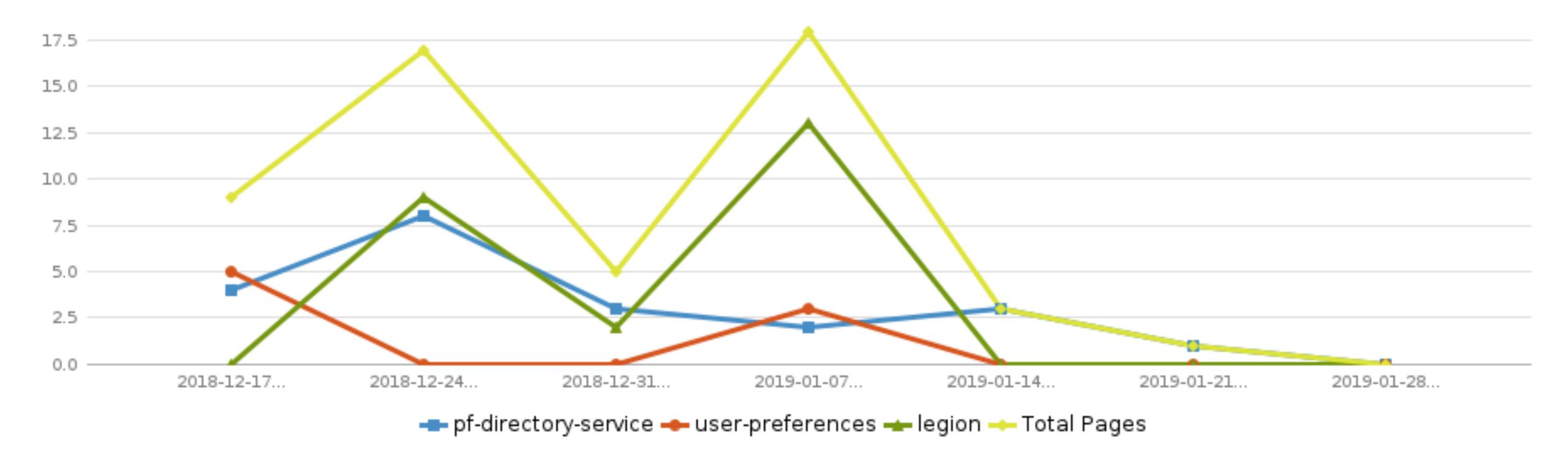
ALERTS (ALL SERVICES, STAGING + PRODUCTION)



CASE #2 - RELIABILITY INCREASE



CASE #3 - ALERT REDUCTION



How can you...

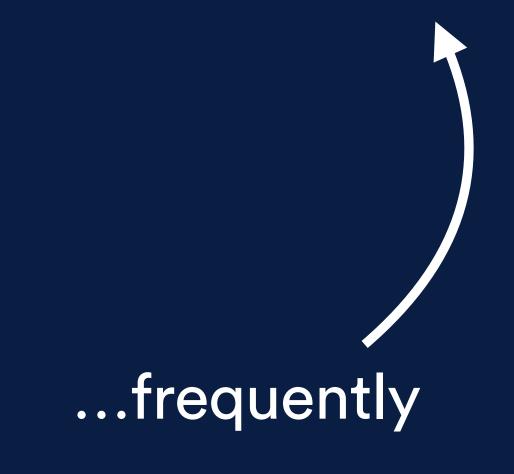
How can you...
Verify you're measuring the right things?

Review your operational resources!



Review your operational

resources!





Agenda

Iterative... what?

Setting some context

Deciding what to measure

Verifying your metrics

Keeping up with change

Summary

Agenda

Iterative... what?

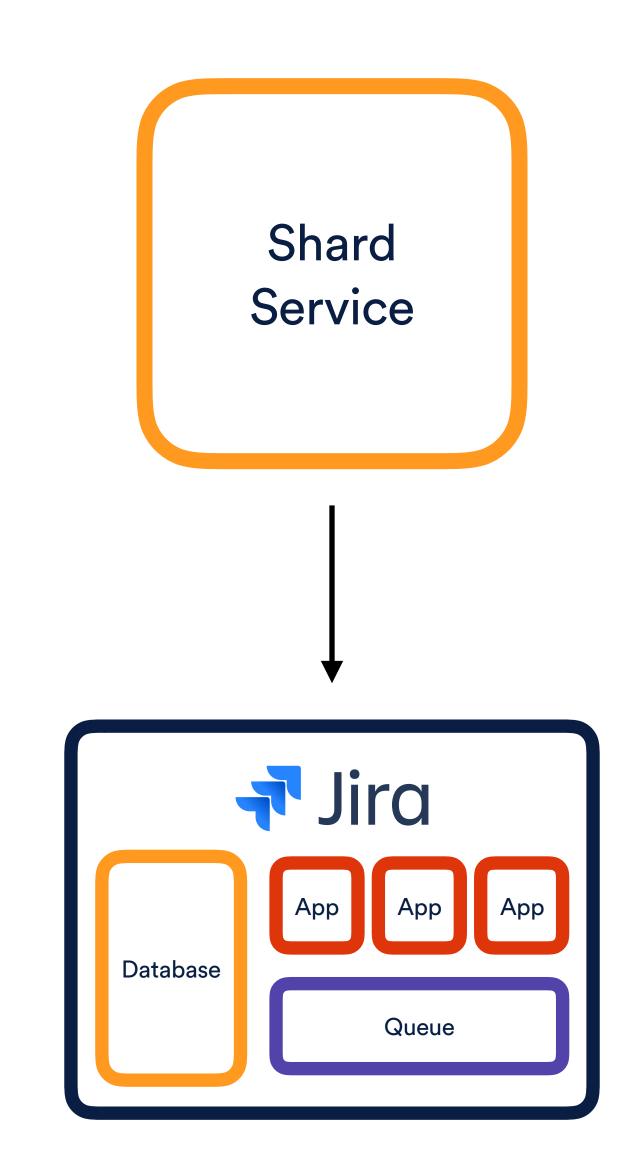
Setting some context

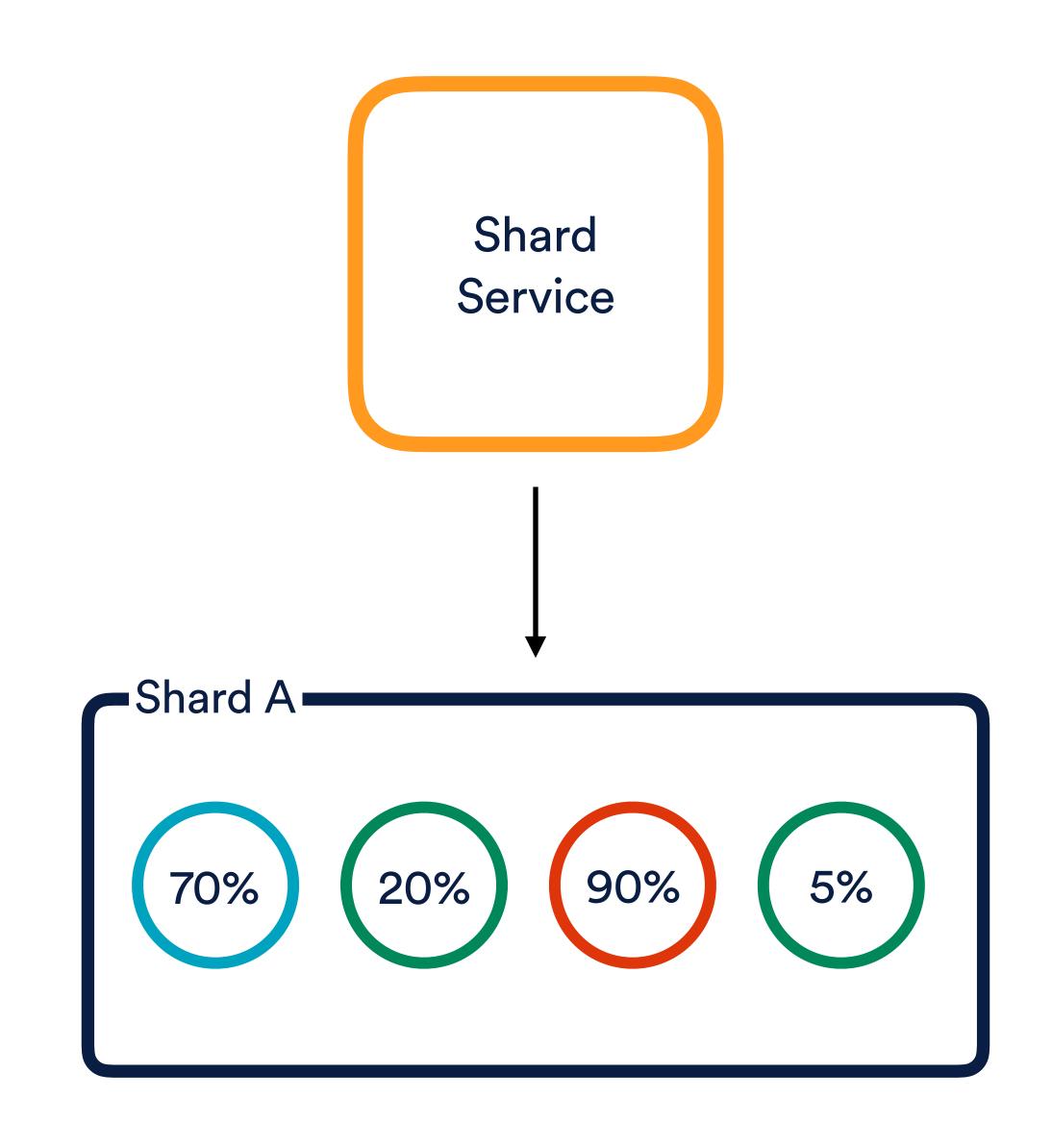
Deciding what to measure

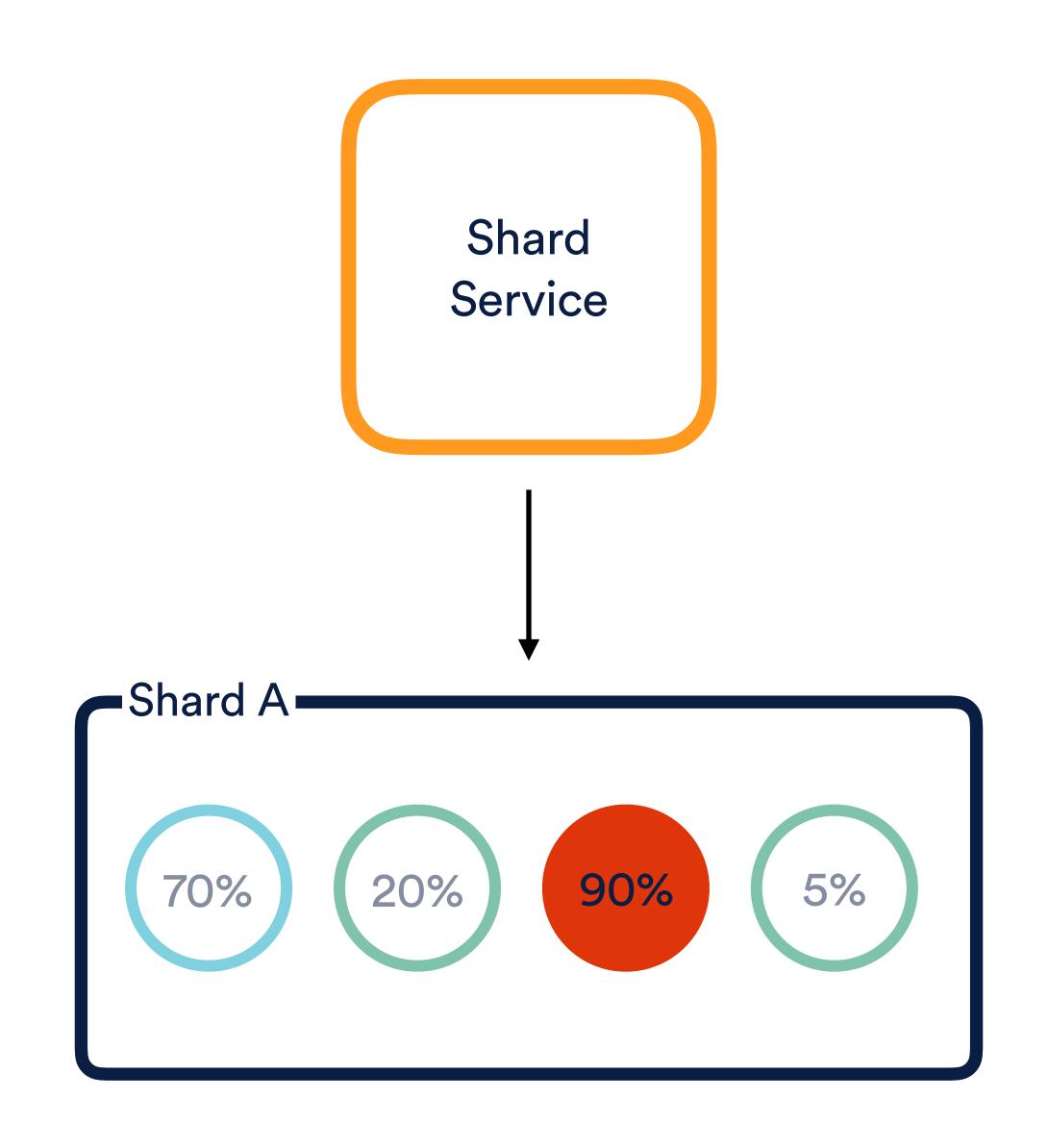
Verifying your metrics

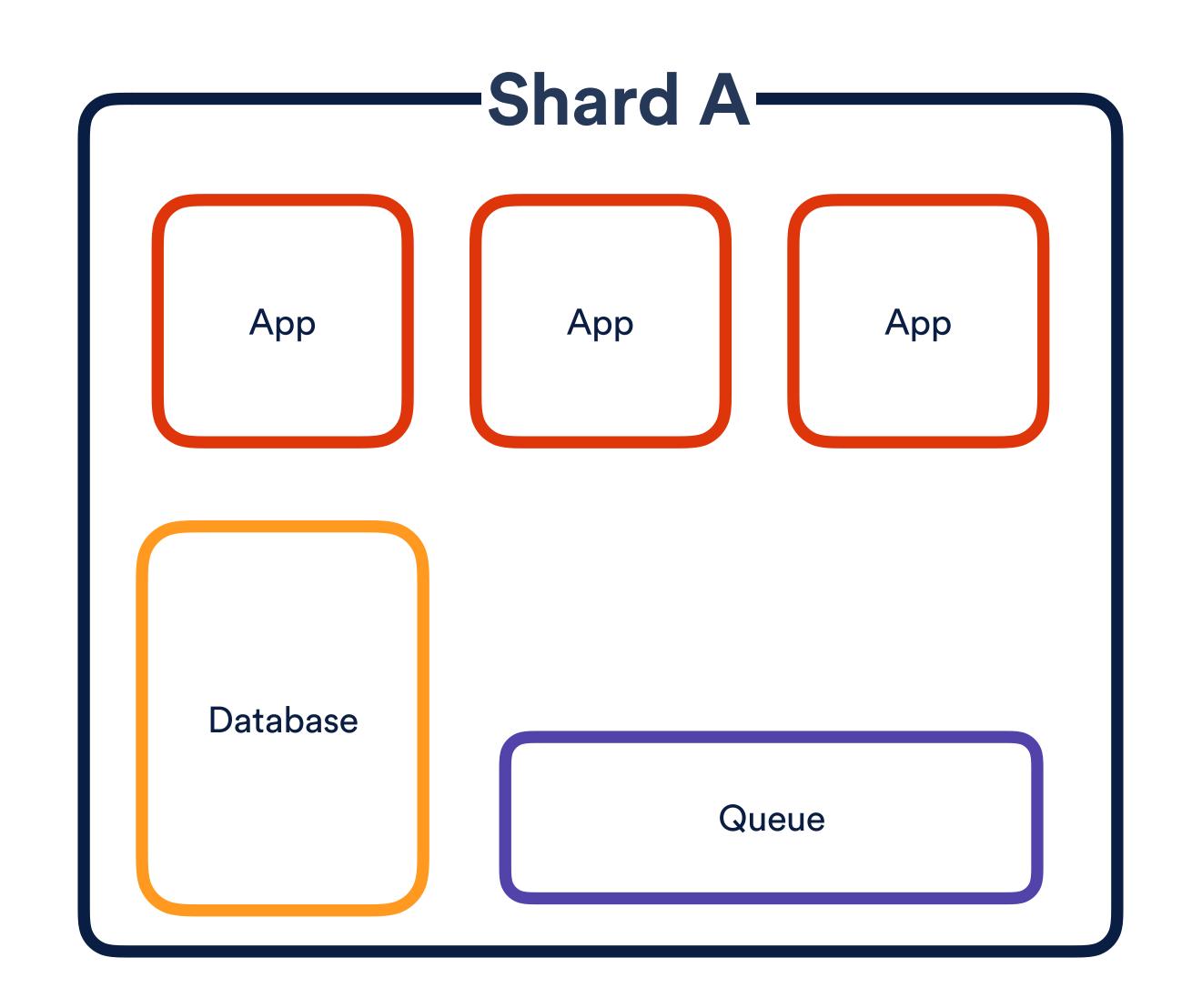
Keeping up with change

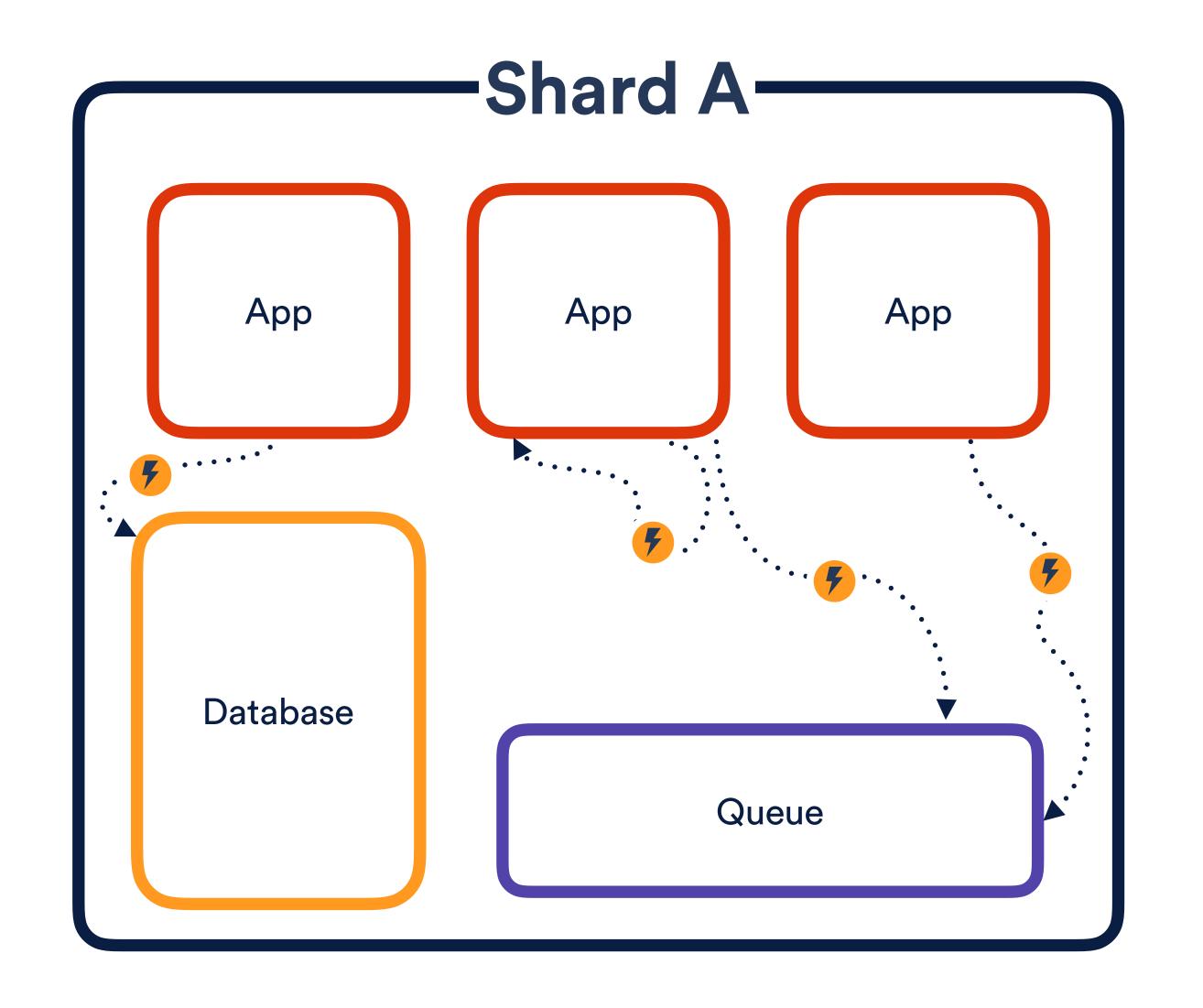
Summary

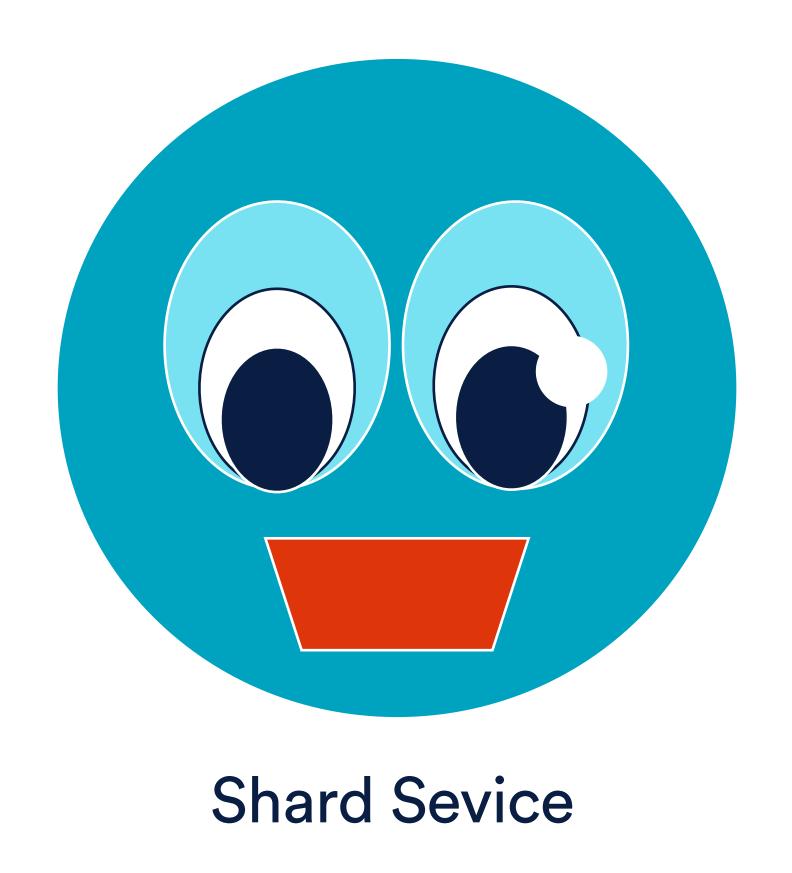


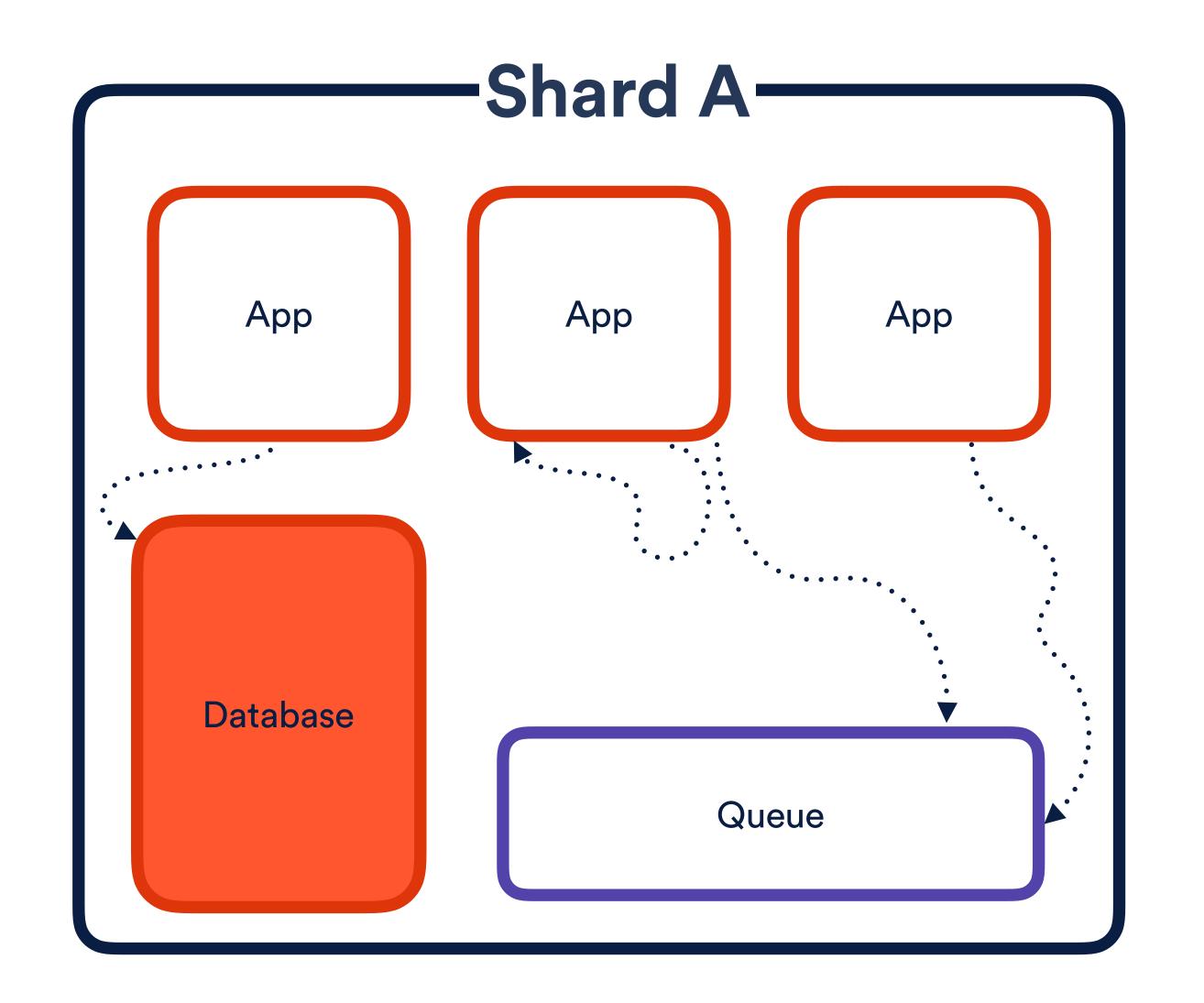


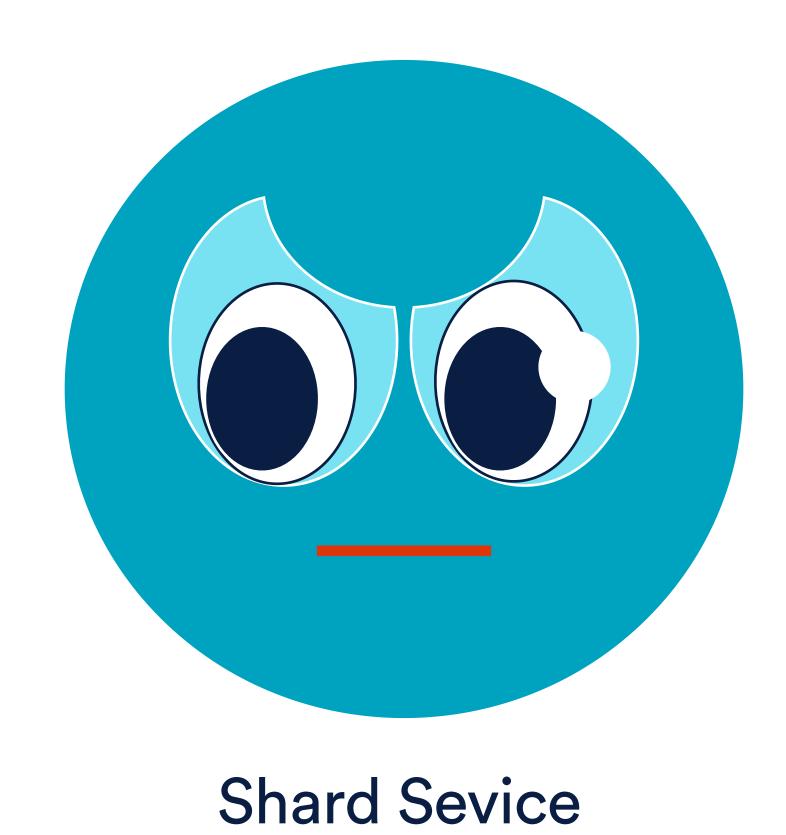


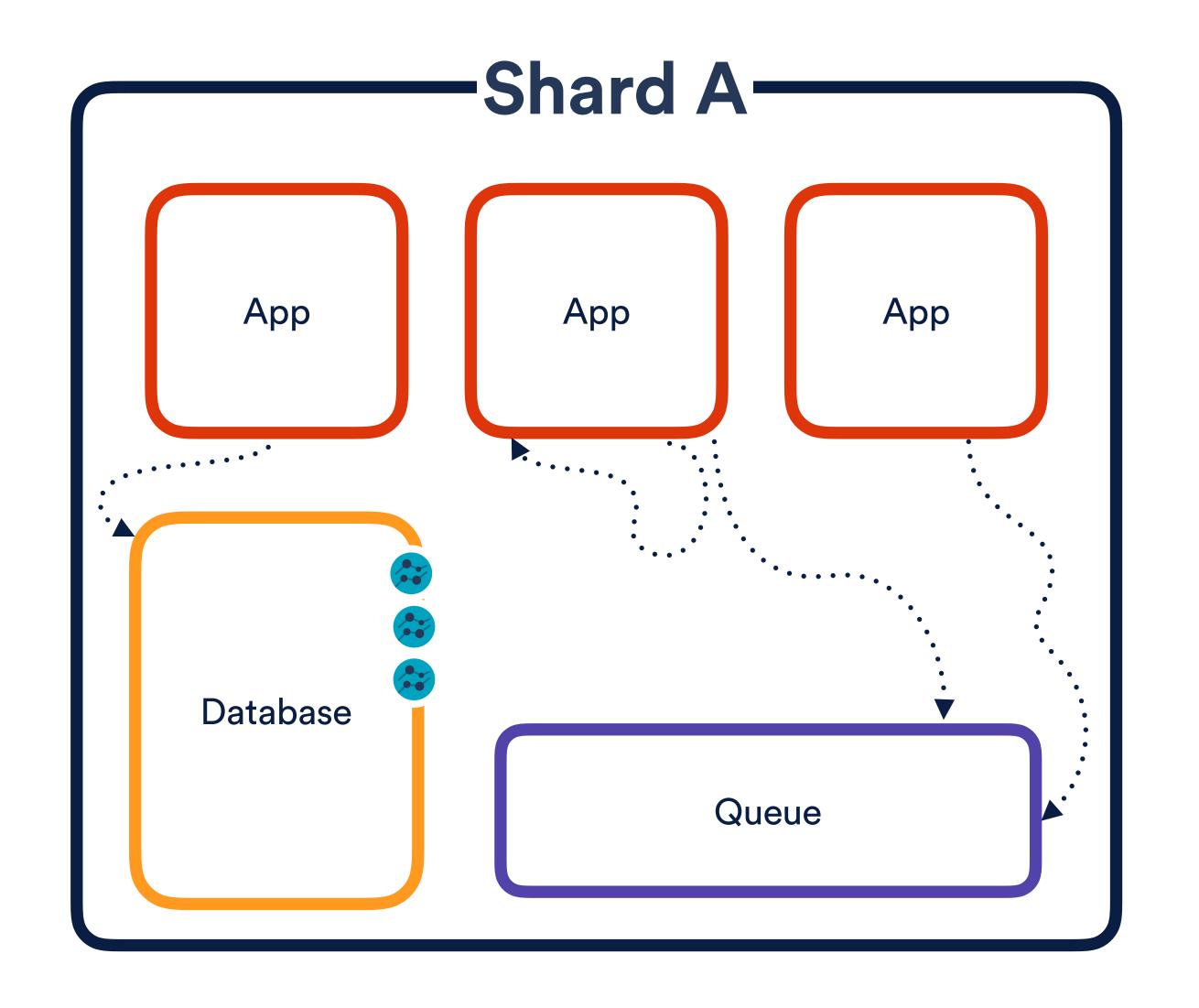




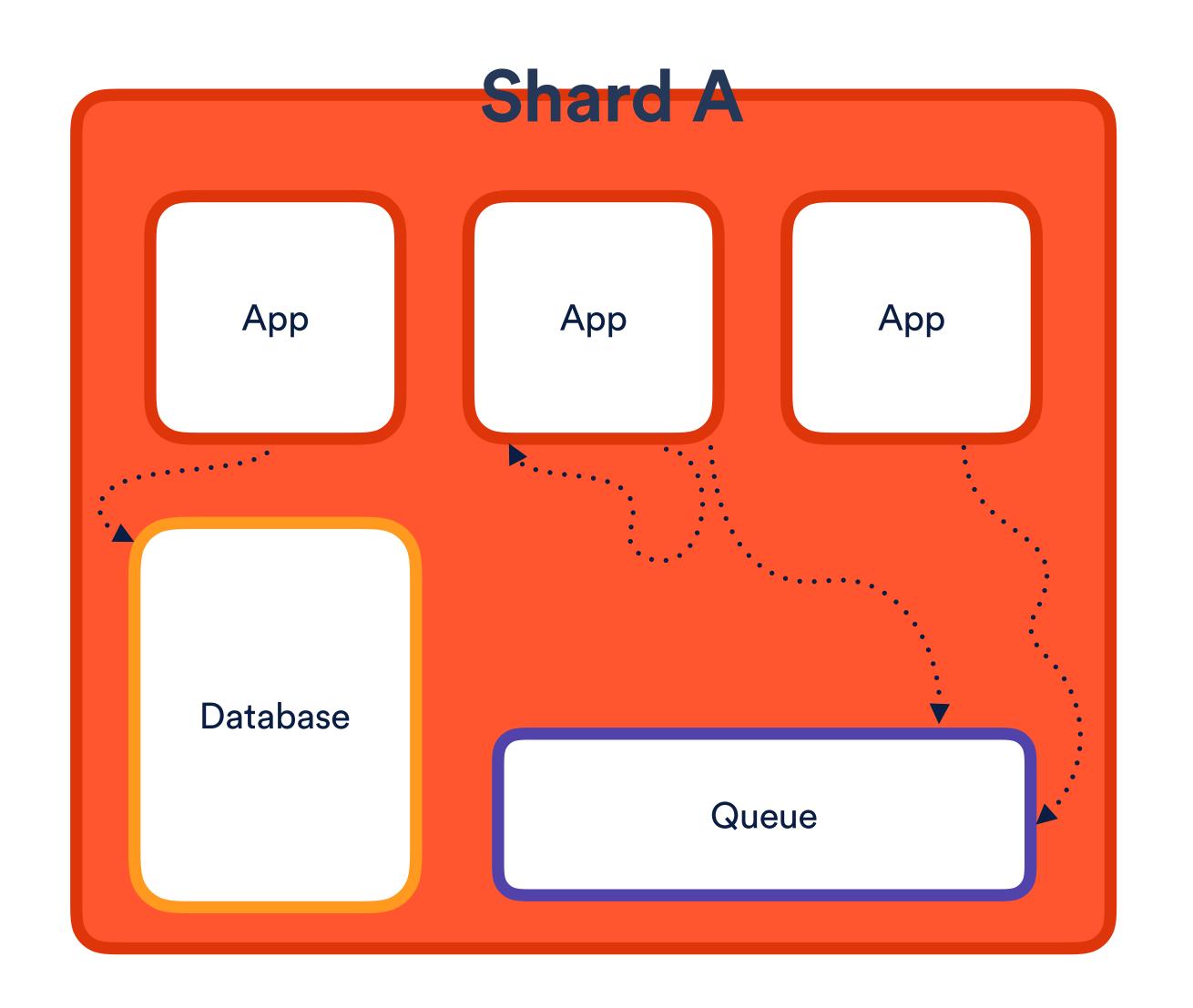


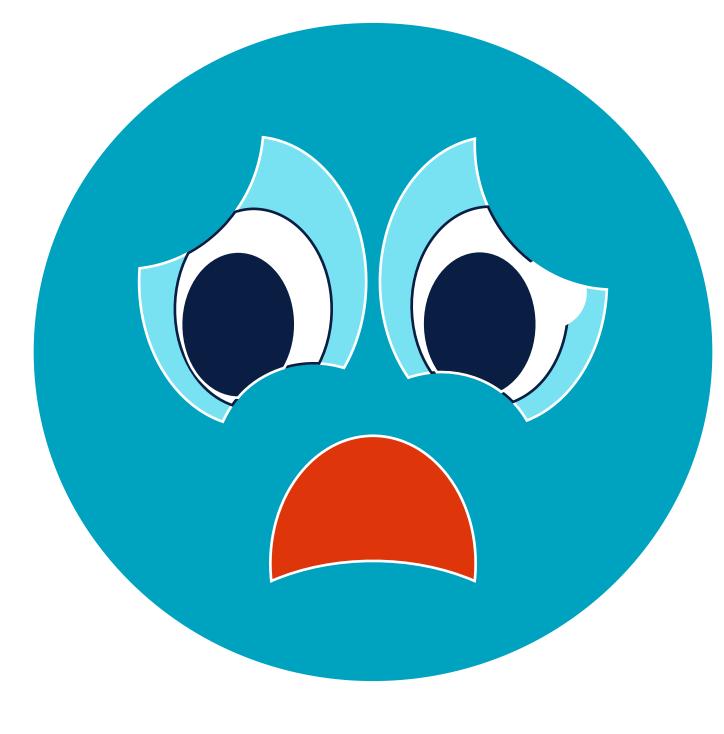




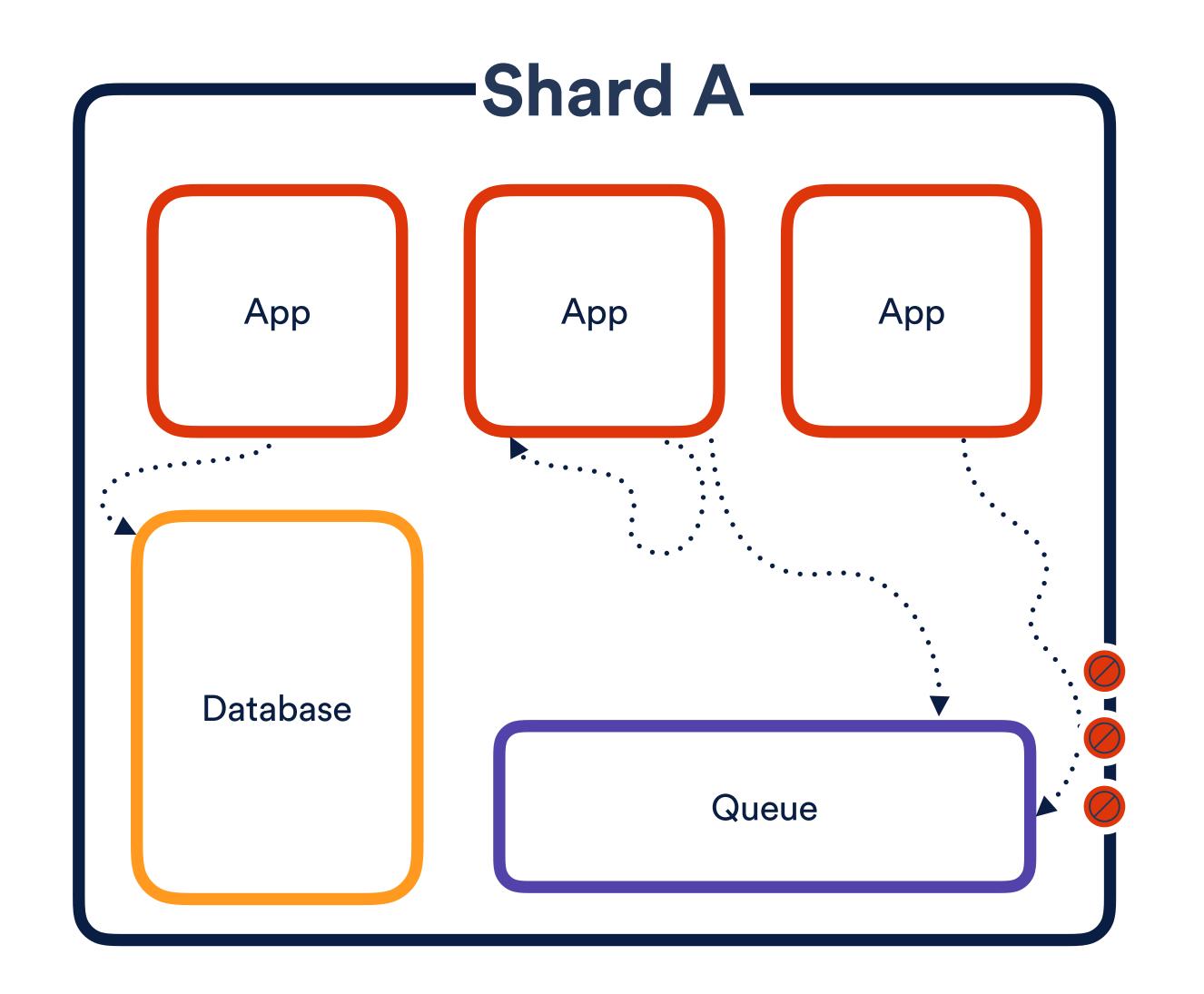


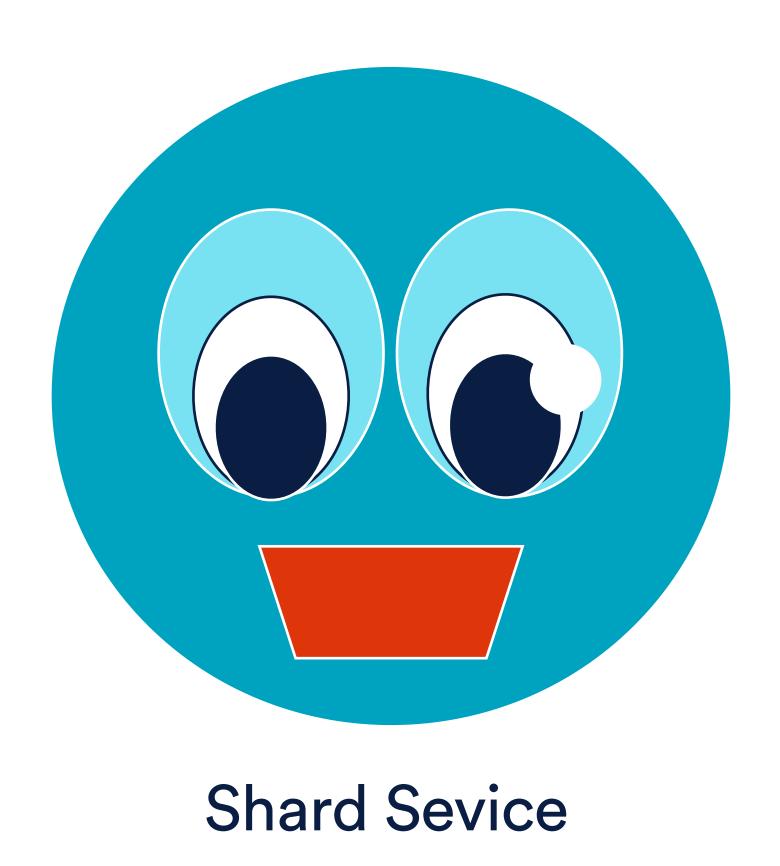




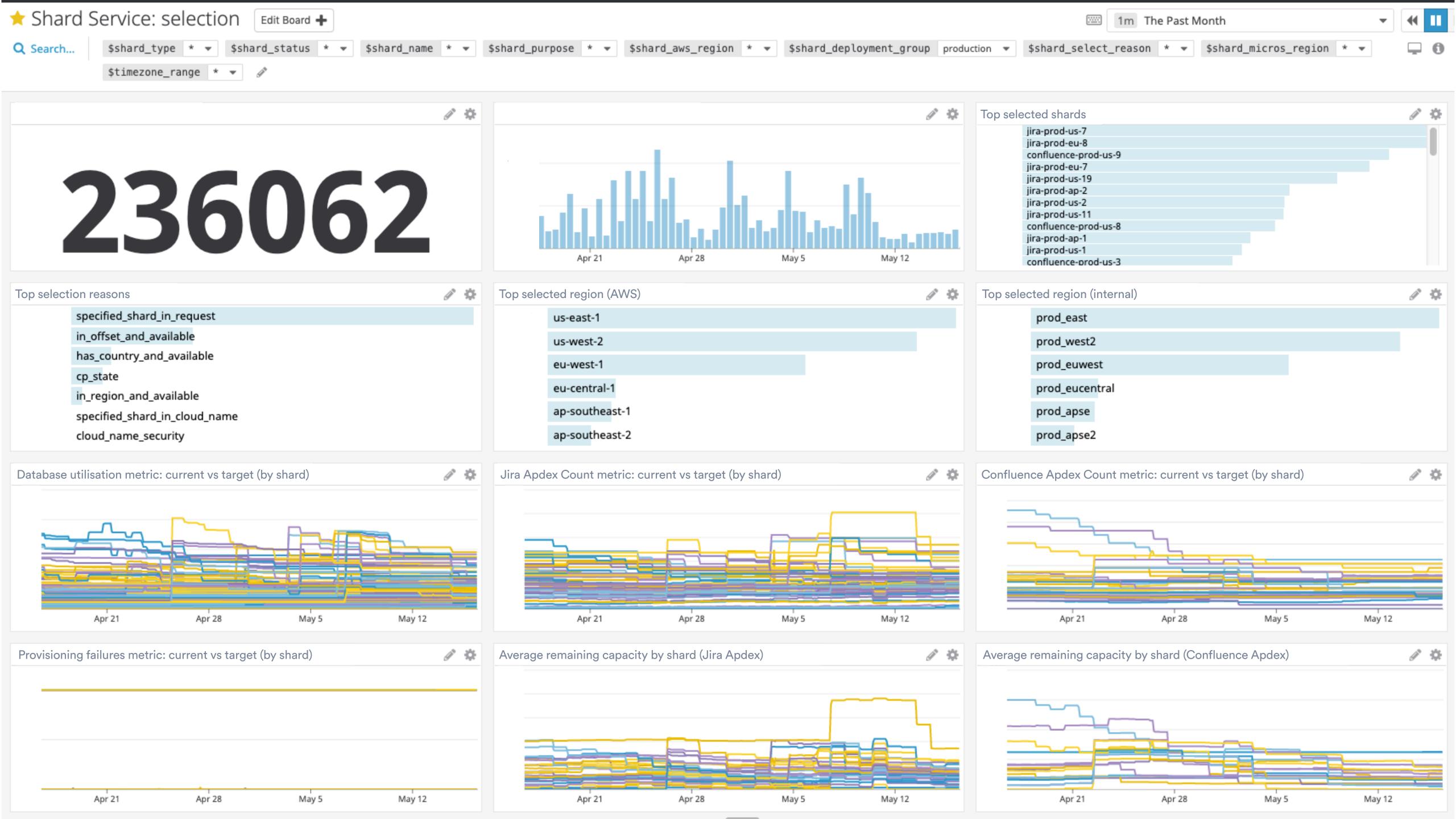


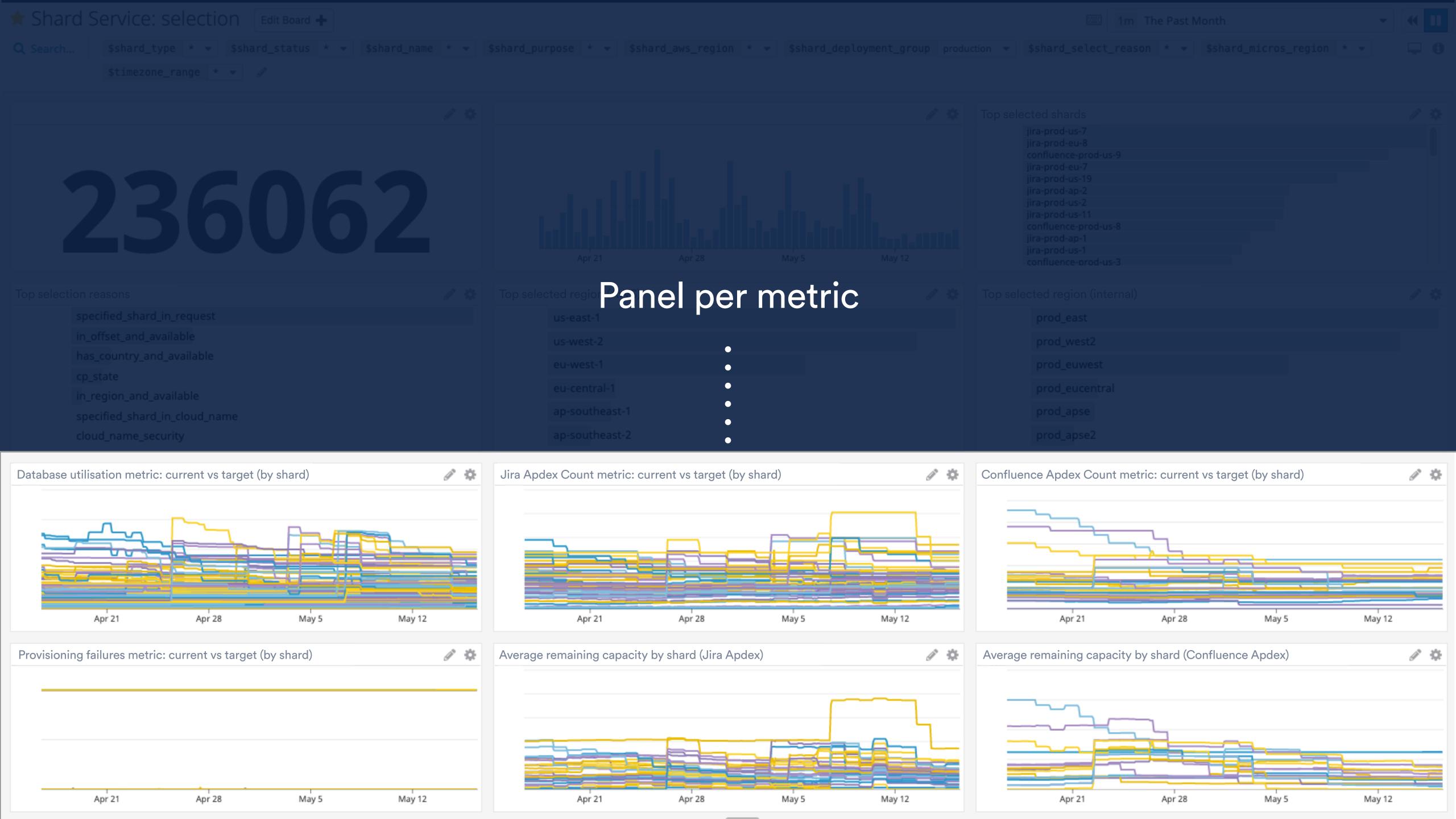
Shard Sevice

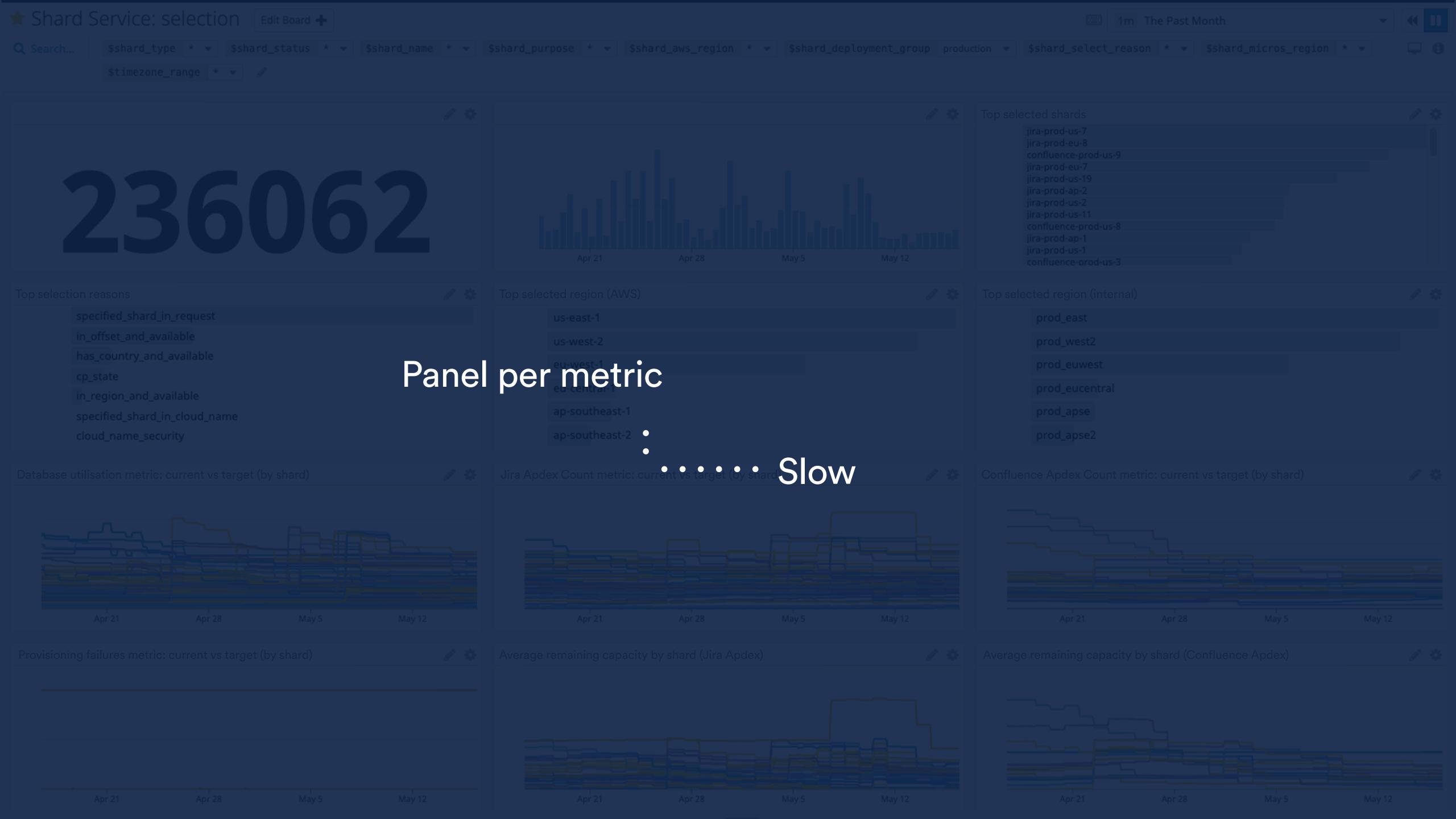


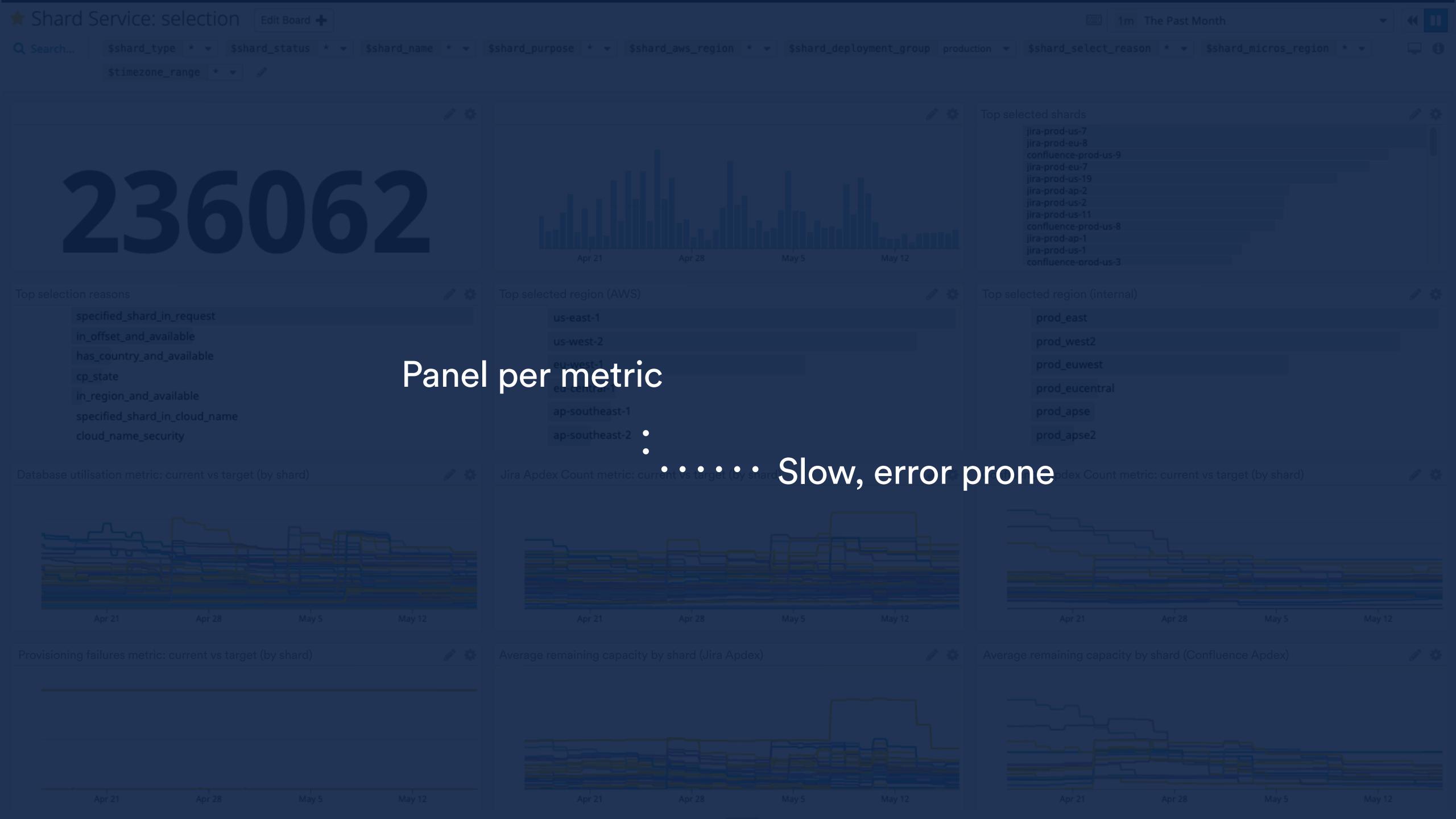


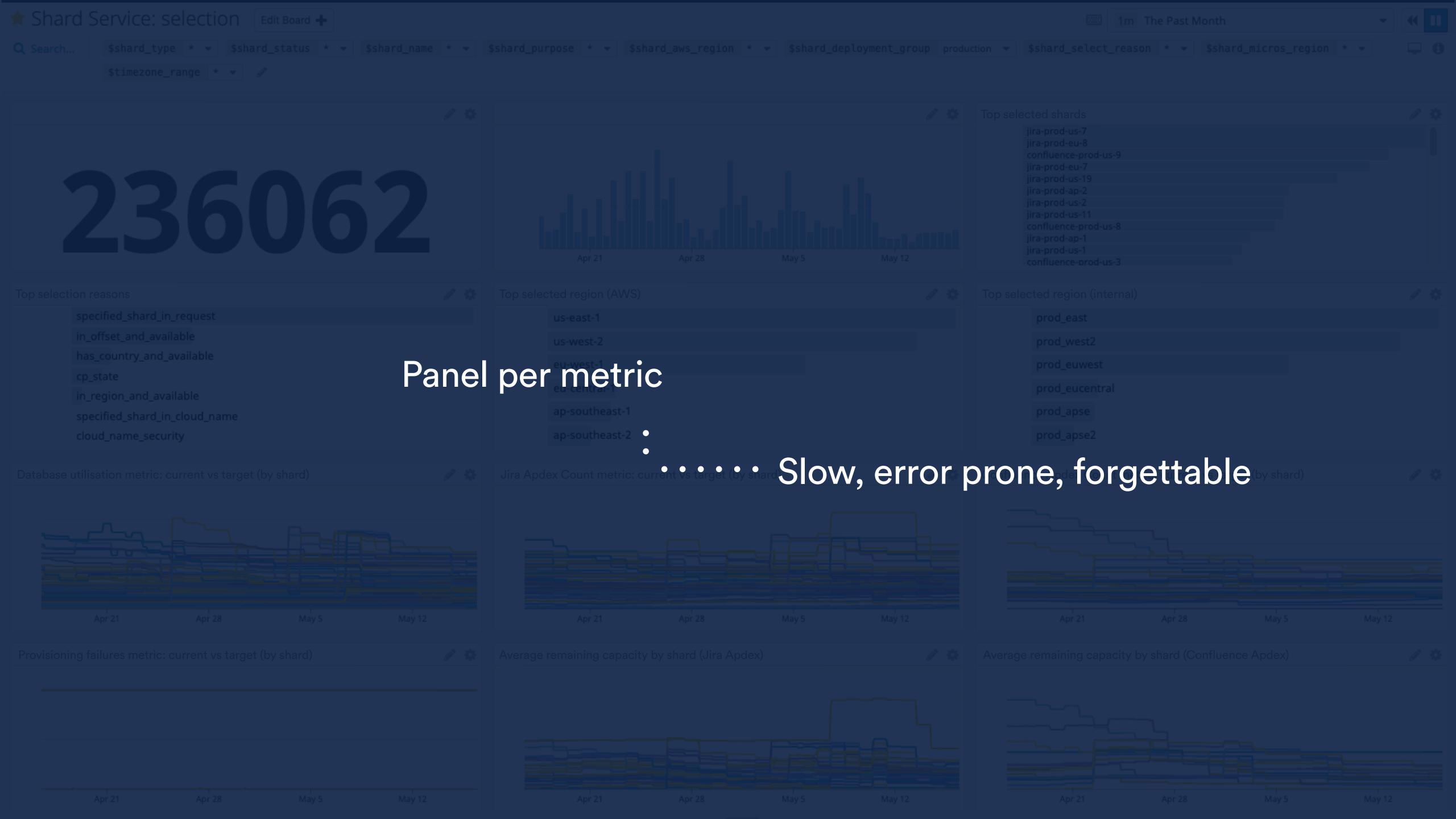
What's the big deal?









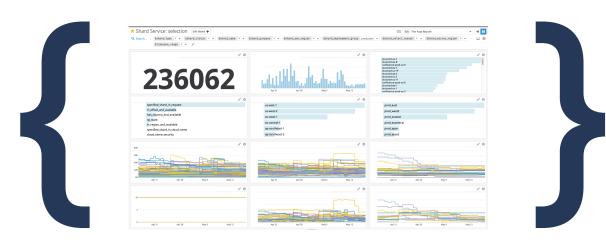






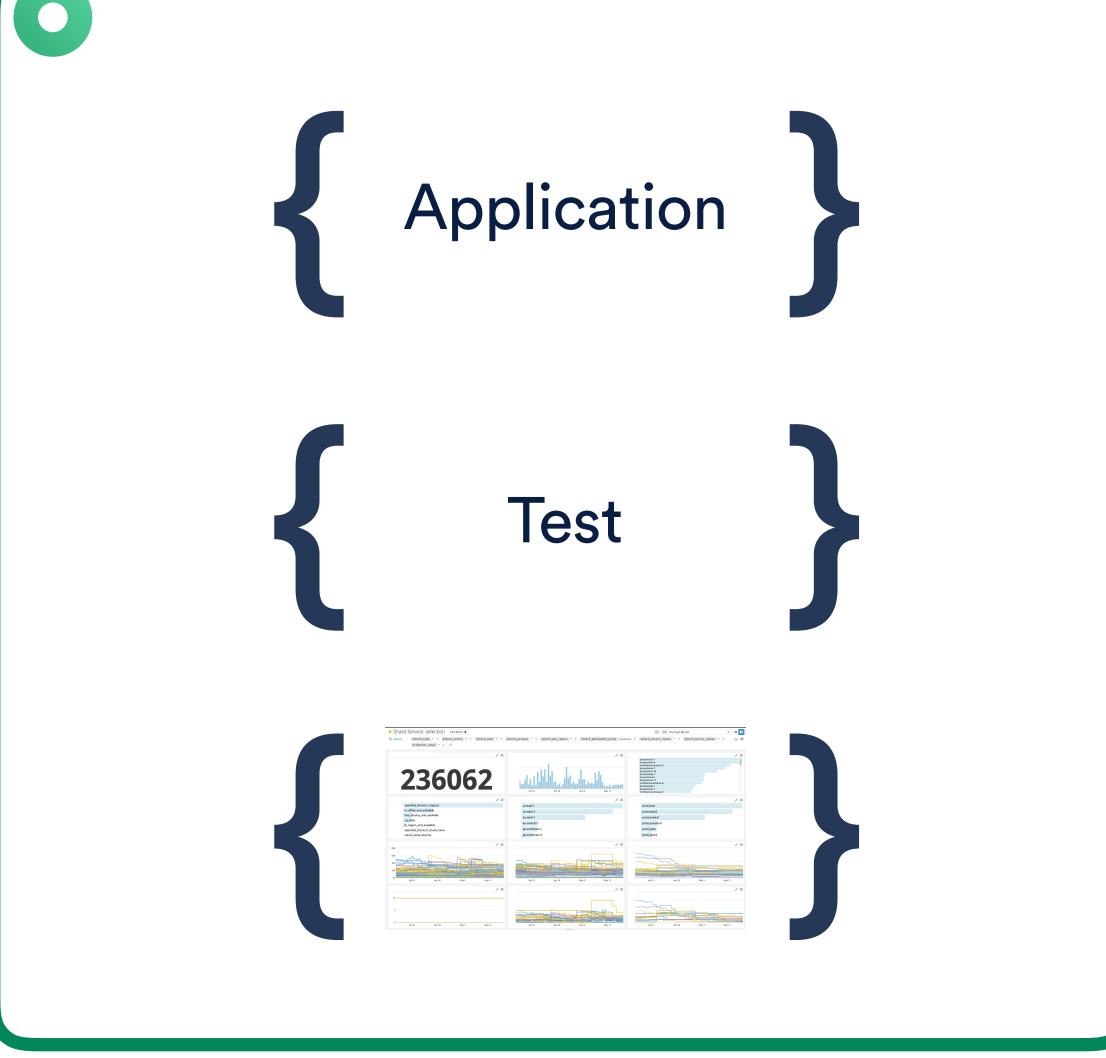








Shard Service repository



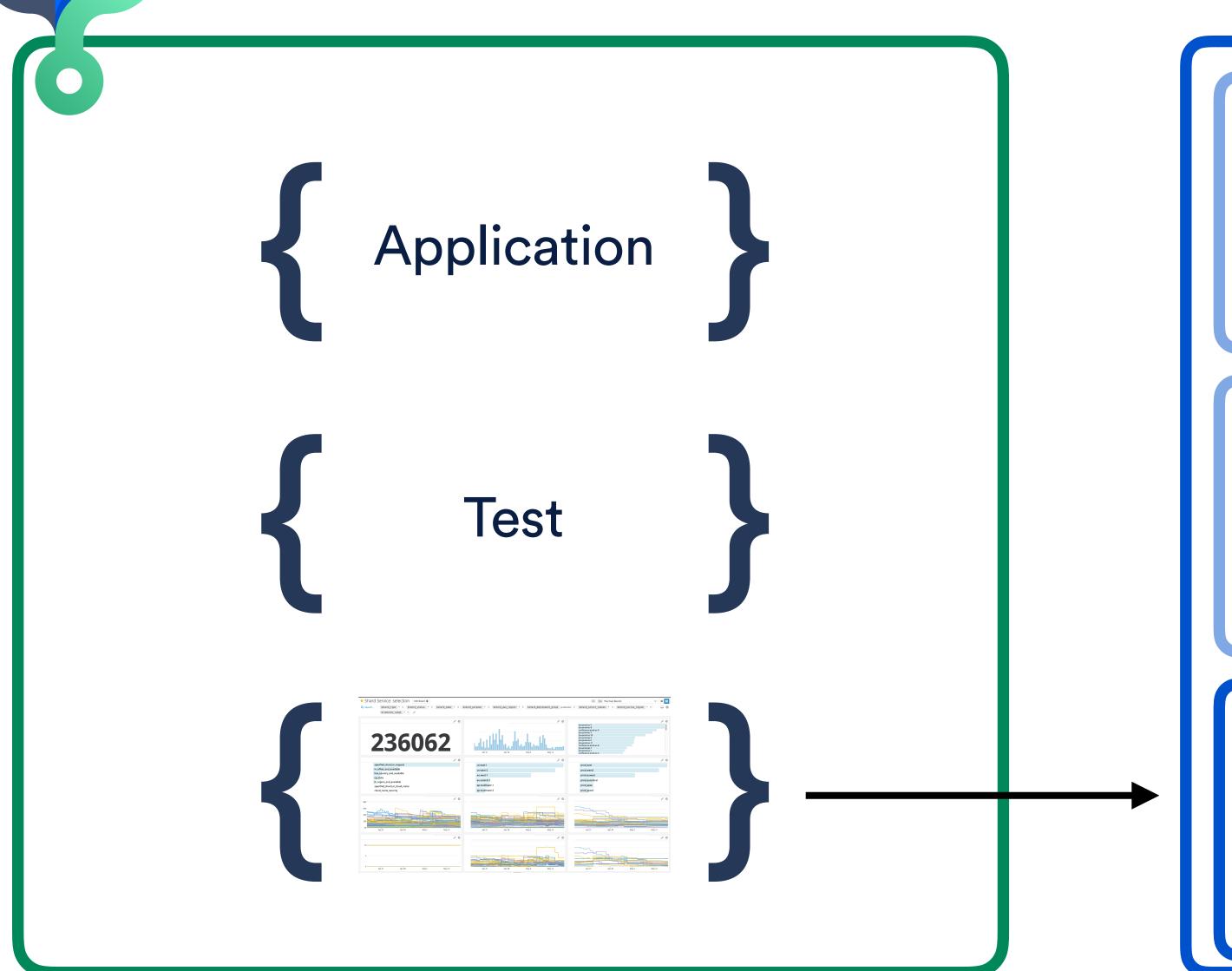
Dashboard tool

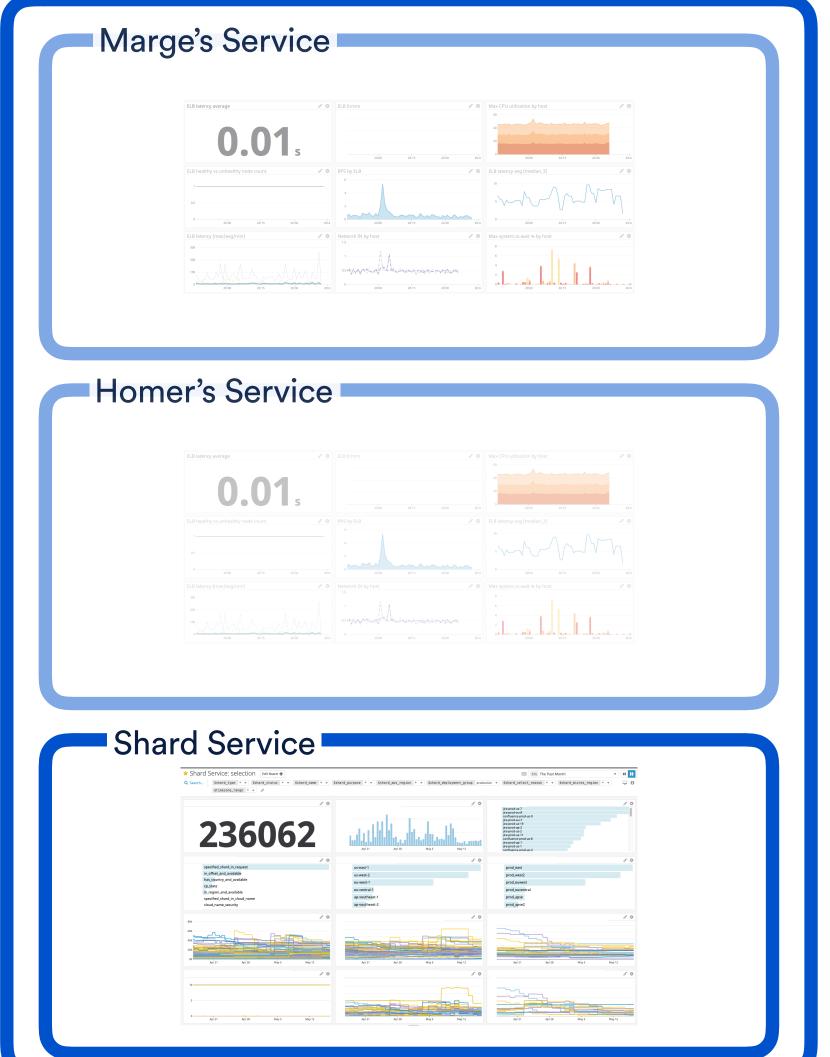




Shard Service repository

Dashboard tool





Operational resources as code

Front of mind

Version control

Discoverable

Operational resources as code

Front of mind

Version control

Discoverable

Operational resources as code

Front of mind

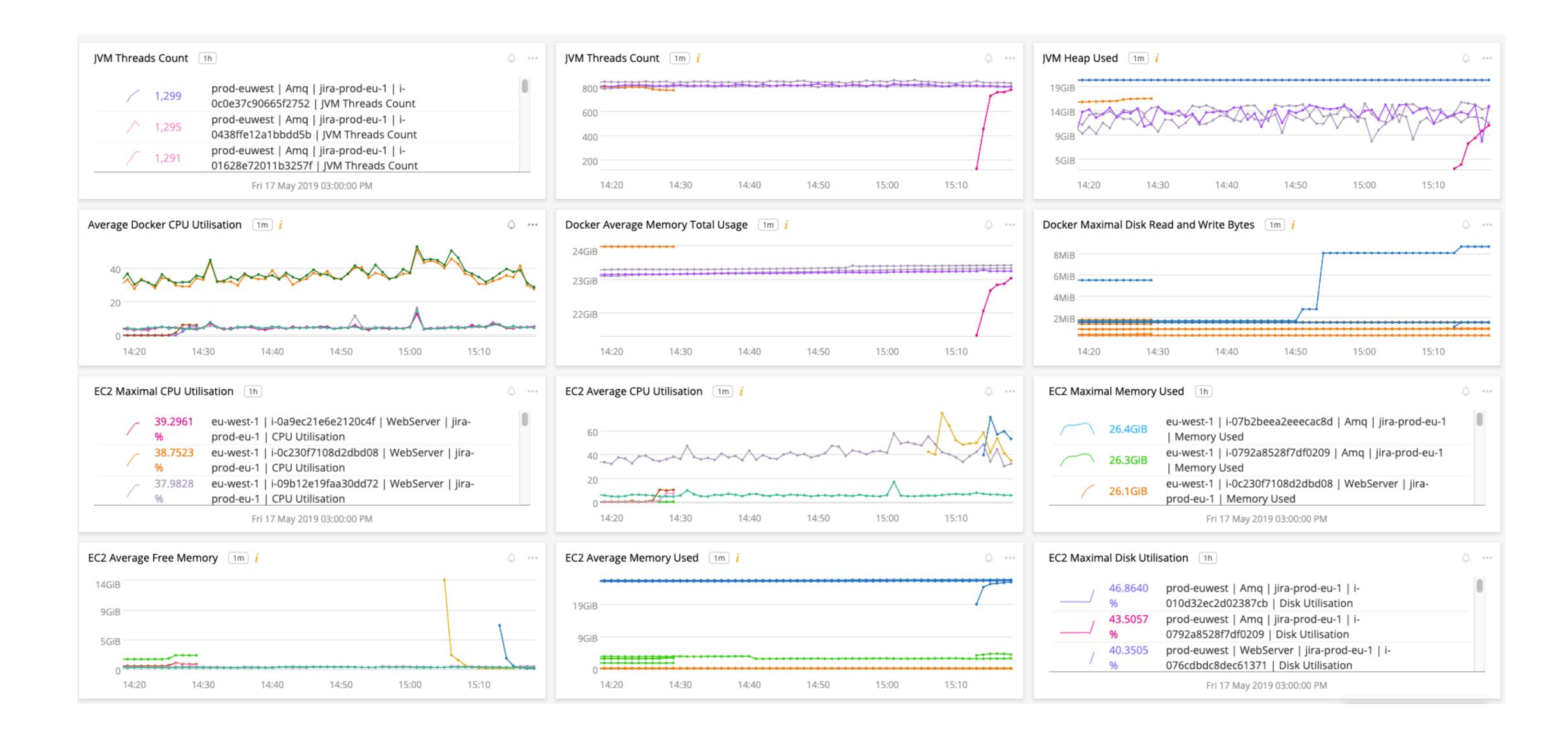
Version control

Discoverable

Going a step further...

Dashboards

JIRA SHARD DASHBOARD (SUBSET)



Cue, templates



This can be solved at the platform level



respondents who owned 1 to 10+ services

85.5%

65.5%

maintained operational resources through the Ul

kept their team up to date via "tribal knowledge"

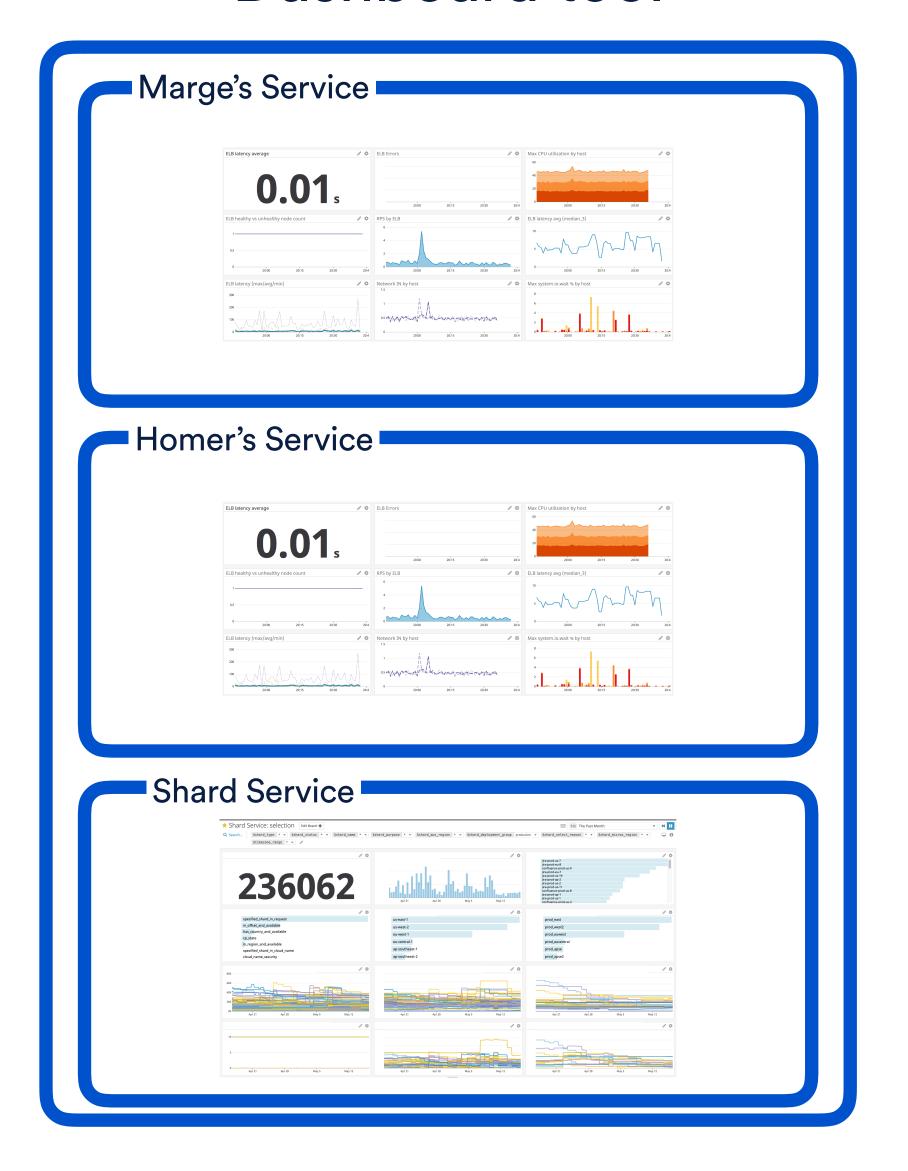
satisfied with their existing process

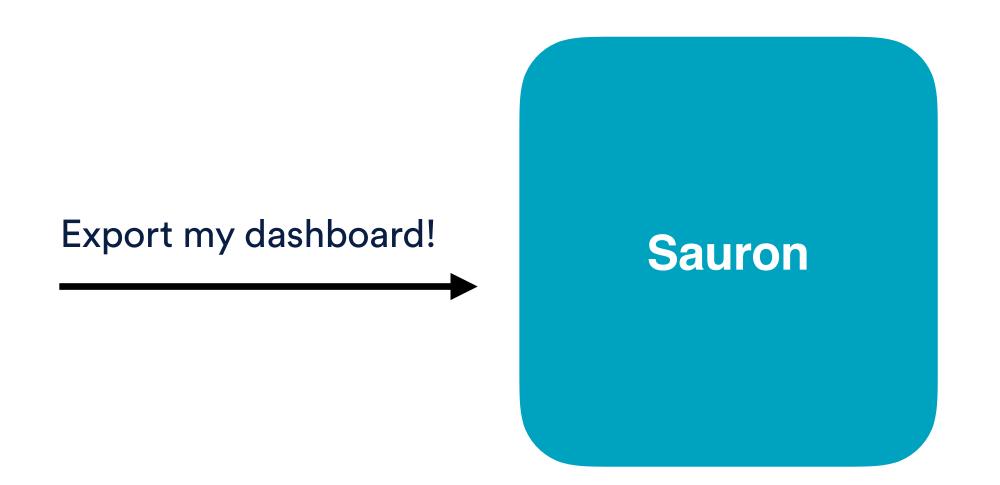
"We've been saying for eons that we should put our monitors and dashboards into code, but the task is too big to start so we don't do it. Over time the job just gets bigger and bigger and less likely to get done:P"

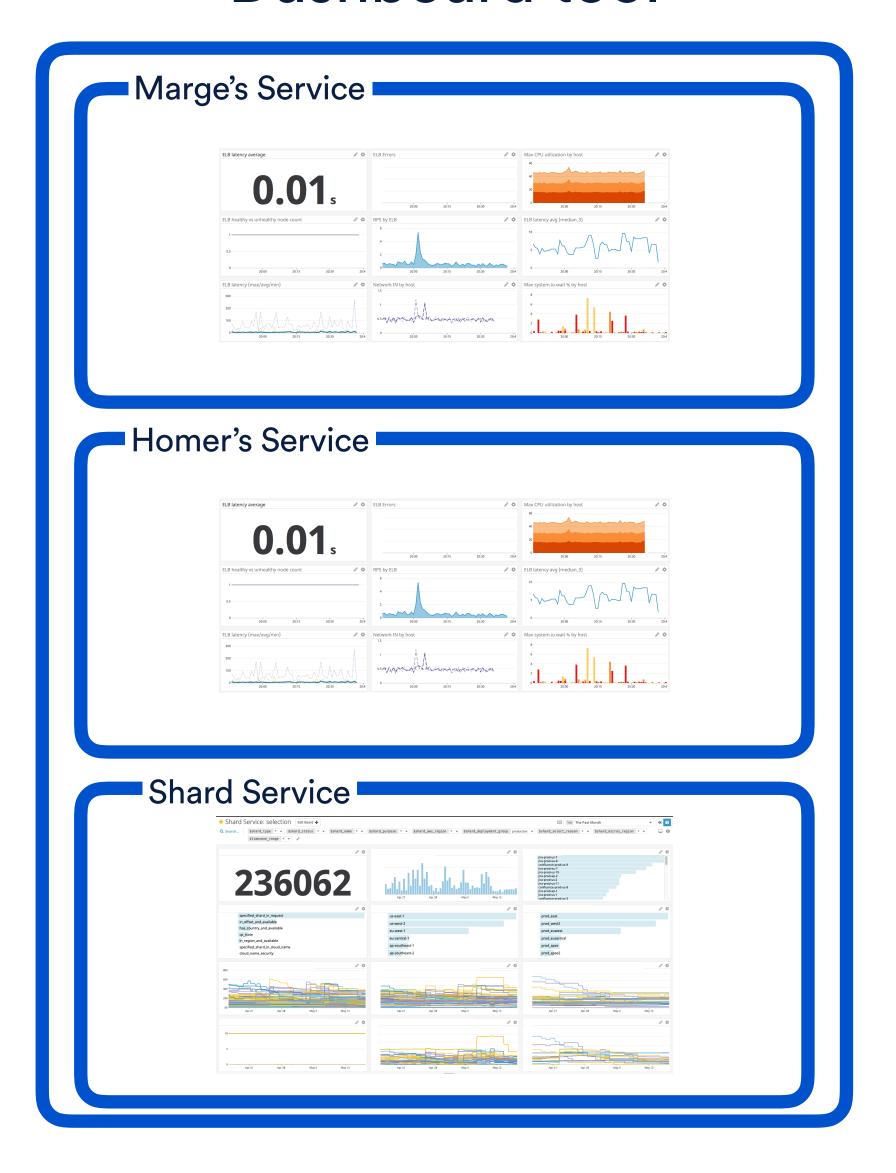
Introducing, Sauron

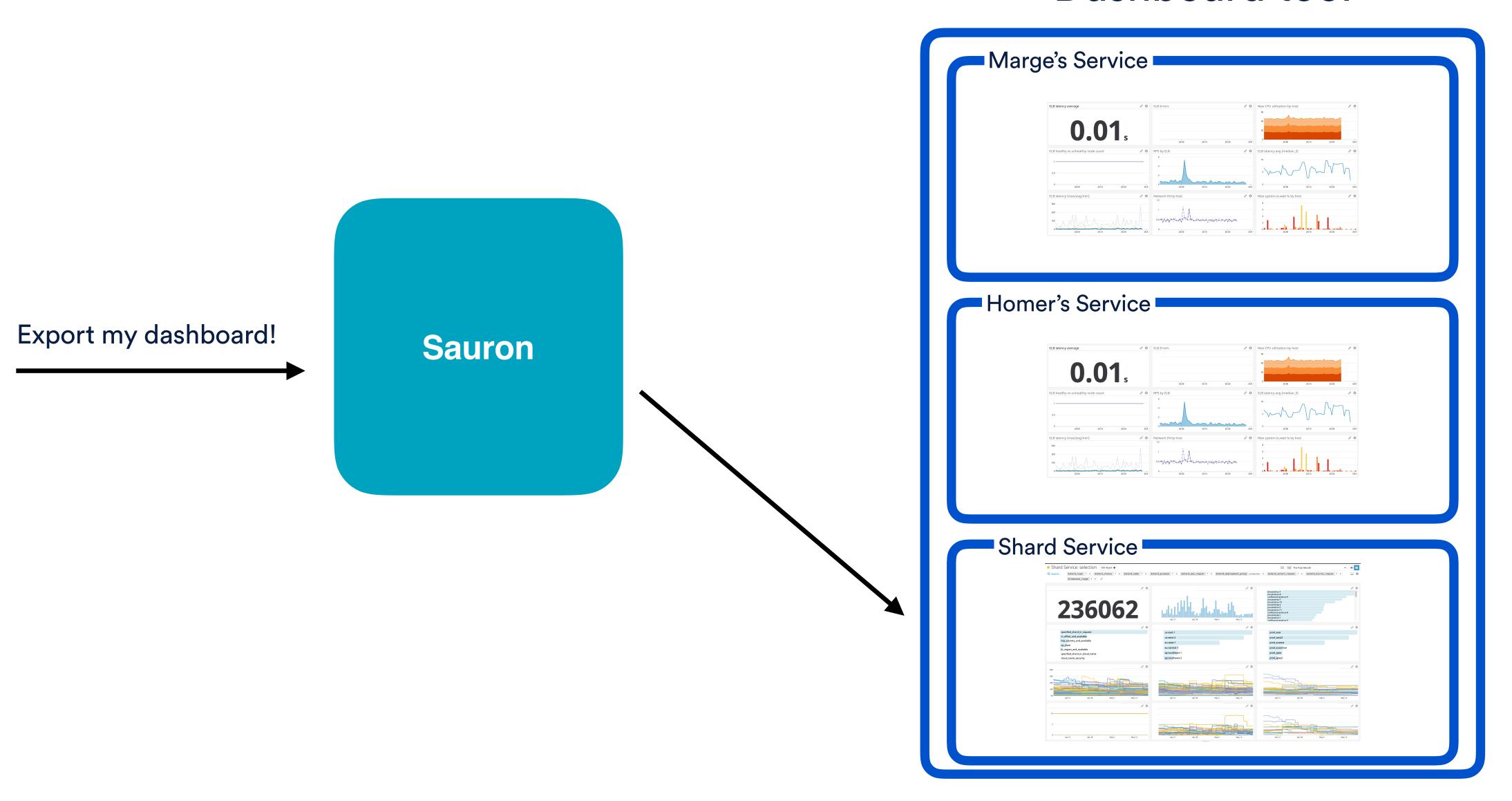
Introducing, Sauron

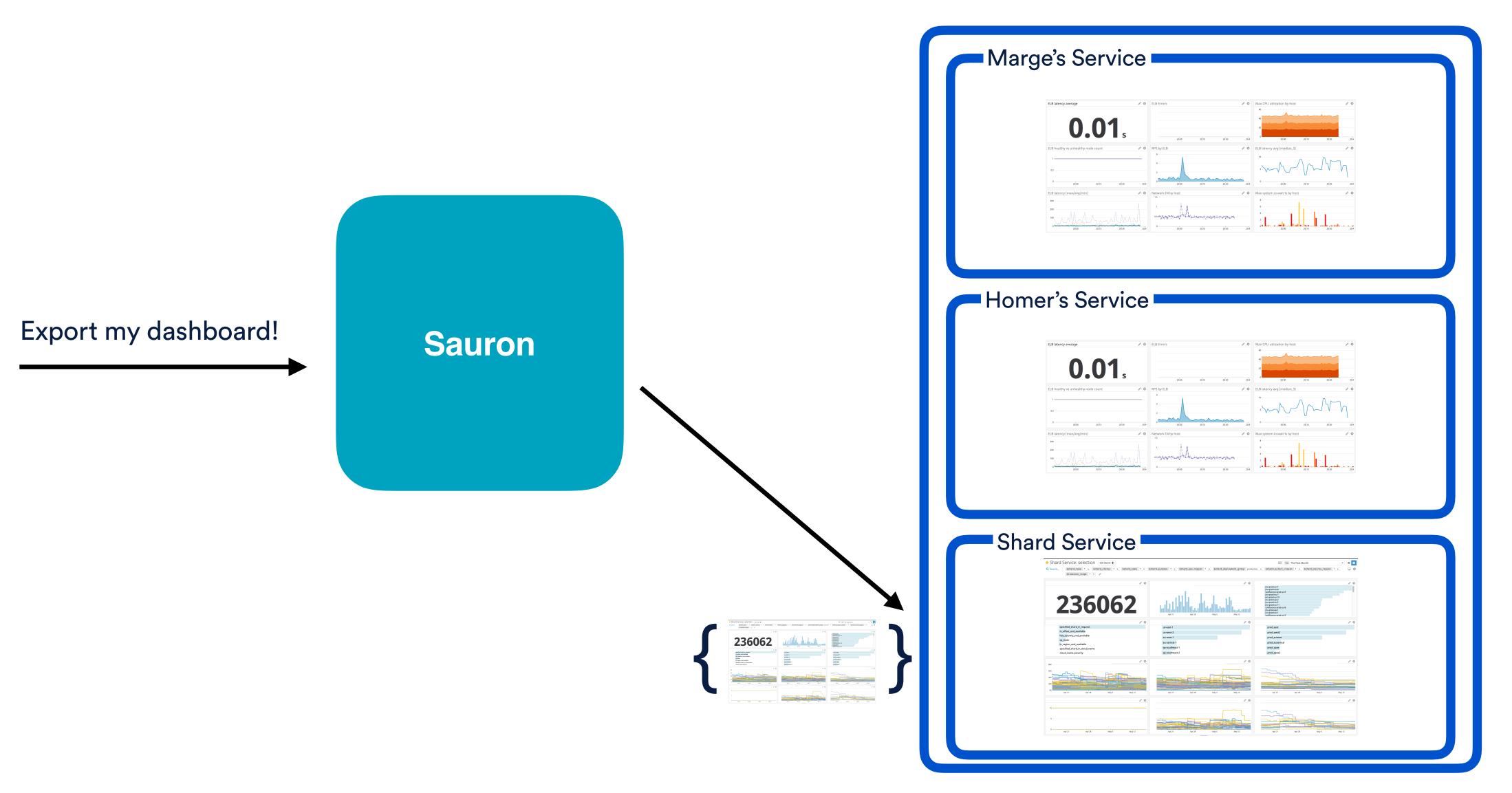
The "all seeing eye" for dashboards & monitors

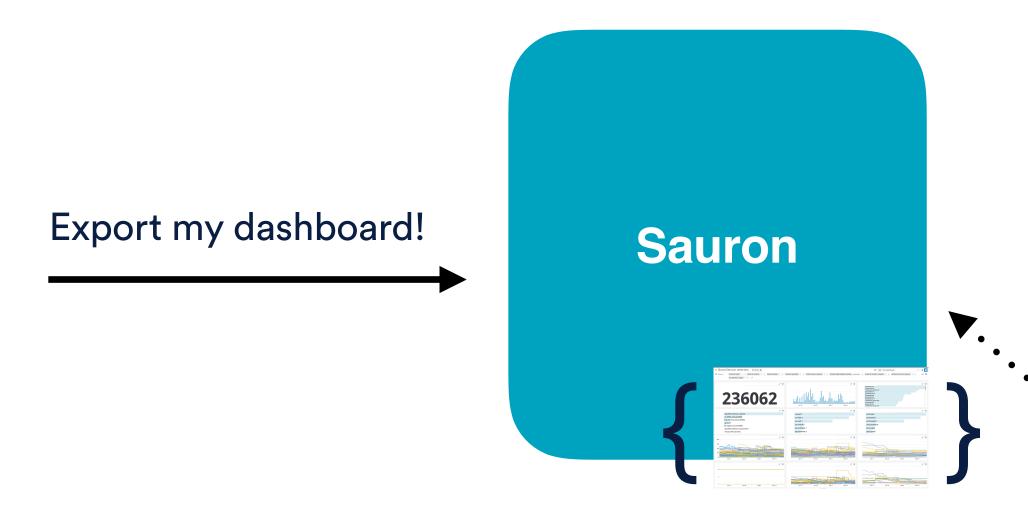


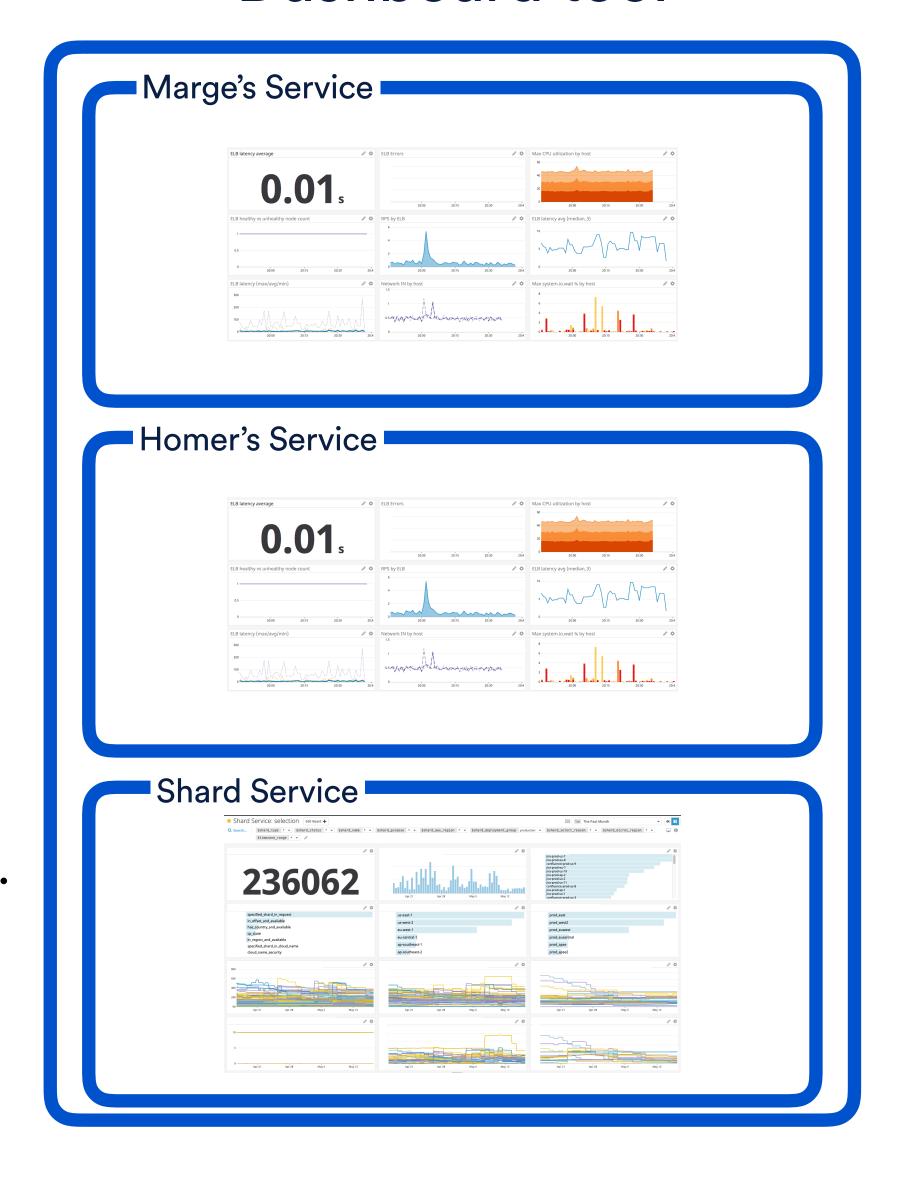






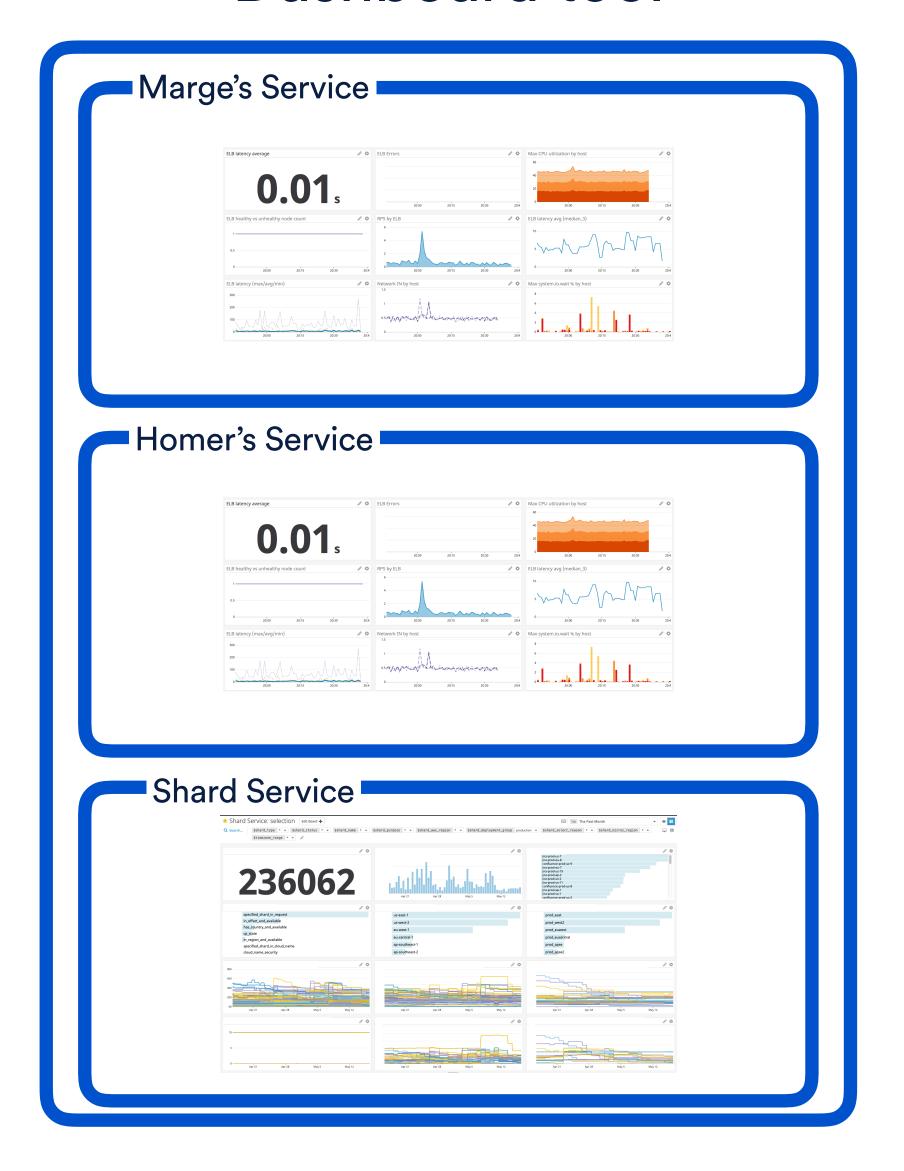




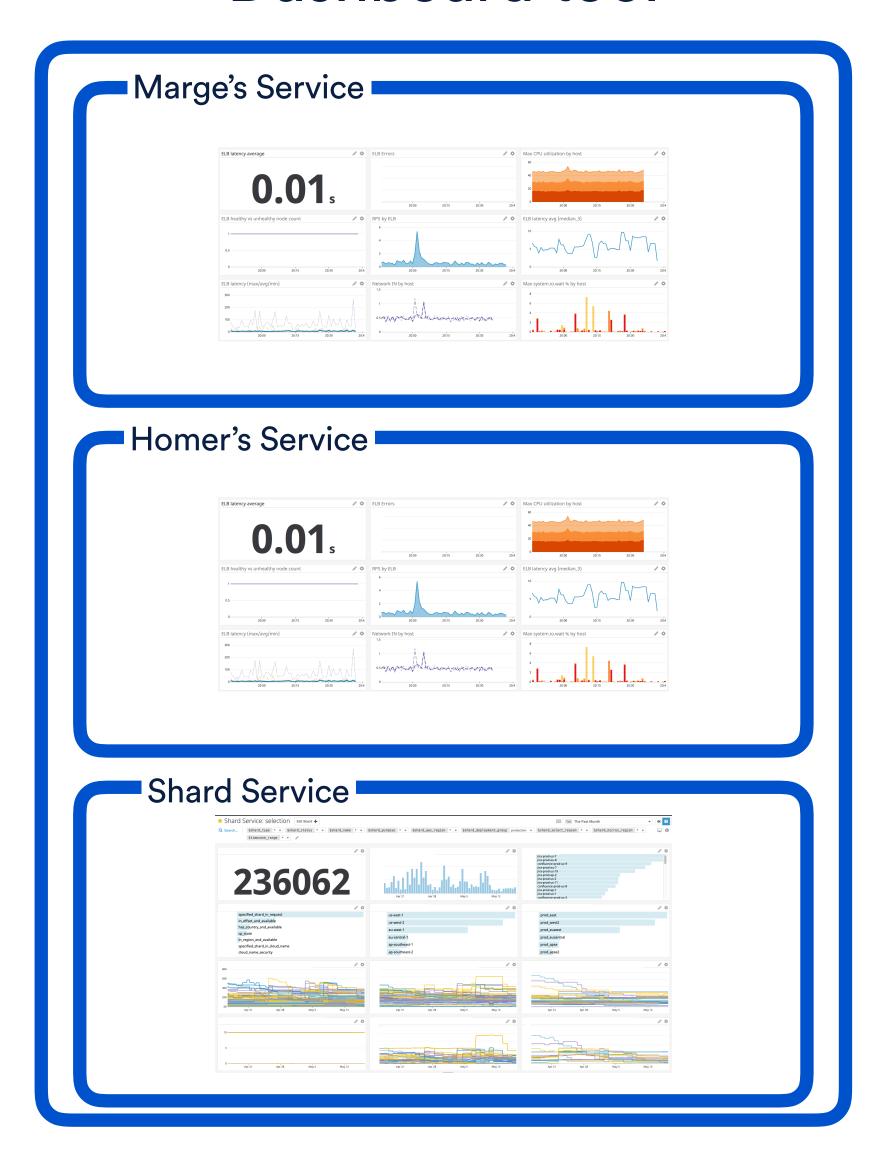


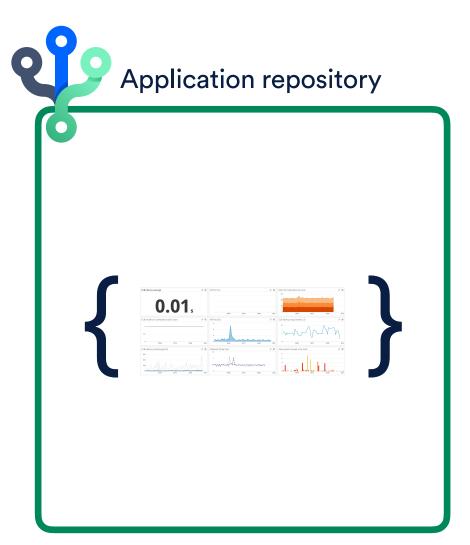


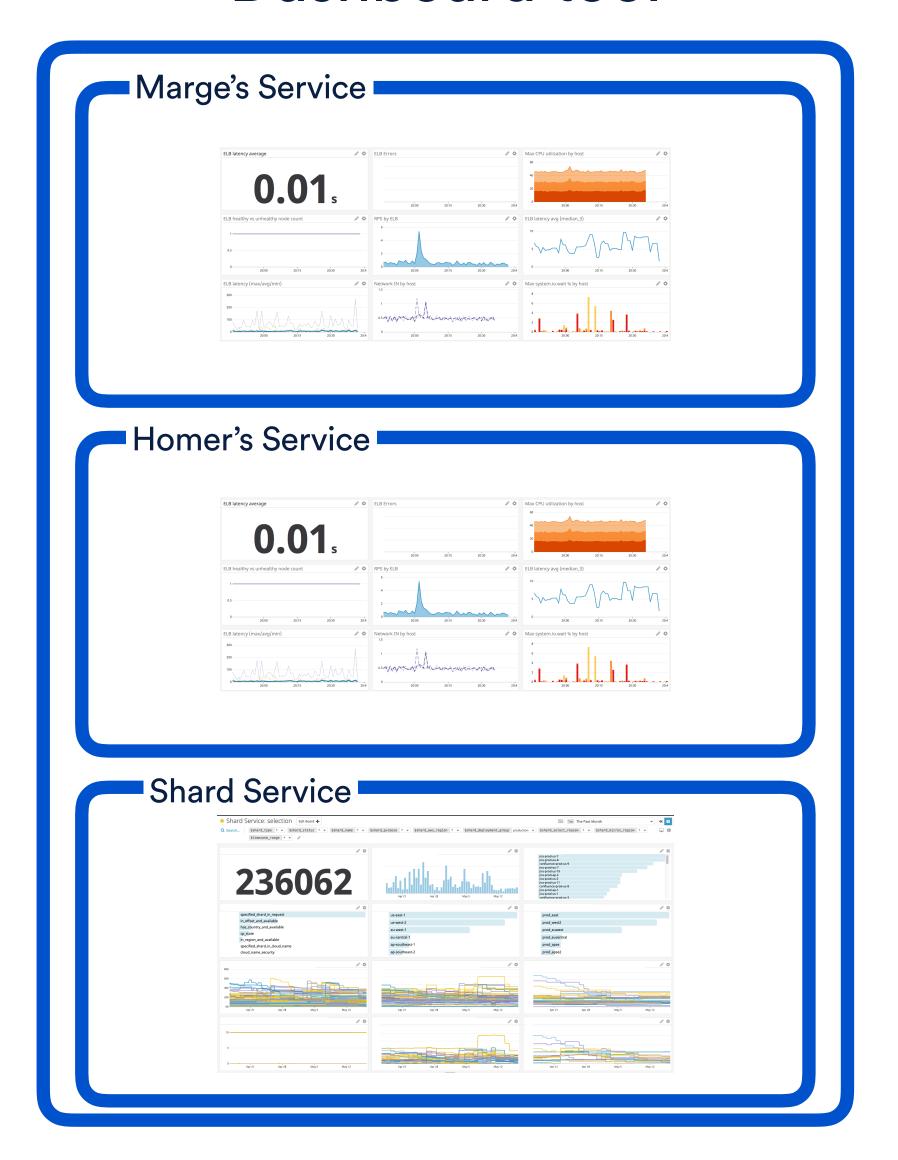


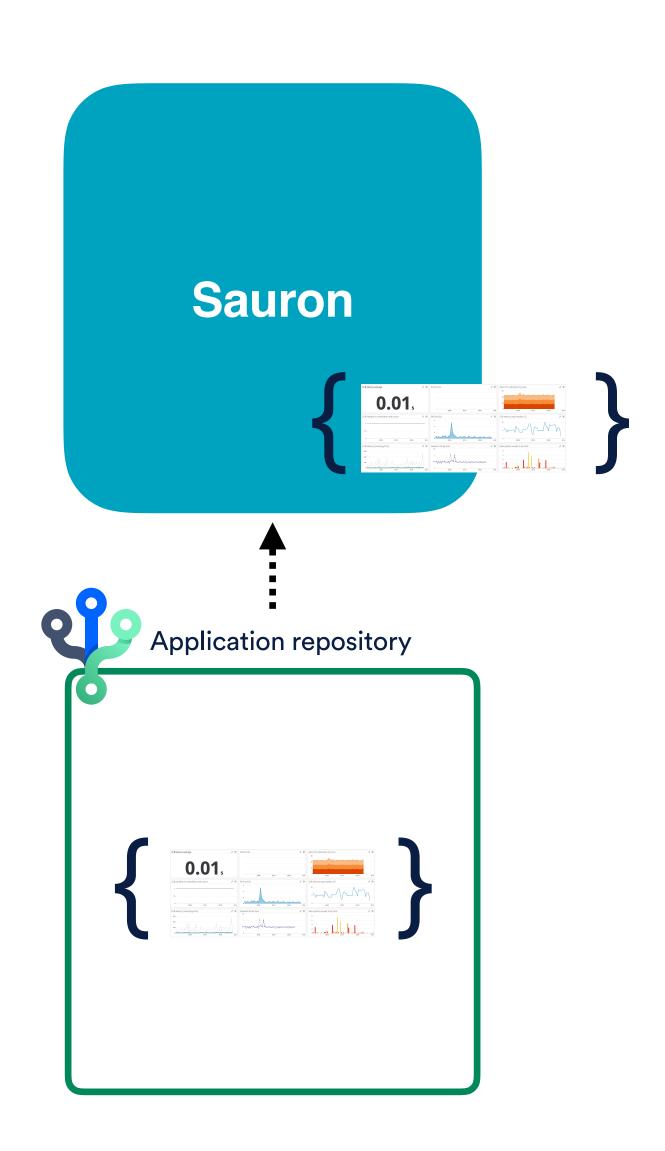


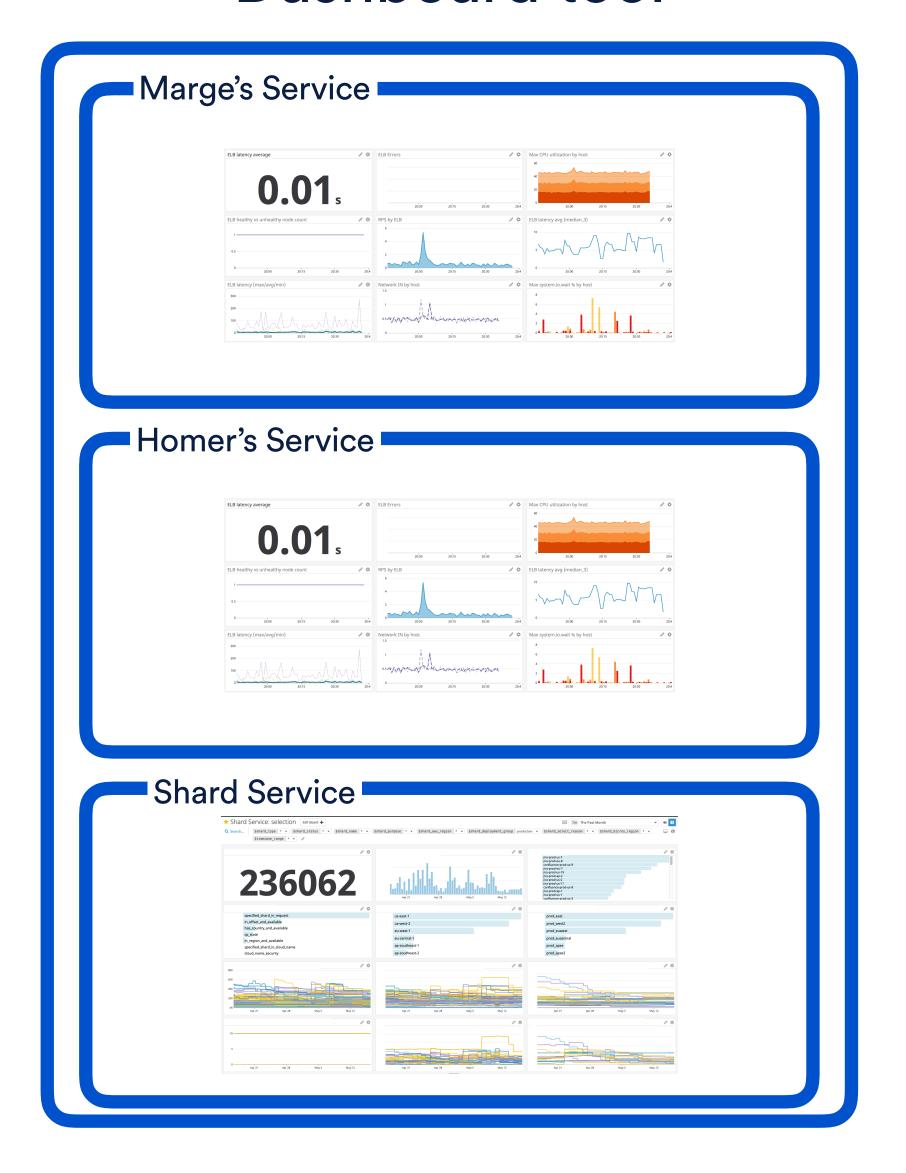


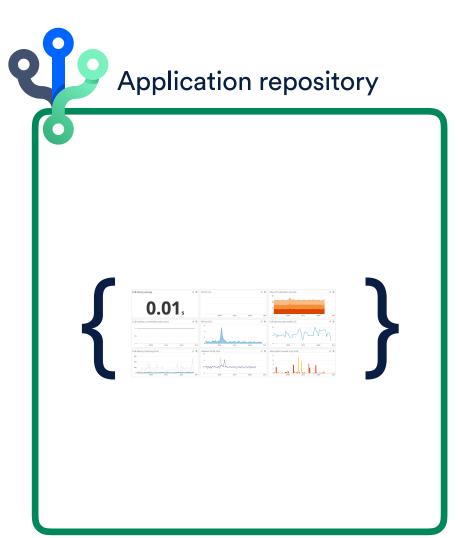














shard-service operations



Monitors

- Metric is overridden for too long
- Metric is overridden for too long
- Shard Service (prod): Errors
- Shard Service (prod): Incorrect Selections detected
- Shard Service (prod): Warnings
- Shard Service (prod): remaining capacity low by shardtype, zonerange
- Shard Service (prod): remaining capacity low for {{shardtype.name}} {{shardawsregion.name}}
- Shard Service (prod): shard capacity below threshold {{shardtype.name}} {{shardawsregion.name}}

Dashboards

- Equalizers Shard Service Utilization Over Time
- Shard Service: selection

Screenboards

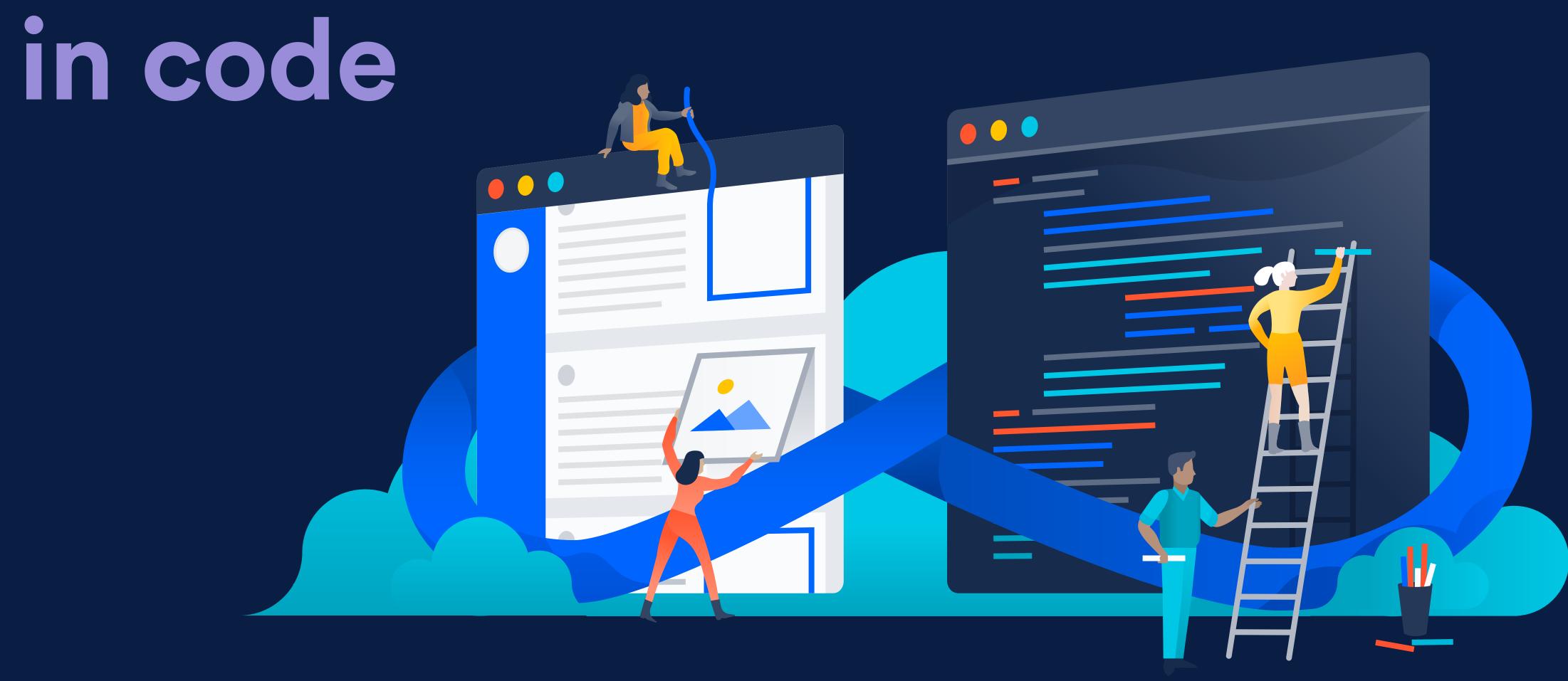
Shard Service: capacity

Services adopted Sauron

How can you...

How can you...
Help your team keep up to date with change?

Define operational resources



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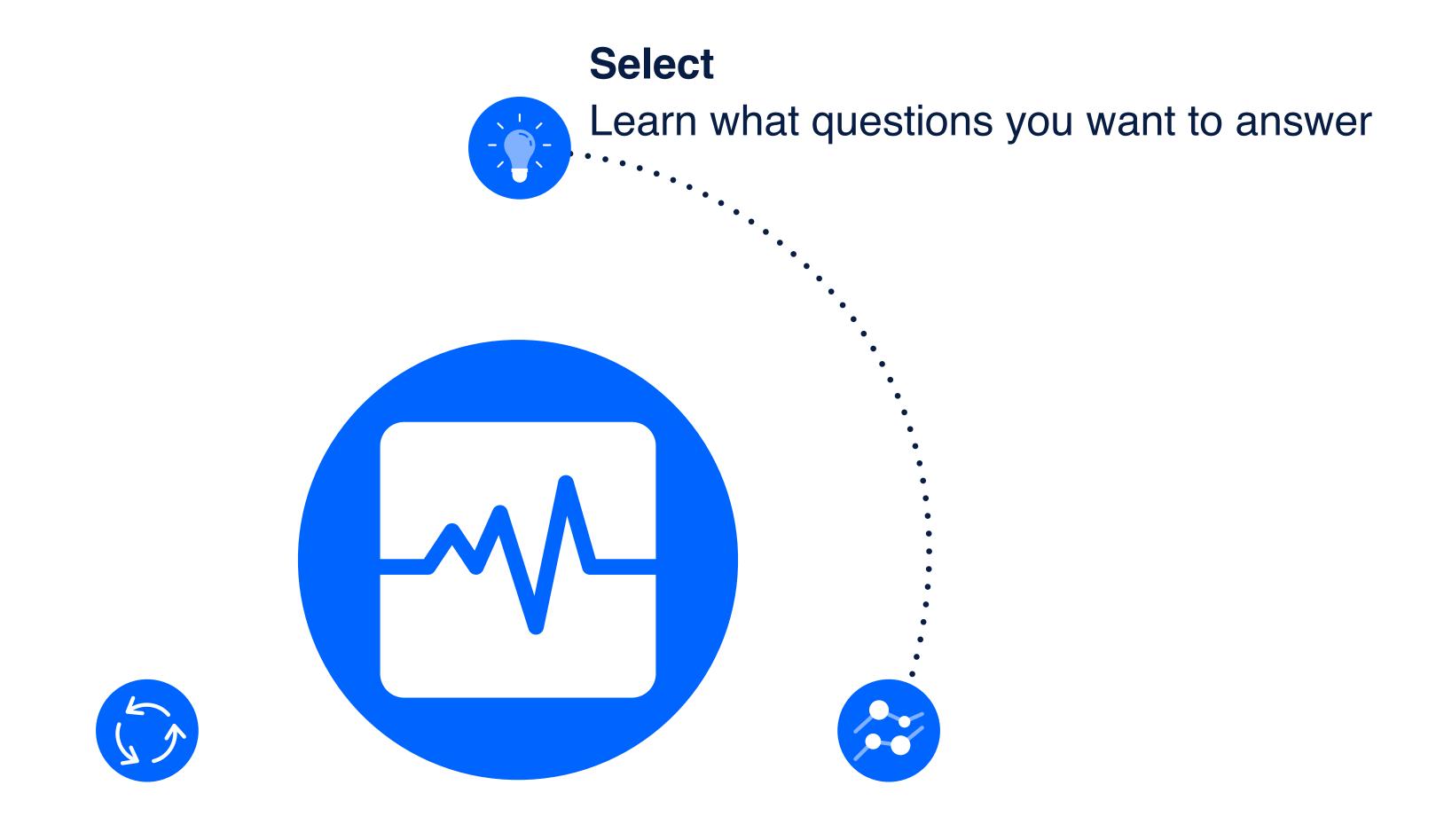
Keeping up with change

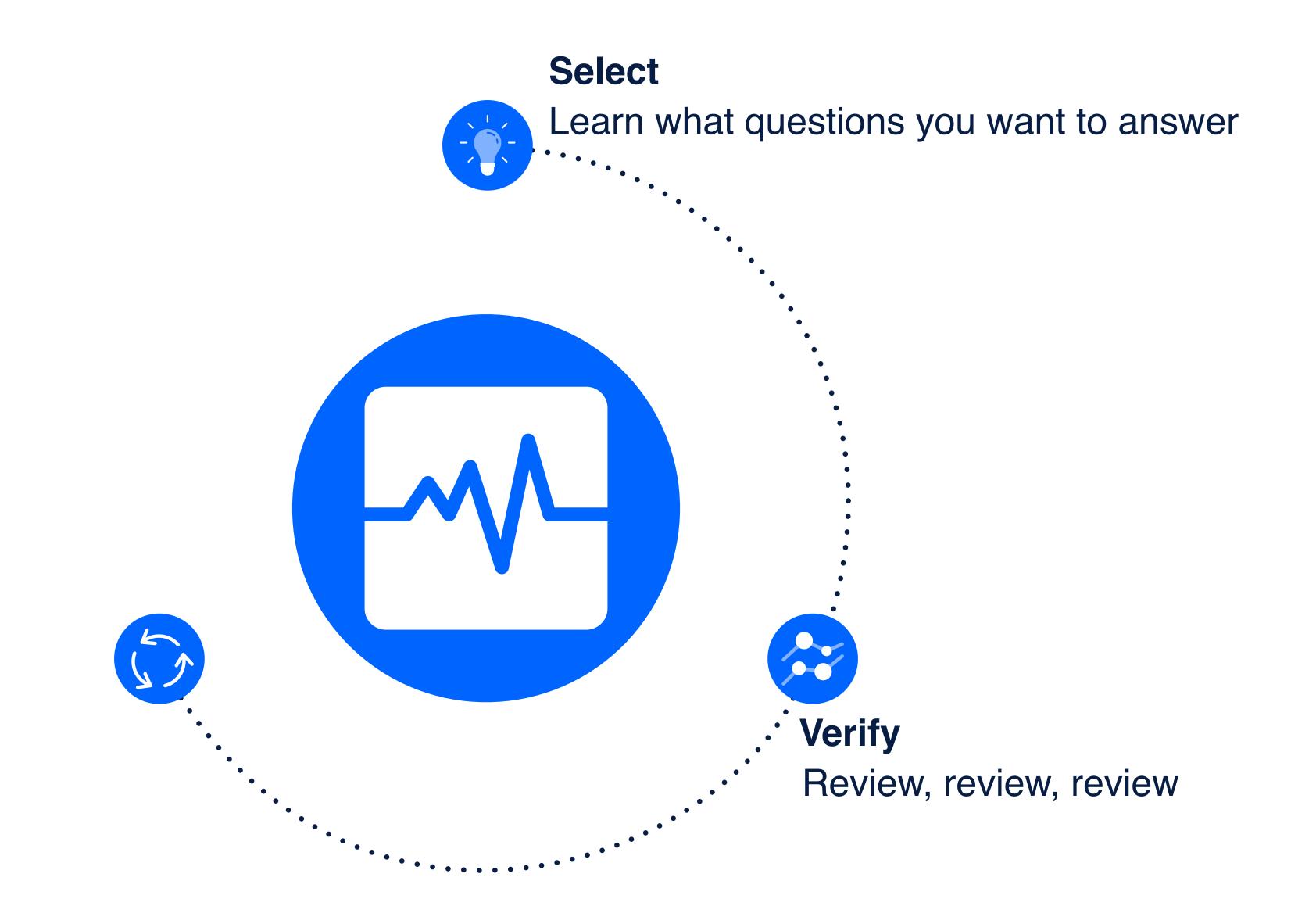
Summary













Thank you: